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# Table of Contents

Introduction ....................................................................... 1

Part I. Producer Cooperatives in Alphabetical Order ....................... 5

Part II. Producer Cooperatives by Commodity .......................... 49
   Beans and Legume Processing ........................................ 49
   Beans ..................................................................... 49
   Legumes .................................................................. 50
   Bio-Energy .................................................................. 50
   Biotechnology and Bio-Pharming .................................... 65
   Corn Processing ...................................................... 66
      Corn—Sweeteners and Edible Corn Products .............. 66
   Dairy ...................................................................... 67
   Farmer-Owned Restaurants ........................................ 68
   Fiber Processing ..................................................... 69
   Fish Production ....................................................... 70
   Forestry .................................................................... 71
   Fruit Processing ........................................................ 71
      Blueberries ......................................................... 71
      Cranberries ........................................................ 72
      Grapes .................................................................. 72
      Oranges .................................................................. 72
   Grain Processing ....................................................... 73
      Alfalfa ................................................................. 73
      Barley .................................................................... 73
      Diversified Grain Processing and Marketing ............... 74
      Oats ..................................................................... 75
      Organic Grains ........................................................ 76
      Rice ....................................................................... 76
   Grocery ...................................................................... 76
   Livestock Production, Processing, and Marketing .................. 77
      Beef ....................................................................... 77
      Bison ..................................................................... 79
      Deer and Elk ........................................................... 80
      Emu ....................................................................... 80
      Ostrich ................................................................... 80
      Pork ....................................................................... 80
      Rabbit ..................................................................... 83
      Sheep and Goat ........................................................ 83
      Turkey ..................................................................... 84
   Miscellaneous ............................................................. 84
Poultry and Egg Processing ................................................................. 85
Eggs ........................................................................................... 85
Poultry ..................................................................................... 86
Producer Alliances ......................................................................... 86
Seed Development .......................................................................... 87
Soybeans and Oilseeds ................................................................... 87
Sugar beets .................................................................................. 91
Vegetables ................................................................................... 92
Wheat .......................................................................................... 94
Wind Energy ................................................................................. 97

Part III. Producer Cooperatives by State and Province ............................... 99
Alaska .......................................................................................... 99
Alberta ....................................................................................... 99
Arizona ........................................................................................ 99
California ...................................................................................... 99
Colorado ...................................................................................... 100
Delaware ....................................................................................... 101
Florida ........................................................................................ 101
Georgia ........................................................................................ 102
Hawaii .......................................................................................... 102
Idaho ............................................................................................ 102
Illinois ......................................................................................... 103
Indiana ......................................................................................... 105
Iowa .............................................................................................. 106
Kansas ........................................................................................ 111
Kentucky ....................................................................................... 114
Maine ........................................................................................... 115
Manitoba ....................................................................................... 115
Maryland ...................................................................................... 115
Massachusetts ............................................................................... 115
Michigan ...................................................................................... 116
Minnesota ..................................................................................... 117
Mississippi ..................................................................................... 123
Missouri ......................................................................................... 123
Montana ....................................................................................... 127
Nebraska ....................................................................................... 127
Nevada ........................................................................................ 129
New Jersey .................................................................................... 129
New Mexico ................................................................................... 129
New York ....................................................................................... 130
North Carolina ............................................................................... 130
North Dakota ................................................................. 131
Ohio .......................................................... 136
Oklahoma ......................................................... 136
Ontario ................................................................. 137
Oregon ................................................................. 137
Pennsylvania ......................................................... 138
Prince Edward Island ......................................................... 138
Rhode Island ................................................................. 138
Saskatchewan ................................................................. 138
South Dakota ................................................................. 138
Tennessee ................................................................. 140
Texas ................................................................. 140
Utah ................................................................. 141
Vermont ................................................................. 141
Virginia ................................................................. 142
Washington ................................................................. 142
Wisconsin ................................................................. 142
Wyoming ................................................................. 143

Part IV. Producer Cooperatives by Operational Status ................................. 145
Operational ................................................................. 145
   Operating as a Closed Cooperative ................................................................. 145
   Operational—Conversion to/Acquired by/Partnership
      with Investor-Owned Firm ................................................................. 166
In Development ................................................................. 167
   In Development ................................................................. 167
   In Development with Grants ................................................................. 172
   Equity Drive ................................................................. 175
   Evaluation/Feasibility Stage ................................................................. 177
   Membership Drive ................................................................. 177
   Under Construction ................................................................. 178
Inactive ................................................................. 180
Status Unknown ................................................................. 182

Part V. Research and Outreach Centers ................................................................. 189
Introduction

It has been almost four years since the last printing of the directory. It was decided to update and reprint, in part due to the realization that the renewable energy industry is expanding, and biofuels—in particular—are conducive to cooperative-like ventures. In fact, the ethanol and bio-energy list of organizations has almost doubled in four years to a current figure of 157.

Another reason for the update was to “attempt” to keep current with information and document the changing—and in this case expanding—nature of agriculture producer ventures. The findings reflect that some organizations no longer exist, but the overall total list has increased by almost 40%.

The Illinois Institute for Rural Affairs expresses its gratitude to Molly Chambers and Dr. Michael Cook of the University of Missouri–Columbia for their work in updating the directory. In addition, Ryan Light, Western Illinois University, reviewed the original directory to eliminate entries that could not be confirmed. The directory is made possible through funds from a Cooperative Development grant received from USDA Rural Development.

In 2003, it was recognized that the number of cooperatives in the United States had steadily declined over a three decade period (USDA 1998). The USDA (1996) reports that in 1986, there were 5,369 co-ops representing 4.6 million members. By 1995, the number of co-ops had declined to 4,006, representing only 3.8 million members. The reduction reflected a number of factors, including a declining number of farmers who might potentially join co-ops, but also the economic restructuring in the agricultural sector. Because of intensifying market forces, a number of co-ops, such as Farmland, had gone bankrupt or merged, as exemplified by the union between Cenex and Harvest States in 1998, in order to better compete in the global market (Cenex Harvest States 2003; Palmer 2003). In the face of this general trend, there has been a dramatic increase in the number of so-called New Generation Cooperatives (NGCs) and related closed-membership cooperative enterprises such as Limited Liability Companies (LLCs). Instead of remaining content to export commodities unprocessed out of their communities, many farmers are investing in NGCs and LLCs to process their commodities locally (Patrie 1998). This strategy to invest in an NGC or LLC has the potential to increase on-farm incomes while creating local nonfarm jobs (Leistritz and Sell 2001; Merrett and Walzer 2003). A measure of the success and popularity of NGCs/LLCs is their increase from fewer than a dozen NGCs in the early 1980s to an estimated 457 operational NGCs or LLCs in 2006.

There are definitional questions that must be addressed. One can distinguish between traditional, open-membership co-ops versus closed membership cooperative ventures such as NGCs and LLCs. A closed co-op is included in this directory if it shares the following four characteristics (Hackman 2001):
1. Closed membership
2. Substantial up-front investment
3. Delivery rights and obligations
4. Tradable shares

Membership is restricted to those who make the initial up-front investment, which may range from several hundred to several thousand dollars. There are also delivery rights and obligations that require NGC members to deliver a specified amount of commodity to the NGC processing facility in proportion to the number of shares the producer owns in the NGC (Fulton 2001). An LLC is similar to an NGC, but allows for nonproducer investments (Brown and Merrett 2000).

Many producers and rural communities invest in NGCs/LLCs because they allow farmers to raise capital while sharing risk as they attempt to reach up the value chain by processing the commodities they harvest. This directory attempts to be comprehensive, but it is not inclusive.

There may also be some debate as to whether or not a particular co-op qualifies as an NGC. For example, there are some NGCs listed that have minimal up-front investment requirements but require all members to conduct business with the co-op. In short, some of the NGCs and LLCs listed here may not display all of the characteristics of a true NGC; however, the fact that they share most of the characteristics prompted their inclusion. We encourage and welcome comments from readers in order to improve the quality of this directory. Contact information has been included at the end of this introduction.

The directory includes five parts. Part I includes all 252 NGCs/LLCs in alphabetical order. Each entry is accompanied by one or more website addresses to provide additional information on each NGC. Part II categorizes the NGCs into 16 different agricultural sectors, including grains, livestock, dairy, and so forth. Part III sorts each NGC into one of 39 U.S. states or Canadian provinces. Part IV categorizes these closed co-ops by their current operational status, identifying whether each NGC is currently operational, bankrupt, or in development. The final section, Part V, lists research and outreach centers in the U.S. and Canada devoted to the promotion of co-ops, value-added agriculture, and rural development. The Table of Contents provides a more detailed view of how the directory is organized.

For each entry, there are ten elements of information, if available:

1. Name of cooperative enterprise
2. Address of cooperative enterprise
3. **Start Date:** For the sake of consistency when comparing co-ops in development versus those currently operating, this is the date at which the closed co-op was organized, not when it started production.

4. **Members:** This is the current number of investors in the co-op.

5. **Jobs:** Indicates the number of employees working in the NGC/LLC processing facility.

6. **Status:** Indicates the current state of development of the NGC.

7. **Type:** Indicates the commodity processed by the producer-owned facility.

8. **Output:** Reports how much of the commodity is processed. This category may also report on the amount of raw commodity used as input.

9. **Startup cost:** Indicates the estimated cost to get the co-op operating.

10. **Website:** Provides a Web address for the home page of the co-op, or some other news source reporting on the co-op.

The following abbreviations are used in this directory:

- **cwt** = hundred weight
- **ddgs** = dried distillers grains (a high-protein ethanol byproduct)
- **mby** = million bushels per year
- **mgy** = million gallons per year
- **wdgs** = wet distillers grains (a high-protein ethanol byproduct)
- **N/A** = Not available

Questions, concerns, or suggestions for change are welcome and encouraged. They should be directed to Roger Brown at the following address:

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This directory can also be downloaded from the IIRA website: www.iira.org.
References


Part I. Producer Cooperatives in Alphabetical Order (436)

(Includes Listings from 1st Edition that Are No Longer in Operation)

1Soy Inc.; Missouri Biofuel Producers, Inc., 110 High Valley Drive, Chesterfield, MO 63851; Type: Soy products; Website: www.mosoy.org/news/releases/2004/051204_1Soy_CarbCraze.asp

21st Century Alliance—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance—Cooperative Headquarters; 315 Houston Street, Suite C, Manhattan, KS 66502, 785-587-8798; Start: 1986; Members: 1,000; Jobs: N/A; Status: Inactive; Type: Cooperative Business Development Venture; Output: See affiliated 21st Century Alliance entities; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance—Dairies Cooperative of Washington County; 6105 Flush Road, St. George, KS 66535; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Members obligated to deliver corn, grain sorghum, or alfalfa hay to dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyalliance.com

21st Century Alliance—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance of Michigan—Bean Processors; 2145 Leppeck Road, Ubly, MI 48475; Start: N/A; Members: 150; Jobs: N/A; Status: In development with $50,000 USDA grant; Type: Dry bean; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

21st Century Alliance of Michigan—Cooperative Headquarters; 2145 Leppeck Road, Ubly, MI 48475; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Thumb Oilseed and are investigating a dry bean processing facility; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

21st Century Dairies Cooperative—Ladder Creek Dairy; RR 1, Box 300, Tribune, KS 67879; Start: 1999; Members: 120; Jobs: 25; Status: Inactive; Type: Dairy; Output: 2,100 cows in 60 stall rotary parlor, with capacity for 2,800 cows; Startup cost: $2.4 million equity
21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com

21st Century Grain Processing; 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Identity preserved wheat; Output: N/A; Startup cost/Equity raised: N/A; Website: www.21stcenturyalliance.com

21st Century Grain Processing—New Mexi-Kan Grain Processing Cooperative; Rincon NM, c/o 21st Century Alliance HQ, 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 1997; Members: 550; Jobs: N/A; Status: Inactive; Type: Wheat for tortillas and bread; Output: 11.5 mby wheat; Startup cost: $5.7 million; Website: www.21stcenturygrain.com

21st Century Producers—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758, 785-852-4203; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyproducers.com/bean%20processing.htm

21st Century Producers—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035, 316-532-2350; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—Grain Merchandising, LLC; 315 Houston Street, Suite C, Manhattan, KS 66502, 877-984-7246; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Wheat; Output: N/A; Startup cost: N/A; Website: www.21stcenturygrain.com

21st Century Producers—New Mexi-Kan Milling; 315 Houston Street, Suite C, Manhattan, KS 66502, 800-748-8034; Start: 1997; Members: 375; Jobs: N/A; Status: Operational; Type: Wheat processing flour mill; Output: N/A; Startup cost: N/A; Website: www.21stcenturygrain.com

21st Century Producers—Washington County Dairy; 1510 10th Road, Linn, KS 66953, 785-348-5576; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyproducers.com/Washington%20County%20Dairy.htm

Ace Ethanol, LLC; 815 W. Maple Street, Stanley, WI 54768, 715-644-2909; Start: 2002; Members: 60, with significant nonfarm membership; Jobs: 34 projected; Status: Operational; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 44,000 tons ddgs; Startup cost: $31 million; Website: www.aceethanol.com
Adkins Energy; 4350 W. Coalena Road, Lena, IL 61048, 815-369-9173; Start: 1996; Members: 420; Jobs: 70; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 13.5 mby corn, 106,000 tons ddgs; Startup cost: $68.5 million; Website: www.adkinsenergy.com

Advanced BioEnergy, LLC; 137 N. 8th Street, Geneva, NE 68361, 763-226-2701; Start: N/A; Members: N/A; Jobs: N/A; Status: N/A; Type: Ethanol from corn; Output: 100 mgy; Startup cost: $60 million; Website: www.advancedbioenergy.com

Ag Guild; 19580 E. 1300 North Road, Bloomington, IL 61704; Start: 1998; Members: 38; Jobs: N/A; Status: Operational; Type: Soybean marketing; Output: 20,000 acres in production; Startup cost: $17,000; Website: www.agguild.com

Ag Processing, Inc.; 12700 W. Dodge Road, Omaha, NE 68154, 800-247-1345; Type: Soybean processing; Website: www.agp.com

Ag Ventures Alliance; 2023 S. Federal Street, Mason City, IA 50401, 515-423-0844; Start: 1998; Members: 1,113; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Golden Oval Egg, Golden Oval Egg II, Minnesota Soybean Processors, and Midwest Soybean Processors; Startup cost: $278,250; Website: www.agventuresalliance.com

Agassiz Energy; Valley Technology Park, 510 County Road 71, Crookston, MN 56716, 218-281-8442; Start: 2004; Members: 30; Jobs: ~35; Status: Evaluation stage; Type: Ethanol from corn; Output: N/A; Startup cost: $110 million; Website: www.agassizenergy.com/index.html

AgGrow Oils; Carrington, ND; Start: 1997; Members: 432; Jobs: N/A; Status: Bankrupt; Type: Crambe (oilseed) crushing; Output: 200 tons per day; Startup cost: $8 million

Agra Resources /EXOL; 78242 150th Street, Albert Lea, MN 56007, 507-373-8895; Start: 1999; Members: 486; Jobs: 38; Status: Operational; Type: Ethanol; Output: 36 mgy ethanol, 13 mby corn, 110,500 tons ddgs; Startup cost: $46 million; Website: www.exolmn.com

AgraMarke Quality Grains, Inc. -->LifeLine Foods, LLC; 2811 S. 11th Street, Saint Joseph, MO 64503, 816-279-1651; Start: 2001; Members: N/A; Jobs: 95; Status: Operational; Type: Ethanol, dry milled corn products; Output: Corn flour, masa, ethanol (in development); Startup cost: N/A; Website: www.lifeline-foods.com/default.asp

Agraria/Ultimate Co-op; P.O. Box 2136, Jamestown, ND 58402; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Farmer-owned and supplied upscale restaurants; Output: N/A; Startup cost: $3 million; Website: www.ndfu.org/PDF/AGRARIA.pdf
Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56165, 877-333-2676; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.buycorn.com

Agri-Ethanol Products, LLC; 3209 Gresham Lake Road, Suite 111, Raleigh, NC 27615; Type: Ethanol from corn; Website: www.aepnc.com/index.html

Al Corn Clean Fuels; P.O. Box 184, Claremont, MN 55924, 507-528-2494; Start: 1996; Members: 354; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 104,857 tons ddgs; Startup cost/Equity raised: $32 million/$9.25 million; Website: www.al-corn.com

Alchem Limited, LLLP; 35 Division Street, Grafton, ND 58237, 701-352-0602; Start: 1983; Type: Ethanol from corn; Website: www.alchemethanol.com

All Natural Beef Cooperative/Nature’s Premium All Natural Beef; Route 1, Box 117, Bronson, KS 66716; Start: 1997; Members: 20; Jobs: N/A; Status: Operational; Type: Natural beef processing; Output: 11 head per week; Startup cost: N/A

Alma’s Meats; 113 S. Country Road, Higginsville, MO 64037, 660-674-2314; Start: 1944; Type: Premium beef and pork processing and locker plant; Status: Operational; Website: www.almameats.com

Amazing Energy; 2404 W. Highway 30, P.O. Box 309, Woodbine, IA 51442, 800-590-2827; Start: 2002; Members: 800; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 90,000 tons ddgs; Startup cost: N/A; Website: www.amzenergy.com

Amazing Grains Cooperative; 405 Main Street SW, Ronan, MT 59864, 877-278-6585; Start: 2001; Members: 56; Status: Operational; Type: Gluten-free milled flour and grains; Website: www.amazinggrains.com

American Crystal Sugar—Cooperative Headquarters; 101 N. Third Street, Moorhead, MN 56560, 218-236-4383; Start: 1973; Members: 2,600—See data for individual plants; Jobs: 495 permanent, 1,035 seasonal workers, 1,530 total workers; Status: Operational; Type: Sugar beets; Output: See data for individual plants; Startup cost: $86 million; Website: www.crystalsugar.com

American Crystal Sugar—Crookston; P.O. Box 600, Crookston, MN 56716; Start: 1973; Members: 290; Jobs: 100 permanent, 160 seasonal, 260 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Drayton; P.O. Box 190, Drayton, ND 58225; Start: 1973; Members: 550; Jobs: 90 permanent, 160 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 4,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com
American Crystal Sugar—East Grand Forks; P.O. Box 357, East Grand Forks, MN 56721; Start: 1973; Members: 503; Jobs: 145 permanent, 265 seasonal, 410 total; Status: Operational; Type: Sugar beets; Output: 5,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crustalsugar.com

American Crystal Sugar—Hillsboro; RR 2, Box 42, Hillsboro, ND 58045; Start: 1973; Members: 300; Jobs: 100 permanent, 170 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 5,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crustalsugar.com

American Crystal Sugar—Moorhead; 2500 N. 11th Street, Moorhead, MN 56560; Start: 1973; Members: 511; Jobs: 60 permanent, 270 seasonal, 330 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crustalsugar.com

American Native Beef; P.O. Box 310, Talihina, OK 74571, 866-751-6398; Start: N/A; Members: 150; Jobs: N/A but 200 projected; Status: Equity drive; Type: Beef; Startup cost: $20 million; Website: www.okfarmersunion.com/cooperatives.php?id=4

American Natural Soy Processors, LLC; Cherokee, IA 51012, 712-225-3500; Start: 2001; Members: N/A; Jobs: 10; Status: In development with $478,578 USDA grant; Type: Organic edible soybeans; Output: N/A; Startup cost: N/A

American White Wheat Producers Association (AWWPA); P.O. Box 326, 511 Commercial, Atchison, KS 66002, 913-367-4422; Start: 1990; Members: 300; Jobs: N/A; Status: In development with $499,997 USDA grant; Type: White wheat processed into flour for artisan bakeries in metro areas; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Arkalon Energy, LLC; 300 N. Lincoln Avenue, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: N/A; Website: www.conestogaenergy.com

Atlantic Branded Beef Management; Montague, PE; Start: 2002; Membership: N/A; Jobs: N/A; Status: In development; Type: Beef; Output: 500 head per week; Startup cost: $9 million (C$14 million); Website: www.producer.com/articles/20020926/livestock/20020926ls02.html

Badger State Ethanol, LLC; 820 W. 17th Street, P.O. Box 317, Monroe, WI 53566, 608-329-3900; Start 2002; Members: 460 of which 285 are farmers; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.6 mby corn, 148,000 tons ddgs; Startup cost: $56 million/$18 million in equity; Website: www.badgerstateethanol.com/index.htm
Bayside Best Beans; 418 Union Street, Seibwaing, MI 48759; Start: 1993; Members: 8; Jobs: N/A; Status: Operational; Type: Colored beans; Output: N/A; Startup cost: N/A; Website: www.baysidebestbeans.com

Big River Resources Cooperative (BRRC); 15210 103rd Street, West Burlington, IA 52655, 319-753-1100; Start: 2002; Members: 500; Jobs: 32 projected; Status: Operational; Type: Ethanol from corn; Output: 40 mgy; Startup cost: $55 million/$13 million in farmer equity; Website: www.bigriverresources.com/index.php

BioMass Agri-Products, LLC; 1235 870th Street, Harlan, IA 51537; Start: 1999; Members: 29; Jobs: N/A; Status: In development with +$5,000,000 in grants and loans; Type: Crop fibers processed into fuel, fiber, and chemical products; Output: 20,000 tons of corn stover per year; Startup cost: $5 million; Website: www.extension.iastate.edu/ag/success/eukenj2.htm

Blackhawk Biofuels, LLC; 210 W. Spring Street, Freeport, IL 61032, 815-232-3186; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Biodiesel from soybeans; Output: N/A; Startup cost: N/A; Website: www.blackhawkbiofuelsllc.com

Bloomfield Produce; Hillsboro, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Carrots; Output: N/A; Startup cost: N/A

Blue Diamond Growers; 1809 C Street, Sacramento, CA 95814-1009, 916-442-0771; Start: 1910; Members: 3,600; Jobs: 600; Status: Operational; Type: Almonds; Output: $410,000,000 sales in 2001; Startup cost: N/A; Website: www.bluediamond.com

Blue Flint Ethanol; 2841 Third Street SW, Underwood, ND 58576, 701-442-7500; Status: Under construction; Type: Ethanol from corn; Website: www.blueflinteethanol.com

Bonanza Bioenergy (subsidiary of Conestoga Energy); 7 E. 11th Street, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 55 mgy; Startup cost: N/A; Website: www.conestogaenergy.com

Bootheel Agri-Energy; 1214 Linn Street, Sikeston, MO 63801; Start: N/A; Members: N/A; Jobs: N/A; Status: Equity drive, possibly merging with another entity; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Bootheel Ethanol, LLC/SEMO Ethanol Cooperative; 167 Mitchell, Malden, MO 63863; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: N/A
Buckwheat Growers Association of Minnesota; 206 Aldrich Avenue SE, Wadena, MN 56482, 218-631-9212; Start: 1996; Members: 36; Jobs: N/A; Status: Operational; Type: Buckwheat and other grains processed for livestock feed; Output: N/A; Startup cost: N/A; Website: www.buckwheatgrowers.com/index.htm

Bushel 42 Pasta Company/Heartland Durum Growers Cooperative; 1 Durum Wheat Drive, P.O. Box 47, Crosby, ND 58730, 612-929-2420; Start: 1999; Members: 250; Jobs: 58; Status: Inactive; Type: Wheat into pasta; Output: 850,000 bushels per year, 35 million pounds of pasta; Startup cost: N/A; Website: www.bushel42.com

Bushmills Ethanol, Inc.; P.O. Box 628, West Highway 12, Atwater, MN 56209, 320-974-8050; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 ton dggs; Website: www.bushmillsethanol.com

Cal/West Seeds; P.O. Box 1428, Woodland, CA 95776, 530-666-3331; Status: Operational; Type: Seeds; Website: www.calwestseeds.com/index.cfm

Calcot, Ltd.; P.O. Box 259, Bakersfield, CA 93302, 661-327-5961; Start: 1927; Members: 1,475; Jobs: N/A; Status: Operational; Type: Cotton; Output: 1.3 million bales; Startup cost: N/A; Website: www.calcot.com

California Dairies, Inc.; 2000 N. Plaza Drive, Visalia, CA 93291, 559-625-2200; Start: 1999; Members: 680; Status: Operational; Type: Dairy; Output: 14 billion pounds milk per year; Website: www.californiadairies.com

Cattlemen’s Texas Longhorn Beef Cooperative; HC 65, Box 277, Animas, NM 88020; Start: 1997; Members: N/A; Jobs: N/A; Status: Failed equity drive; Type: Beef; Output: 5,000 head per year; Startup cost: $185,000; Website: www.ctlr.org

Central Dakota Cattle Association; 402 Western Avenue, Maddock, ND 58348, 701-438-2753; Status: Operational; Type: Beef cattle; Output: 3,500 head

Central Dakota Growers; 602 8th Avenue, Jamestown, ND 58401, 701-252-1315; Start: 1993; Members: N/A; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A

Central Equity Milk Cooperative, Inc.; P.O. Box 31, Mountain Grove, MO 65711; Members: 159; Status: Operational; Type: Dairy, milk

Central Illinois Energy (CIE); P.O. Box 111, Canton, IL 61520, 309-668-3299; Start: 2002; Members: 300; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 37 mgy, 13 mby, 125,000 tons dggs; Startup cost: $48 million; Website: www.centralillinoisenergy.com
Central Indiana Ethanol, LLC; 2955 W. Delphi Pike, Marion, IN 46952, 765-384-4001; Start: 2004; Members: N/A; Jobs: 40 projected; Status: Under construction; Type: Ethanol from corn; Output: 48 mgy ethanol, 17 mby corn

Central Iowa Soy Producers; Jefferson, IA; Start: 2002; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: N/A; Startup cost: N/A

Central Minnesota Ethanol Cooperative (CMEC); 18312 Riverwood, Little Falls, MN 56345, 320-632-1614; Start: 1996; Members: 800; Jobs: 27; Status: Operational; Type: Ethanol from corn; Output: 20 mgy, 7 mby corn, 60,000 tons ddgs; Startup cost: N/A; Website: www.centralmnethanol.com

Central Missouri Biofuels, LLC; 2316 St. Mary’s Boulevard, Suite 130, Jefferson City, MO 65109; Start: 2006

Central Missouri Poultry Producers; 39082 Highway 66, California, MO 65014; Start: N/A; Jobs: N/A; Status: Operational; Type: Poultry litter; Output: Poultry litter; Startup cost: N/A; Website: www.earlybirdcompost.com

Central Texas Ag Development (CTAD)/Blackland Ethanol; Rockdale, TX; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $65,000 USDA grant; Type: Ethanol; Output: 40 mgy; Startup cost: $55 million

Chesapeake Fields Farmers, LLC; 125 Dixon Drive, Chestertown, MD 21620, 866-844-8833; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Small grains processed into products, including dough/baked goods; Output: N/A; Startup cost: N/A; Website: www.chesapeakefieldsfarmers.com

Chignik Seafood Producers Alliance; Chignik, AK; Start: 2002; Members: 77; Jobs: 60; Status: Operational; Type: Salmon catching and processing; Output: 1 million fish; Startup cost: N/A

Chippewa Valley Ethanol Company (CVEC), LLLP; 406 15th Street S., Benson, MN 56215, 320-843-4813; Start: 1994; Members: 875; Jobs: 35; Status: Operational; Type: Ethanol; Output: 20 mgy in 2002 (Increasing in 2003 to 40 mgy ethanol, 16 mby corn, 130,000 tons ddgs); Startup cost: N/A; Website: www.cvec.com/main.htm

Clifco New Energy Co-op Ethanol Processing; RR 1, Box 4, Clifford, ND 58016; Start: 1994; Members: N/A; Jobs: N/A; Status: Dissolved as of 1998; Type: Ethanol; Output: N/A; Startup cost: N/A
Clinton County Bio Energy; 341 17th Avenue S., Clinton, IA 52732; Start: 2006; Members: 20; Jobs: N/A; Status: N/A; Type: N/A; Output: 10 mgy biodiesel plant; Startup cost: N/A; Website: www.ccbebiodiesel.com

Cloverdale Growers’ Alliance/Prairie Pork Producers, LLP; P.O. Box 667, Mandan, ND 58554; Start: 1999; Members: 70; Jobs: N/A; Status: Operational; Type: Pork; Output: 100,000 hogs per year; Startup cost: N/A; Website: www.cloverdalefoods.com

Coahoma County Bio-Energy, Inc.; Clarksdale, MS; Start: 2006; Jobs: ~50; Status: Beginning equity drive; Type: Ethanol from corn; Output: 100 million gallons per year; Startup cost: $131 million

Columbia Crush, LLC; 73754 Emigrant Road, Pendleton, OR 97801; Start: 2004; Members: 12; Jobs: N/A; Status: N/A; Type: Biodiesel; Output: N/A; Startup cost: N/A

Columbia River Sugar Company; 321 S. Beech Street, Moses Lake, WA 98837, 509-766-1933; Type: Sugar

Commonwealth Agri-Energy, LLC; 4895 Pemboke Road, P. O. Box 766, Hopkinville, KY 42241, 270-475-4415; Start: 2002; Members: 2,300; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 20 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $32 million; Website: www.commonwealthagrienergy.com

Conestoga Energy Partners, LLC; 1519 E. Fulton Terrace, Garden City, KS 67846; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol; Output: Building three plants in KS: Bonanza Bioenergy, Arkalon Energy, and Ethanol Energy, Inc.; Startup cost: N/A; Website: www.conestogaenergy.com/About.htm

Consolidated Catfish Companies, LLC; P.O. Box 271, South City Limits Road, Isola, MS 38754, 662-962-3101; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Raising catfish and processing; Output: N/A; Startup cost: N/A; Website: www.countryselect.com

Corn Plus Ethanol --> includes Gold-Eagle Cooperative and Central Iowa Renewable Energy, LLC; P.O. Box 280, 1303 Highway 3 East, Goldfield, IA 50542, 866-838-0683; Start: 1994; Members: 651; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 17 mby corn, 170,000 tons ddgs; Startup cost: $36 million; Website: www.cornlp.com (combined with CORN, LP)

Corn-er Stone Co-op/Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56156, 507-283-9297; Start: 1998; Members: 201; Jobs: N/A; Status: Operational; Type: Corn/Ethanol; Output: 21 mgy; Startup cost: $21 million
Crosswind Energy, LLC; 47902 170th Avenue, Laurens, IA 50554; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Wind energy; Output: N/A; Startup cost: N/A

Dakota Aquaculture Cooperative; Box 219, Carrington, ND 58421, 701-652-1130; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Fish; Output: N/A; Startup cost: N/A

Dakota Beef Cooperative; 3201 Nygren Drive NW, Mandan, ND 58554; Start: 2001; Members: N/A; Jobs: N/A; Status: Inactive; Type: Beef; Output: N/A; Startup cost: N/A; Website: http://governor.nd.gov/media/news-releases/2001/09/010912c.html

Dakota Dairy Specialties; 201 S. West Street, Hebron, ND 58638, 701-878-4411; Start: 1995; Members: 50 but 40 at time of bankruptcy; Jobs: N/A; Status: Bankrupt; Type: Dairy; Output: N/A; Startup cost: $1.6 million

Dakota Ethanol, LLC/Lake Area Corn Processors; P.O. Box 100, Wentworth, SD 57075; Start: 1999; Members: 1,000; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 43 mgy ethanol, 14 mby corn; Startup cost: $44 million; Website: www.dakotaethanol.com

Dakota Growers Pasta Company; 1 Pasta Avenue, P.O. Box 21, Carrington, ND 58421, 701-652-2855; Start: 1993; Members: 1,100; Jobs: 435; Status: Operational; Type: Pasta; Website: www.dakotagrowers.com

Dakota Halal Canning Company, Inc.; 426 7th Avenue S., New Rockford, ND 58356; Start: 2001; Members: N/A; Jobs: 20; Status: Operational; Type: Halal meat products; Output: N/A; Startup cost: N/A

Dakota Lamb Growers Cooperative; 201 12th Street SW, Hettinger, ND 58639, 701-567-2723; Start: 1999; Members: 180; Jobs: N/A; Status: Operational; Type: Lamb; Output: 28,000 head of sheep per year; Startup cost: N/A; Website: www.dakotalamb.com

Dakota Prairie Beef Cooperative; HCR 01, Box 24A, Dunn Center, ND 58626, 701-548-8264; Start: 1997; Members: 142; Jobs: 8; Status: N/A; Type: Custom finishing beef cattle; Output: 10,000 head per year; Startup cost: N/A; Website: www.dakotaprairiebeef.com

Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

Dakota Rabbit Cooperative; Center, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Rabbit; Output: N/A; Startup cost: N/A; Website: N/A
Dakota Renewable Fuels, LLC; 1325 23rd Street S., Fargo, ND 58103; Start: 2001; Members: N/A; Jobs: 35; Status: Equity drive; Type: Corn into ethanol; Output: 30 mgy ethanol, 11 mby corn; Startup cost: $46 million/$18.4 million farmer equity

Dakota Value Capture Cooperative (DVCC); Pierre, SD; Start: 2000; Members: 1,000; Jobs: N/A but 60 projected; Status: Failed equity drive although $18 million raised in farmer equity plus $6 million in federal grants; Type: Ethanol and livestock; Output: 15 mgy ethanol, 105,000 ddgs, 30,000 finished cattle per year; Startup cost: $62 million

Delaware County Meats, LLC; 3240 210th Street, Dyersville, IA 52040, 877-875-6388; Start: 1999; Members: N/A; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.delawarecountymeats.com

Delta Pride Catfish; 1301 Industrial Parkway, Indianola, MS 38751; Start: 1981; Members: 115; Jobs: 700; Status: Operational; Type: Fish processing—catfish; Output: 100 million pounds per year; Startup cost: N/A; Website: www.deltapride.com

DENCO (Diversified Energy Company); P.O. Box 111, County Road #22, Morris, MN 56267, 320-589-2931; Start: 1991; Members: 345; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 18 mgy ethanol, 7.4 mby corn, 80,000 ddgs; Startup cost: N/A; Website: www.dencollc.com

DeWeese Biofuels, LLC; 301 Parker Street, DeWeese, NE 68934; Start: 2004; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A

Diamond Walnut Growers; 1050 S. Diamond Street, P.O. Box 1727, Stockton, CA 95201, 209-467-6000; Start: 1912; Members: 1,900; Jobs: 400 full-time plus another 200 during harvest; Status: Operational, now publicly traded; Type: Walnut processing; Output: 253,000 tons (2001); Startup cost: N/A; Website: www.diamondnuts.com

Drayton Grain Processors; P.O. Box 129, Drayton, ND 58225, 701-454-3430; Start: 1995; Members: 1,100; Jobs: N/A; Status: Operational; Type: Wheat into dough; Output: N/A; Startup cost: N/A

Earthwise Processors, LLC; 4111 30th Avenue S., Moorhead, MN 56560, 218-287-5510; Start: 2000; Members: 5; Jobs: 18; Status: Operational; Type: Soybean processing; Website: www.sunopta.com

East Central Ag Products; Laddonia, MO 63352, 573-373-2232; Start: 2002; Members: 500; Jobs: N/A but 32 projected; Status: Equity drive; Type: Ethanol; Output: 30 mgy ethanol, 11 mby corn and/or milo per year, 92,000 tons ddgs; Startup cost: $48 million
East Kansas Agri-Energy, LLC; 1304 S. Main, P.O. Box 225, Garnett, KS 66032, 785-448-2888; Start: 2000; Members: 47; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy, 171 tons ddgs; Startup cost: $47 million; Website: www.ekaellc.com

Eastern States Bison Cooperative; RR 9, Box 9100, Lake Ariel, PA 18436; Start: 1999; Members: 30; Jobs: N/A; Status: In development with $109,000 USDA grant; Type: Bison processing; Output: N/A; Startup cost: N/A

Eden Natural; P.O. Box 87, State Center, IA 50247, 641-483-2292; Start: 1998; Members: 85; Jobs: N/A; Status: Operational; Type: Hog processing and marketing; Output: 30 hogs per week; Startup cost: N/A; Website: www.betterpork.com

Elkhorn Valley Ethanol, LLC; Elkhorn, NE; Type: Ethanol from corn; Website: www.elkhornvalleyethanol.com

Empire Biofuels, LLC; Seneca Falls, NY; Start: 2002; Members: 18; Jobs: 35; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: $80 million

Empire Ethanol Producers Cooperative; Ontario County, NY; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $20,000 USDA grant; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

EnviroPork/North Dakota Pig Cooperative; 1918 42nd Street NE, Larimore, ND 58251; Start: 1997; Members: 27; Jobs: N/A; Status: Operational; Type: Hog farrowing; Output: 5,000 sows producing 100,000 piglets per year; Startup cost: N/A

Ethanol 2000, LLP/Southwest Minnesota Agrifuels Co-op; 40212 510th Street, Bingham Lake, MN 56118, 507-831-0063; Start: 1995; Members: 244; Jobs: 28; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 93,500 tons ddgs; Startup cost: $33 million; Website: www.ethanol2000.com

Ethanol Grain Processors; P.O. Box 95, Obion, TN 38240, 731-536-1286; Start: 2005; Members: 33; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A; Website: www.ethanolgrainprocessors.com

Ewenity Dairy Cooperative; RR 1, Conn, ON N0G 1N0; Start: 2001; Members: N/A; Jobs: N/A; Status: Operational; Type: Sheep milk; Output: N/A; Startup cost: N/A; Website: www.ewenity.com

EYC Wind Group, LLC; 35200 County Road DD.75, Wray, CO 80758; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: Wind energy; Output: 10 megawatts; Startup cost: N/A
Family Farms Pork Cooperative; Shelbina, MO; Start: 1999; Members: 250; Jobs: 100 projected; Status: In development; Type: Hog processing; Output: 2,400 head per day; Startup cost: $18.5 million

Family Quality Pork Processors (FQPP); Box 146, Petersburg, NE 68652; Start: 1999; Members: 215; Jobs: 30 projected; Status: In development; Type: Hog processing; Output: 210,000 per year; Startup cost: $8 million

Farm Connect; P.O. Box 396, Crookston, MN 56716, 888-654-5077; Start: 2000; Members: 650; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $1 million; Website: www.farmconnect.com

Farm Fresh Poultry Co-op; Harriston, ON; Start: 1999; Members: 40; Jobs: 85; Status: Operational; Type: Poultry processing; Output: 2.2 million pounds per week; Startup cost: $3.2 million (C$5 million)

Farmer Direct Foods, Inc./founded by American White Wheat Producers Association (AWWPA); P.O. Box 326, Atchison, KS 66002, 800-372-4422; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: White wheat processing; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Farmer’s Cooperative/Farmland Industries Swine Program; 110 S. Keokuk, Keota, IA 52248, 515-636-3748; Start: 1987; Members: N/A; Jobs: 47; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A

Farmer’s Rice Cooperative, Inc.; P.O. Box 15223, Sacramento, CA 95851, 800-326-2799; Type: Rice; Website: www.farmersrice.com/index.htm

Farmers Cooperative of Hanska; P.O. Box 6, Hanska, MN 56041, 507-439-6244; Status: Operational; Website: www.hanskaco.com

Farmers Choice Pasta Cooperative, LLC; 1 Farmers Choice Drive, Leeds, ND 58401, 701-466-2405; Start: 1995; Members: 328; Jobs: 17; Status: Bankrupt; Type: Wheat into pasta; Output: N/A; Startup cost: $20 million; Website: http://minneapolisedfed.org/pubs/fedgaz/95-07/fg957a.cfm

Farmers Oilseed Cooperative; P.O. Box 748, Tifton, GA 31793, 229-391-2551; Start: 2001; Members: 112; Jobs: 53 projected; Status: In development; Type: Soybeans and canola; Output: 190,000 tons per year; Startup cost: $52 million; Website: www.emergingcrops.org/farmersoilseed

Farmers Union Feedlot Association; Jamestown, ND; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Feed and finishing lots; Output: N/A; Startup cost: N/A
Foremost Farms; P.O. Box 111, E10889A Penny Lane, Baraboo, WI 53913, 800-362-9196; Start: 1995; Members: 3,760; Jobs: 1,500; Status: Operational; Type: Dairy; Website: www.foremostfarms.com

Franklin County Goat Producers Cooperative; Franklin County Extension Center, 103 S. Bickett Boulevard, Louisburg, NC 27549; Start: 2001; Members: 40; Jobs: N/A; Status: Operational—pilot project; Type: Goat meat—halal certified; Output: N/A; Startup cost: N/A; Website: www.ordergoat.com

Frontier Ethanol, LLC; 1562 320th Street, Gowrie, IA 50543, 515-352-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn; Startup cost: N/A; Website: www.frontierethanol.com

Garden State Ethanol; 1200 Columbus-Florence Road, Bordentown, NJ 08505, 609-499-5566; Start: 2001; Members: 18; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn, 121,000 tons ddgs; Startup cost: $60 million; Website: www.gardenstateethanol.com

Gateway Beef Cooperative; 13712 Business Highway 54, Bowling Green, MO 63334; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef products to restaurants; Output: N/A; Startup cost: N/A

Generation II Ethanol, LLC dba Heron Lake Bioenergy, LLC; P.O. Box 198, 201 10th Street, St. Heron Lake, MN 56137, 888-385-3835; Start: 2001; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.heronlakebioenergy.com

Glacial Lakes Energy, LLC; P.O. Box 933, 301-20th Avenue SE, Watertown, ND 57201, 605-882-8480; Start: 2001; Members: 800; Jobs: 34; Status: Operational; Type: Ethanol from corn; Output: 13.5 mby corn, 40 mgy ethanol, 130,000 tons ddgs; Startup cost: $54 million; Website: www.glaciallakesenergy.com

Gold Energy, LLC; 1183 6th Street S., Wahpeton, ND 58075, 701-883-5783; Start: 2006; Members: N/A; Jobs: 40-45 predicted; Status: In development; Type: Ethanol from corn; Output: 100 million gallons ethanol; Startup cost: $145 million

Golden Cheese Company of California; 1138 W. Rincon Street, Corona, CA 92880, 800-842-0246; Status: Operational; Type: Ethanol from cheese whey; Website: http://ourworld.compuserve.com/homepages/gccc

Golden Gem Growers, Inc.; P.O. Box 609503, Orlando, FL 32860, 800-366-4440; Start: 1947; Members: 450; Jobs: 800; Status: Operational; Type: Oranges
Golden Grain Energy, LLC; 951 N. Line Avenue, New Hampton, IA 50659, 888-443-2676; Start: 2002; Members: 740; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $55 million; Website: www.goldengrainenergy.com

Golden Growers Cooperative/ProGold Cooperative; 1321 23rd Street, Suite L, Fargo, ND 58108, 701-298-4050; Start: 1993; Members: 1,850; Jobs: N/A; Status: Operational in partnership with Cargill; Type: High fructose corn syrup; Output: 85,000 bu corn per day; Startup cost: $261 million; Website: www.alerusagcoopstock.com/webagcoop.nsf/e5fba2223eab0778625712a007a1cad/59c6385d603388da86257060005c2829?OpenDocument

Golden Oval Eggs, LLC—Renville; P.O. Box 615, 1800 Park Avenue E., Renville, MN 56284, 320-329-8182; Start: 1994; Members: 681; Jobs: N/A; Status: Operational; Type: Egg production; Output: 2 million laying hens housed in 16 barns, 1.4 million eggs per day; Startup cost: N/A; Website: www.goldenovaleggs.com

Golden Oval Eggs—Thompson; 13780 450th Street, Thompson, IA 50478, 641-584-2050; Start: 2000; Members: 250 new members from Iowa; Jobs: 20; Status: Operational; Type: Egg production; Output: 1.9 million eggs per day (3.8 million projected), 2.7 million laying eggs (5.5 million projected), 80 million pounds of liquid egg per year (160 million projected), 2.8 mby corn, 0.4 mby soybean; Startup cost: $30 million; Website: www.goldenovaleggs.com

Golden Ridge Cheese Cooperative; 23051 20th Street, Cresco, IA 52136, 563-547-3714; Start: N/A; Members: 40; Jobs: 20; Status: Operational; Type: Cheese; Output: N/A; Startup cost: N/A; Website: www.goldenridgecheese.com

Golden State Grain Growers Cooperative; P.O. Box 2267, Woodland, CA 95776; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with a $39,000 USDA grant; Type: Wheat into par-baked bread products; Output: N/A; Startup cost: $15 million (projected)

Golden Triangle Energy Cooperative; 15053 Highway 111, Craig, MO 64437, 660-683-5646; Start: 1999; Members: 275; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 40,000 tons ddgs, 6 mby corn; Startup cost: $21.5 million; Website: www.goldentriangletrealenergy.com

Gorditos Meats; 984 W. 2000 S., Ogden, UT 84401; Start: 1996; Members: 12; Jobs: N/A; Status: Operational; Type: Pork processing for Hispanic markets; Output: 800 head per week; Startup cost: $220,000

Grain Growers Cooperative; P.O. Box 429, Zebulon, NC 27597, 919-404-0925; Start: 1999; Members: 250; Jobs: N/A but 40 projected; Status: In development; Type: Soybean, biodiesel, edible soybeans; Output: 9 mby, 10-12 mgy; Startup cost: $45 million
Granite Falls Energy, LLC; P.O. Box 216, 15045 Highway 23 SE, Granite Falls, MN 56241, 320-564-3100; Start: 2001; Members: 900; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 14 mby corn, 40+ mgy ethanol, 113,000 tons ddgs; Startup cost: N/A; Website: www.granitefallsenergy.com

Grant 4-D Farms; 707 E. 600 N., Rupert, ID 83350, 208-531-5149; Start: 2005; Members: 86; Jobs: N/A; Status: In development; Type: Straw for ethanol; Output: N/A; Startup cost: $31 million

Grassland Beef, LLC; U.S. Wellness Meats, 17260 State Highway A, Monticello, MO 63457, 877-383-0051; Start: N/A; Members: 5 families; Jobs: N/A; Status: Operational; Type: Grass-fed beef; Output: N/A; Startup cost: N/A; Website: www.grasslandbeef.com/index.html

Great Lakes Grain; Chicago, IL; Type: Ethanol from corn; Website: www.greatlakesgraininc.com

Great Lakes Pork Cooperative; 21149 Roosevelt Road, South Bend, IN 46614-4820, 989-658-8908; Start: 2001; Members: 110; Jobs: N/A; Status: In development with a $90,000 USDA grant/feasibility study on purchasing processing location; Type: Pork processing; Output: 2,400 hogs per day; Startup cost: $14 million

Great North Marketing Co-operative; Orillia, ON; Start: 1999; Members: 32; Jobs: N/A; Status: Operational; Type: Deer/venison; Output: 1,400 per year, $650,000; Startup cost: $160,000 in farmer equity

Great Northern Garlic Growers Cooperative; 3520 30th Street NW, Minot, ND 58703, 701-839-6036; Start: 1995; Members: N/A; Jobs: N/A; Status: Cooperative never operational and is now a sole proprietorship; Type: Garlic and other vegetables; Output: N/A; Startup cost: N/A

Great Plains Dough Products; P.O. Box 1285, Chickasha, OK 73023, 405-224-6074; Start: 2001; Members: N/A; Jobs: N/A; Status: In development—equity drive; Type: Wheat into dough products; Output: 2.4 mby wheat; Startup cost: N/A

Great Plains Ethanol/Dakota Corn Processors Cooperative, LLC; 46569 SD Highway 44, P.O. Box 217, Lennox, SD 57039, 605-647-5179; Start: 2001; Members: 500; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn; Startup cost: $52 million ($18 million farmer equity); Website: www.greatplainsethanol.com

Great Plains Oil/Kiowa County Growers, Inc.; 307 E. 15th, P.O. Box 866, Eads, CO 81036, 719-438-5621; Start: 1999; Members: 30; Jobs: 3; Status: Operational; Type: Bio-based engine oil from sunflower, canola, and soybean oil; Output: 40,000 gallons of oil; Startup cost: $900,000; Website: www.greatplainsoil.net
Great River Soy Processing Cooperative; 515 Laurelwood, P.O. Box 99, Sikeston, MO 63801, 573-471-3700; Start: 2003; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Biodiesel; Output: Plant to be in Lilbourn; Startup cost: N/A

Green Plains Renewable Energy, Inc.; 7945 W. Sahara, Suite 107, Las Vegas, NV 89117, 702-363-9307; Start: 2005; Type: Ethanol from corn; Output: 50 mgy ethanol; Website: www.gpreethanol.com

Green River Cattle Company; P.O. Box 82, 101 Industrial Park Road, Suite 1, Greensburg, KY 42743, 270-932-9677; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A; Website: www.greenrivercattle.com

Green Virginia Ethanol Project; 691 Main Street, Reedville, VA 22539; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $211,650 USDA grant; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A

GREEN: Green Renewable Energy, Ethanol & Nutrition; Type: Ethanol from corn

Hawkeye Renewables; 21050 140th Street, Iowa Falls, IA 50126, 641-648-8910; Type: Ethanol from corn; Website: www.hawkrenew.com

Hazelnut Growers of Oregon; P.O. Box 626, Cornelius, OR 97113, 503-648-4176; Start: 1984; Members: 170; Jobs: 250; Status: Operational; Type: Hazelnuts; Output: N/A; Startup cost: N/A; Website: www.hazelnut.com

Heart of the Valley Cooperative; Box 338, Portland, ND 58274, 701-786-3843; Start: 1994; Members: Owned by two other cooperatives, including the Central Valley Bean and the Mayport Farmers Co-op; Jobs: N/A; Status: Inactive—failed equity drive; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Heartland Agdeavor Association; 5898 Cleveland Avenue, Suite A, Columbus, OH 43231, 614-818-4466; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Venture Capital Farmers Alliance; Output: N/A; Startup cost: N/A

Heartland Corn Products; Highway 19 East, P.O. Box A, Winthrop, MN 55396, 507-647-5000; Start: 1995; Members: 502; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy ethanol, 122,000 tons per year ddgs; Startup cost: N/A
Heartland Farm Foods, LLC; #1 Mitchell Road, Montgomery City, MO 63361, 573-564-1600; Start: 2001; Members: 39; Jobs: N/A; Status: Operational; Type: Home-canning recipes for beef products; Output: N/A; Startup cost: $1 million; Website: www.heartlandfarmfoods.com/index.htm

Heartland Fibers, LLC; 14445 Highway 23 NE, Spicer, MN 56288, 320-796-6995; Start: 1998; Members: N/A but seeking 600; Jobs: N/A; Status: Inactive—failed equity drive; Type: Crop residues into fibers, paper, and cardboard; Output: 140,000 tons of paper per year; Startup cost: $100 million (estimated); Websites: www.theindependent.com/Archive/010698/stories/010698/new_heartland06.html and www.earthisland.org/eijournal/summer98/eia_sum98b.htm

Heartland Fish Cooperative; 3783 X Avenue, Manning, IA 51455; Start: 2003; Members: 4; Jobs: N/A; Status: Operational; Type: Fresh-frozen rainbow trout and walleye pike fillets; Output: 50,000 pounds per year; Startup cost: $260,000

Heartland Grain Fuels, LP—Aberdeen; 38469 133rd Street, Aberdeen, SD 57401, 605-225-0520; Start: 1993; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 8 mgy ethanol; Startup cost: N/A; Website: www.distillersgrains.com/heartlandGrainFuels.htm

Heartland Grain Fuels, LP—Huron; 694 W. Park Avenue NW, Huron, SD 57350, 605-352-3561; Start: 1999; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 38,000 tons ddgs per year; Startup cost: N/A

Heartland Organic Marketing Cooperative; 2512 270th Street, Greenfield, IA 50849, 515-743-6442; Start: 1992; Members: 200; Jobs: 12; Status: Inactive; Type: Organic soybeans, corn, and oats; Output: 200,000 bushels soybean per year, 30,000 bushels corn per year, generating sales of $2 million; Startup cost: N/A; Website: www.iira.org/pubsnew/publications/IVARDC_CS_166.pdf

Heartland Premium Aged Beef; West Lafayette, IN, 317-345-5479; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A

High Plains Straw Cooperative/Stramit USA; East Loop 143, Perryton, TX 79070, 806-435-9303; Start: 1994; Members: 86; Jobs: N/A; Status: Bankrupt in 1996; Type: Straw fiber into cardboard and building materials; Output: N/A; Startup cost: $3 million; Websites: www.amarillonet.com/stories/050902/new_grantfor.shtml, www.kc.frb.org/Publicat/Exploring/RC01Mart.pdf, and www.perc.org/privatesolutions/straw.html

Home Grown Wisconsin; P.O. Box 258015, Madison, WI 53725, 608-347-3054; Start: 1996; Members: 23; Jobs: 1; Status: Operational; Type: Organic vegetables delivered directly to upscale restaurants; Output: Suppliers to 31 restaurants in Chicago, Madison, and Milwaukee; Startup cost: N/A; Website: www.homegrownwisconsin.com
Horizon Ethanol, LLC; 2601 320th Street, P.O. Box 483, Jewell, IA 50103, 515-827-6050; Start: 2005; Members: N/A; Jobs: 40; Status: Under construction; Type: Ethanol from corn; Output: 62 mgy, 21 mby corn; Website: www.horizonethanol.com

Husker Ag, LLC; P.O. Box 10, 54048 Highway 20, Plainview, NE 68769, 402-582-4446; Start: 2000; Members: 500; Jobs: 29; Status: Under construction; Type: Ethanol from corn; Output: 20 mgy, 8 mby corn; Startup cost: $35 million; Website: www.huskerag.com

ILLI-Mex Alliance, LLC; 708 Vandeveer Street, Morrisonville, IL 62546, 217-526-3123; Start: 2000; Members: 2,000; Jobs: N/A; Status: In development with $40,000 USDA grant; Type: Corn processed into tortillas; Output: N/A; Startup cost: N/A

Illini Bio-Energy LLC; 3600 Wabash Avenue, Suite C, Springfield, IL 62711, 217-726-9523; Start: 2004; Members: N/A; Jobs: 38; Status: In development; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 168 tons ddgs; Startup cost: N/A; Website: www.illinibioenergy.com

Illinois River Energy, LLC; 1201 S. Seventh Street, Suite 110, Rochelle, IL 61068, (815) 561-0650; Start: 2002; Members: 53; Jobs: N/A but 30 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.8 mby corn; Startup cost: $53.3 million; Website: www.illinoisriverenergy.com

Illinois Valley Ethanol; Grundy County, IL; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Imperial Organic Processing; 4231 59th Street SE, Napoleon, ND 58561, 701-424-3742; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Organic grain producers’ co-op processes and organic grains; Output: Organic grain; Startup cost: N/A

Indiana Bio-Energy, LLC; 55 S. State Street, Indianapolis, IN 46201; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Indiana Family Farms Pork Marketing Cooperative; 2000 W. 8th Street, Anderson, IN 46016, 219-297-3078; Start: 1997; Members: 76; Jobs: N/A; Status: Never operational as a cooperative but is operational as a sole proprietorship; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/aug99/prosper.htm

Indiana Uplands Grape Growers’ Cooperative, Inc.; 19816 Huber Road, Borden, IN 47106; Type: Grapes; Website: www.indianauplands.com

Ingreen Valley Growers; Ingersoll, ON; Start: N/A; Members: 73; Jobs: N/A; Status: Operational; Type: Vegetables; Output: N/A; Startup cost: $135,000 (C$210,000)
Innovative Growers, LLC; 2023 S. Federal, Mason City, IA 50401, 641-423-0844; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Specialty grain supply; Output: N/A; Startup cost: N/A; Website: www.innovativegrowers.com

Interstate Value-Added Cooperative; RR 1, Box 113, Glenville, MN 56036; Start: 1994; Members: 70; Jobs: N/A; Status: Operational; Type: Eggs; Output: N/A; Startup cost: N/A; Website: N/A

Iowa Cooperative; Ames, IA; Start: 1991; Members: 76; Jobs: N/A; Status: In development with $195,000 USDA grant; Type: Ethanol, biotechnology, and bio-pharming; Output: N/A; Startup cost: $40 million; Website: www.iowacoop.com

Iowa Ethanol, LLC; 3638 Fir Avenue, Hanlontown, IA 50444; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy, 16 mby corn; Startup cost: N/A; Website: www.iowaethanol.com

Iowa Premium Pork; P.O. Box 71009, Clive, IA 50325, 515-225-7675; Start: 1998; Members: 1,400; Jobs: N/A; Status: Operational; Type: Marketing and processing hogs; Output: N/A; Startup cost: N/A

Iowa Quality Beef Supply Cooperative; 2055 Ironwood Court, P.O. Box 1490, Ames, IA 50014, 515-296-2266; Start: 2001; Members: 854; Jobs: 10 but 600 projected; Status: Under construction; Type: Beef processing; Output: 300,000 head per year; Startup cost: $15 million

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 515-296-2266; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A

Iroquois Bio-Energy Company, LLC (IBEC); P.O. Box 218, Rensselaer, IN 47978, 219-866-5990; Start: 2005; Jobs: 32 projected; Status: Finished equity drive; Type: Ethanol from corn; Output: 40 mgy; Website: www.ibecethanol.com

Iroquois Bio-Energy Cooperative; 6317 E. 181st Avenue, Hebron, IN 46341; Start: 2000; Members: 300; Jobs: 40; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $55 million; Website: www.ibecethanol.com

Island Grown Farmers Cooperative/Lopez Community Land Trust; P.O. Box 25, Lopez, WA 98261, 360-468-3723; Start: 2001; Members: 25; Jobs: 1; Status: Operational; Type: Beef processing using mobile facility; Output: 1,500 head per year; Startup cost: $150,000
Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

James Valley Ethanol; P.O. Box 282, Groton, SD 57445; Start: 2001; Members: N/A; Jobs: 35; Status: In development/under construction; Type: Ethanol; Output: 45 mgy ethanol; Startup cost: $55 million; Websites: www.jamesvalleyethanol.com

JYY, Inc. dba Maui Upcountry Jams and Jellies; 1574 Kekaulike Avenue, Kula, HI 96790; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Fruit Processing

Kearney Area Ag Producers Alliance (KAAPA) Ethanol, LLC; P.O. Box 238, 8450 KAAPA Lane, Minden, NE 68959, 308-743-2217; Start: 2001; Members: 522; Jobs: 30; Status: Under construction; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn, 350,000 tons wdgs; Startup cost: $48 million/$18 million farmer equity; Website: www.kaapaethanol.com

Kona Pacific Farmers Cooperative; P.O. Box 309, Captain Cook, HI 96704, 808-328-2411; Start: 1995; Members: 300; Jobs: N/A; Status: Operational; Type: Kona coffee and Hawaii-grown Macadamias; Output: 300,000 pounds per year; Startup cost: N/A; Website: www.kpfc.com

Lake Cumberland Milling, LLC; 221 Old Highway 90, Monticello, KY 42633, 606-348-8134; Start: 2004; Members: 27; Jobs: N/A; Status: Operational; Type: Soybean meal, oil and soy hulls

Land of Lincoln Agriculture Coalition; P.O. Box 686, Rochester, IL 62563, 217-525-1173; Start: 2001; Members: 30; Jobs: N/A; Status: In development with $18,000 AgriFirst grant; Type: Ethanol and soybean processing; Output: N/A; Startup cost: N/A; Website: www.lolac.org

Liberty Renewable Fuels; P.O. Box 335, Owosso, MI 48867; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: $160 million; Website: www.libertyrf.com

Lincolnland Agri-Energy; 10406 N. 1725th Street, Palestine, IL 62451, 618-586-2321; Start: 1999; Members: 453; Jobs: 29; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup Cost: $54 million; Website: www.lincolnlandagrienergy.com

Lincolnway Energy, LLC; 59511 W. Lincoln Highway, Nevada, IA 50201, 515-382-8899; Start: 2004; Members: 942; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy, 18.5 mby corn; Startup cost: $83 million; Website: www.lincolnwayenergy.com/index.htm
Little Sioux Corn Processors; 4808 F Avenue, Marcus, IA 51035, 712-376-2800; Start: 2001;  
Members: 500; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby  
corn, 130,000 tons ddgs; Startup cost: $54 million; Website: www.littlesiouxcornprocessors.com

Magic Valley Energy Coalition; Twin Falls, ID, 208-654-2807; Start: 2002; Members: N/A; Jobs:  
N/A but 33 projected; Status: In development (feasibility study completed); Type: Ethanol (corn  
or wheat); Output: 40 mgy ethanol, 321,000 wdgs; Startup cost: $50 million

Maine Coast Sea Vegetables; 3 Georges Pond Road, Franklin, ME 04634, 207-565-2907; Start: 1971;  
Members: >30; Jobs: N/A; Status: Operational; Type: Sea vegetables; Output: 50,000 pounds per  
year; Startup cost: N/A; Website: www.seaveg.com

Massachusetts Woodland Cooperative; P.O. Box 9660, North Amherst, MA 01059; Start: 2001;  
Members: 22; Jobs: N/A; Status: Operational; Type: Timber processing—green certified;  
Output: 3,000 acres of forest land; Startup cost: N/A; Website: www.masswoodlands.coop

Maui Ethanol, LLC; Maui, HI; Status: Obtaining equity; Type: Ethanol from corn

Meadowbrook Farms Cooperative (formerly American Heritage Farms/American Premium  
Foods); Processing in Rantoul, IL/HQ at 10 S. Jackson Street, Suite 400, Belleville, IL 62220, 618-  
222-1188; Start: 1998; Members: 200; Jobs: 310; Status: Operational; Type: Hogs; Output: 15,000  
hogs per week; Startup cost: $28 million/$12.6 million in farmer equity; Website: www.farms.  
coop

MG Grass Seed, LLC (now Northern Excellence Seed, LLC); 300 Highway 11 South, Williams, MN  
56686, 218-783-2215; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Grass  
seed processing; Output: N/A; Startup cost: N/A

Michigan Alfalfa Processors; Akron, MI; Start: 1999; Members: 179; Jobs: 16; Status: Bankrupt in  
2001; Type: Alfalfa bagged and bulked for livestock feed; Output: 30,000 tons per year; Startup  
cost: $4.5 million

Michigan Ethanol, LLC; Caro, MI 48723; Start: 2000; Members: 380; Jobs: 38; Status: Operational;  
Type: Corn into ethanol; Output: 40 mgy ethanol, 16 mby, 120,000 tons ddgs; Startup cost: $50  
million; Website: www.michiganethanol.com

Michigan Sugar; 2600 S. Euclid Avenue, Bay City, MI 48706, 989-686-0161; Start: 2002; Members:  
1,300; Jobs: 450 full-time and 1,750 seasonal workers; Status: Operational; Type: Sugar beets;  
Output: N/A; Startup cost: N/A; Website: www.michigansugar.com
Michigan Sugar Beet Growers Cooperative; Carollton, MI; Start: 2001; Members: 1,400; Jobs: 350 full-time and 1,150 seasonal workers; Status: Operational; Type: Sugar beets; Output: 500 million pounds per year; Startup cost: $55 million

Michigan Turkey Producers Cooperative; 2140 Chicago Drive SW, Wyoming, MI 49509, 616-245-2221; Start: 2000; Members: 15; Jobs: 200 on-farm and 300 in the processing facility; Status: Operational; Type: Turkey processing; Output: 4.25 million pounds per year generating $70 million in annual sales; Startup cost: $20 million; Website: www.miturkey.com

Mid-America Biofuels, LLC; P.O. Box 105401, Jefferson City, MO 65110, 816-460-5710; Start: 2001; Members: N/A but sponsored by the Missouri Soybean Association; Jobs: N/A; Status: In development with $450,000 USDA grant; Type: Biofuels from soybeans; Output: N/A; Startup cost: N/A

Mid-Atlantic Biodiesel Company, LLC; 12764 Whitesville Road, Delmar, DE 19940; Type: Biodiesel

Mid-Atlantic BioFuels/Maryland Grain Producers Utilization Board; 53 Slama Road, Edgewater, MD 21037; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from barley; Output: 15 mg y, 7 mby barley; Startup cost: $31 million; Websites: www.marylandgrain.com and www.midatlanticbiofuels.com

Mid-Missouri Energy; RR 2, Box 5A, Malta Bend, MO 65339, 660-595-0144; Start: 2002; Members: 100; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $60 million; Website: www.midmissourienergy.com

Midwest Emu Growers Alliance; 34226 Sybil Lake Road, Vergas, MN 56587; Start: 1996; Members: 92; Jobs: N/A; Status: Operational; Type: Emu processed into meat and oil products; Output: N/A; Startup cost: N/A

Midwest Ethanol Producers, Inc.; 103 S. 4th Street, Suite 2A, O’Neill, NE 68763, 402-336-1108; Start: 2004; Members: N/A; Jobs: 45 projected; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol, 256,000 tons ddgs; Startup cost: $140 million; Website: www.midwestethanol.com

Midwest Grain Processors Cooperative; 1660 428th Street, Lakota, IA 50451, 515-886-2222; Start: 2001; Members: 978; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn, 145,000 tons ddgs; Startup cost: $59 million; Website: www.mgpethanol.com

Midwest Investors; 1800 Park Avenue E., Renville, MN 56284; Start: 1994; Members: 266; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Investments in Golden Oval Egg and United Mills; Startup cost: $3,850,000
Midwest Organic Farmers Co-op; 100A S. Lafayette Street, Newton, IL 62448, 618-783-4601; Members: 84; Status: Operational; Type: Organic products; Website: www.midwestorganic.com

Midwest Renewable Energy, LLC; Sutherland, NE; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.5 mby corn, 100,000 ton wdgs; Website: www.mreethanol.com

Millennium Ethanol, LLC; 300 N. Broadway Avenue, P.O. Box 357, Marion, SD 57043, 605-648-3941; Start: 2006; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.millenniumethanol.com

MinAqua Fisheries; Box 659, Renville, MN 56284, 320-329-3380; Start: 1996; Members: 320; Jobs: 10; Status: Operational; Type: Soybean meal fed to Tilapia fish; Output: 1,680,000 million pounds of live fish per year, $2.5 million annual sales; Startup cost: $4.1 million

Minn-Dak Farmers Cooperative; 7525 Red River Road, Wahpeton, ND 58075, 701-642-8411; Start: 1972; Members: 497; Jobs: 150 full-time and 320 part-time; Status: Operational; Type: Sugar beets; Output: 800,000 tons per year; Startup cost: $60 million; Website: www.mdf.coop

Minnesota Agri-Power (subsidiary of MnVAP); Box 1680, Willmar, MN 56201, 320-231-2400; Start: 2002; Members: 500; Jobs: 200 projected; Status: In development; Type: Alfalfa crop residue gasified to generate electricity; Output: 75 megawatts of electricity; Startup cost: $200 million

Minnesota Agro-Forestry Cooperative; WesMin RC&D Council, 910 Highway 29, North #103, Alexandria, MN 56308; Start: 1997; Members: 33; Jobs: N/A; Status: In development; Type: Poplar tree to produce paper pulp and wood products such as fiber board; Output: 100,000 cords (25,000 acres) of wood per year; Startup cost: N/A; Website: http://snrs.unl.edu/forestry/Dooley.pdf

Minnesota Bison Marketing; 25594 Jolanne Lane, Bovey, MN 55709, 218-245-0160; Start: 2000; Members: 16; Jobs: N/A; Status: Operational; Type: Buffalo meat; Output: $70,000 annual sales; Startup cost: N/A

Minnesota Certified Pork; Minnesota Certified Program, Minnesota Department of Agriculture, 90 W. Plato Boulevard, Saint Paul, MN 55107; Start: 2000; Members: 25; Jobs: N/A; Status: Operational; Type: Pork branding and certification program; Output: N/A; Startup cost: N/A

Minnesota Corn Processors—Columbus, NE 68601; See MCP—Marshall, MN; Start: 1991; Members: 300; Jobs: N/A; Status: Acquired by ADM; Type: Ethanol from corn; Output: 100 mgy, 77 mby; Startup cost: N/A
Minnesota Corn Processors—Marshall; 901 Highway 59, Marshall, MN 56258, 507-537-2676; Start: 1980; Members: 5,400; Jobs: 300; Status: Acquired by ADM and, therefore, no longer operates as a cooperative; Type: Ethanol from corn; Output: 40 mgy, 57 mby; Startup cost: $50 million

Minnesota Energy; 777 W. Borden Avenue, P.O. Box 218, Buffalo Lake, MN 55314, 320-833-5939; Start: 1994; Members: 325; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 12 mgy ethanol, 4.8 mby corn, 34,000 tons ddgs; Startup cost: N/A; Website: www.me3.org/issues/ethanol/plantsmn.html

Minnesota Soybean Processors; P.O. Box 100, Brewster, MN 56119, 507-842-6677; Start: 2000; Members: 1,600; Jobs: 36; Status: Operational; Type: Soybean processing; Output: 140,000 tons of crude soybean oil each year; Startup cost: $50 million/$21.5 million raised by farmers; Website: www.mnsoy.com

Minnesota Valley Alfalfa Producers (MnVAP); P.O. Box 1680, Willmar, MN 56201, 320-231-2400; Start: 1994; Members: 500; Jobs: N/A; Status: Operational; Type: Alfalfa processing and biomass energy production from crop residue; Output: 5,000 tons per month of alfalfa pellets; Startup cost: N/A; Website: www.mnvap.com

Minwind Energy, LLC; 800 S. Kniss Avenue #2, Luverne, MN 56156; Start: 2002; Members: 66; Type: Electricity generation from wind; Output: 15.4 MW capacity

Mississippi Valley Processors; 3735 Shelby 255, Shelbyville, MO 63469, 573-633-2310; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $66,000 USDA and $175,000 MDA grants; Type: Soybean and soy-diesel; Output: 9 mby soybean; Startup cost: $32 million

Miss-Lou Blueberry Growers Association Cooperative; Highway 26 West, Poplarville, MS 39470, 601-795-4525; Type: Blueberries; Website: www.missloublueberrygrowers.com

Missouri Ethanol, LLC; 809 N. Pine, Laddonia, MO 63352, 573-373-1260; Start: 2006; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy; Startup cost: N/A; Website: www.missouriethanol.com

Missouri Farms Dairy; 269 Goodwood Farm Drive, Elsberry, MO 63343; Start: 2004; Members: 150; Jobs: N/A; Status: Operational; Type: Dairy; Output: N/A; Startup cost: N/A; Website: www.comfcows.com

Missouri Food and Fiber; 523 S. Main, P.O. Box 688, Concordia, MO 64020, 573-635-3819; Start: 1997; Members: 134; Jobs: N/A; Status: In development; Type: Soybean—IP marketing; Output: N/A; Startup cost: N/A; Website: www.mof2.com
Missouri Masa; Route 1, Box 226, Arbela, MO 63432; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Flour processing, corn into flour for tortillas

Missouri Northern Pecan Growers, LLC; 3400 Industrial Parkway, Highway 71 North, Nevada, MO 64772, 417-667-3501; Start: 1999; Members: 9; Jobs: N/A; Status: Operational with $131,000 USDA grant; Type: Pecan cleaning, packaging, and marketing; Output: N/A; Startup cost: N/A; Website: www.mopecans.com

Missouri Value Processors Cooperative; P.O. 104778, Jefferson City, MO 65110; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: 9 mby soybean; Startup cost: $22.5 million; Website: www.mosoy.org

Missouri’s Best Beef, Inc.; 5098 Girtstown Road, Mountain Grove, MO 65711; Type: Beef; Website: www.mobestbeef.com

Montana Feed & Fuel; Type: Ethanol from corn; Website: www.mtfeedfuel.com

Mornington Heritage Cheese and Dairy Co-operative; RR 1, Gadshill, ON N0K 1J0, 866-995-9903; Start: 2001; Members: 26; Jobs: 40; Status: Operational; Type: Dairy/cheese; Output: N/A; Startup cost: N/A; Websites: www.morningtondairy.com

Mountain States Lamb Cooperative; 327 E. Center Street, Casper, WY 82602, 307-265-5250; Start: 1999; Members: 127; Jobs: N/A; Status: Operational; Type: Lamb and wool processing; Output: 400,000 sheep; Startup cost: N/A; Website: www.mslamb.com

Mountain View Harvest Cooperative / Gerard’s Bakery; 4226 Weld County Road #22, Longmont, CO 80504, 303-772-4710; Start: 1996; Members: 227; Jobs: 143; Status: Operational; Type: Wheat into par-baked bread products; Output: $12 million in sales (FY99); Startup cost: $6 million; Website: www.mvhcoop.com

Multiple Community Co-op/MCC Dairy; P.O. Box 157, Veblen, SD 57270; Start: 1997; Members: 61; Jobs: 24; Status: Operational; Type: Dairy; Output: 23,000 pounds per year; Startup cost: N/A

National Grape Cooperative, Inc.; 2 S. Portage Street, Westfield, NY 14787, 716-326-5200; Start: 1933; Members: 1,400; Status: Operational; Type: Grapes; Website: www.nationalgrape.com

National Trail Ag Coalition, now called National Trail Biodiesel Group, LLC; 207½ E. Jourdan Street, P.O. Box 21, Newton, IL 62448; Start: 2001; Members: N/A; Jobs: N/A but 15 projected; Status: In development with $62,000 in IDA grant money; Type: Soybean into biodiesel and livestock feed; Output: 14.6 mby soybean into 308,000 tons soybean meal; Startup cost: $30 million; Websites: www.nationaltrailagcoalition.com and www.ntagco.com
Naturally Iowa, LLC; 1518 S. 16th Street, Clarinda, IA 51632, 712-542-6455; Start: 2002; Members: 25; Status: Operational; Type: Organic dairy processing

Nebraska Energy, LLC --> Aventine Renewable Energy, Inc.; 1205 S. O Road, Aurora, NE 68818, 402-694-3635; Start: 1993; Members: 229; Jobs: 48; Status: Operational; Type: Ethanol from corn; Output: 55 mgy; Startup cost: $68 million

Nebraska Farmers Choice Cooperative; 1320 20th Street, Auburn, NE 68305, 402-274-5682; Start: 2001; Members: 16; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.nebraskafarmerschoice.com

Nebraska Sandhills Yellow Perch; Whitman, NE; Start: 1998; Members: 40; Jobs: N/A; Status: Operational; Type: Fish processing; Output: N/A; Startup cost: N/A

NEDAK Ethanol, LLC; P.O. Box 391, Atkinson, NE 68713, 402-925-5570; Start: 2004; Members: N/A; Jobs: N/A; Status: Offering membership units; Type: Ethanol from corn; Output: 44 mgy; Startup cost: 90 million; Website: www.nedakethanol.com/index.htm

NEK-SEN Energy Partners; 205 S. 8th Street, Sabetha, KS 66534; N/A; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.nek-senenergy.com

Nevada Wildland Seed Producers; 1135 Central Avenue, Lovelock, NV 89419; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Seed; Output: N/A; Startup cost: N/A

New North Florida Cooperative; 3806 Union Road, Marianna, FL 32446, 850-352-2400, Start: 1997; Members: 13; Jobs: N/A; Status: Operational; Type: Vegetables; Output: 50,000 pounds per month; Startup cost: N/A

Niman Ranch Pork Cooperative; 1025 E. 12th Street, Oakland, CA 94606, 866-808-0304; Members: 500; Type: Meat marketing; Website: www.nimanranch.com

Norpac Foods Incorporated; 930 W. Washington, Stayton, OR 97383, 503-769-2101; Start: 1924; Members: 250; Jobs: 1,100; Status: Operational; Type: Vegetable processing; Output: $260 million annual sales; Startup cost: N/A; Website: www.norpac.com

North American Bison Cooperative; 1658 Highway 281, New Rockford, ND 58356, 701-947-2502; Start: 1993; Members: 400; Jobs: N/A; Status: Operational; Type: Buffalo meat processing; Output: 12,000 bison per year; Startup cost: $2.4 million
North American Fish Farmers Cooperative; P.O. Box 98, Binfold, ND 58416, 701-676-2620; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Fish from local grains; Output: N/A; Startup cost: N/A; Website: http://renewingthecountryside.org/index.php?option=&mode=region&task=view&category=10&Itemid=43&limit=1&limitstart=3

North Central Cattle Feeder Cooperative; Box 1189, New Town, ND 58763, 701-627-4624; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Cattle feeders; Output: N/A; Startup cost: N/A

North Dakota Elk Growers; P.O. Box 222, Medora, ND 58645, 701-623-4454; Start: N/A; Members: 108; Jobs: N/A; Status: Operational; Type: Elk raised for meat and leather products; Output: N/A; Startup cost: N/A; Website: www.northdakotaelkgrowers.com

Northeast Iowa Ethanol, LLC; Box 14, Manchester, IA 52057, 563-927-8090; Start: 2000; Members: 253; Jobs: 20; Status: Under construction; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 36,000 tons ddgs; Startup cost: $21 million

Northeast Iowa Specialty Meats; 1320 20th Street, Auburn, NE 68305, 888-234-1488; Status: Operational; Type: Specialty meats; Website: www.iowa-natural-meats.com

Northeast Missouri Grain Processors; 30211 Major Avenue, Macon, MO 63552, 660-385-2789; Start: 1998; Members: 311; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 22 mgy, 5 mby corn; Startup cost: $23 million; Website: www.nemog.com

Northern Dakota Pigs Cooperative; 1918 42nd Street, Fargo, ND 58251, 701-397-5211; Start: 1997; Members: 25; Status: Operational; Type: Sow farrowing; Output: N/A; Startup cost: N/A

Northern Innovative Communities—Country Pride Cooperative; P.O. Box 344, Hillman, MI 49746, 989-742-3368; Start: 1998; Members: 17; Jobs: N/A; Status: In development; Type: Organic beef processing; Output: N/A; Startup cost: N/A; Website: www.northcountrypride.org/cpc

Northern Lights Ethanol, LLC; 48416 144th Street, Big Stone City, SD 57216, 605-862-7902; Start: 2001; Members: 650; Jobs: 37; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.3 mby corn, 120,000 tons ddgs; Startup cost: $50 million; Website: www.northernlightsethanol.com

Northern Lights Vegetable Cooperative; Box 189, Brooten, MN 56219; Start: 1995; Members: 65; Jobs: N/A; Status: Bankrupt in 1998; Type: Sweet corn and peas processing; Output: 9,000 acres of corn and peas; Startup cost: $10 million; Websites: www.iira.org

Northern Plains Organic Grains; Steele, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Organic grains; Output: N/A; Startup cost: N/A
Northern Plains Premium Beef (NPPB); Belle Fourche, ND; Start: 1993; Members: 1,055; Jobs: 800 projected; Status: Dissolved in 1998/failed equity drive; Type: Beef processing; Output: 300,000 head of cattle per year; Startup cost: $56 million/$11 million raised in farmer equity

Northern Plains Ratite Consortium dba Minnesota Emu, Inc.; 24200 Fairwood Lane, Nevis, MN 56467, 218-652-2303; Status: Operational; Type: Emu oil products for pain relief, skin, and nutrition

Northern Produce; Hatton, ND; Start: 1995; Members: N/A; Jobs: N/A; Status: N/A; Type: Vegetable; Output: N/A; Startup cost: N/A

Northern Valley Growers Cooperative; Box 130, Hoople, ND 58243; Start: 1997; Members: 23; Jobs: 5; Status: Operational; Type: Potatoes; Output: 2.4 million pounds per year; Startup cost: $2.5 million

Northern Vineyards Winery; 402 N. Main Street, Stillwater, MN 55082-5051, 651-430-1032; Start: 1983; Members: 16; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: 2,500 cases of wine per year, generating $400,000 in sales (1998); Startup cost: $20,000; Website: www.northernvineyards.com

Northstar Ethanol, LLC; 19200 499th Avenue, Lake Crystal, MN 56055, 507-726-2473; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.5 mby corn; Website: www.northstarethanol.com

Northwest Cotton Growers; Hugoton, KS; Start: 2002; Members: 5; Jobs: N/A but 15 projected; Status: In development; Type: Cotton; Output: 45,000 bales for a 90-day ginning period; Startup cost: $3.2 million

Northwest Ethanol, LLC; P.O. Box 4505, Sherwood, OH 43556, 419-899-3846; Start: 2001; Members: 140; Jobs: N/A but 30 projected; Status: In development with failed equity drive that only raised $1.7 million of $12 million needed in farmer equity; Type: Ethanol from corn; Output: 30 mgy ethanol; Startup cost: $42 million; Websites: www.northwestethanol.com, www.oceanews.com/services/clippings/sexfm0kiXi.html, and www.northwestethanol.com/nwe_prospectus.pdf

Oat Technologies/North Dakota Oat Growers; P.O. Box 607, Mott, ND 58646; Start: 1999; Members: 250; Jobs: N/A; Status: In development; Type: Oats processed into lecithin, sterols, antioxidants, oils, defatted soluble fiber, proteins, and starches; Output: 51,700 tons per year; Startup cost: $40 million
Ocean Spray; 1 Ocean Spray Drive, Middleboro, MA 02346, 508-946-1000; Start: 1930; Members: 930; Jobs: 2,000; Status: Operational; Type: Cranberry and grapefruit processed into beverages and food products; Output: Annual sales of $1.1 billion; Startup cost: N/A; Website: www.oceanspray.com

Oklahoma Farmers Union Sustainable Energy (OKFUSE), LLC; 6200 NW 2nd Avenue, P.O. Box 24000, Oklahoma City, OK 73127, 405-603-1102; Start: 2001; Members: 7; Jobs: N/A; Status: In development with $231,000 USDA grant; Type: Ethanol from barley (hull-less); Output: 24,000 bu year; Startup cost: N/A; Website: www.okfarmersunion.com

Olathe Potato Growers Cooperative; 430 Highway 348, Olathe, CO 81425, 970-323-5913; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $41,300 USDA grant; Type: Ethanol from potatoes; Output: N/A; Startup cost: N/A

Oregon Trail Beef Cooperative; Start: 1999; Type: Beef

Organic Essentials Cotton Cooperative; 822 Baldridge Street, O'Donnell, TX 79351, 806-428-3486; Start: 1993; Members: 40; Jobs: 13; Status: Operational; Type: Organic cotton processed into various products; Output: 3,129 bales; Startup cost: N/A; Website: www.organicessentials.com

Organic Valley/CROPP (Coulee Region Organic Produce Pool) Cooperative; One Organic Way, LaFarge, WI 54639, 608-625-2602; Start: 1988; Members: 460; Jobs: 85; Status: Operational; Type: Organic vegetables and dairy products; Output: $77 million in sales (2000); Startup cost: N/A; Website: http://organicvalley.coop

Ostrich Producers Cooperative of the Midwest; 2486 171st Avenue, Decorah, IA 52101, 612-541-9391; Start: 1995; Members: 80; Jobs: N/A; Status: Operational; Type: Ostrich and other ratite processing; Output: N/A; Startup cost: N/A

Otter Creek Ethanol; 4970 260th Street, Ashton, IA 51232, 712-724-6604; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn; Startup cost: N/A; Website: www.ottercreekethanol.com

Ozark Mountain Pork Cooperative; 1504 E. 4th Street, Mountain View, MO 65548, 417-934-5850; Start: 2003; Members: 34; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: $790,000

Pacific Coast Producers; 631 N. Cluff Avenue, Lodi, CA 95240; Website: www.pcoastp.com

Pacific Ethanol Inc.; 5711 N. West Avenue, Fresno, CA 93711, 559-435-1771; Type: Ethanol from corn; Website: www.pacificethanol.net
Pacific Northwest Sugar Company, LP; P.O. Box 1939, Moses Lake, WA 98837; Start: 1997; Members: 65; Jobs: 200; Status: Bankrupt in 2002; Type: Sugar beets; Output: 95,000 tons per year; Startup cost: $20 million

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy ethanol, 15 mby barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Panhandle Energies of Dumas, LP; Dumas, TX; Jobs: 36 projected; Status: Under construction; Type: Ethanol from corn and grain sorghum; Output: 30 mgy ethanol, 12 mby corn, 90,000 ddgs; Startup cost: $40 million

Parkland Agricultural Resource Cooperative (PARC Group); Dauphin, MB; Start: 2000; Members: 5,200; Jobs: N/A but 40 projected; Status: In development; Type: Ethanol from corn; Output: 22 mgy; Startup cost: $32.5 million (C$50 million); Website: www.parconline.ca

Parkland Industrial Hemp Growers; Unit C – #21 3rd Avenue NE, Dauphin, MB R7N 0Y5, 204-629-HEMP; Start: 1999; Members: 59; Jobs: 15; Status: In development; Type: Hemp processed into fiber products; Output: 20,000 acres per year; Startup cost: $11 million ($15 million); Website: www.pihg.net

Paseo Biofuels; Kansas City, MO; Start: 2006; Members: N/A; Jobs: N/A; Status: Beginning equity drive; Type: Biofuels; Output: N/A; Startup cost: Equity drive looking to raise $24 million

Patriot Renewable Fuels, LLC; 137 S. State Street, Geneseo, IL 61254, 309-944-3872; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol; Startup cost: N/A; Website: www.henrycountyethanol.com/index.html

Peaks and Prairies Oil Seed Growers Cooperative; Thompson Falls, MT 59873; Start: 2002; Members: 5; Jobs: N/A but 50 projected; Status: In development with $46,300 USDA grant; Type: Canola processed into biodiesel; Output: 10 mgy; Startup cost: N/A

Phenix Biocomposites, LLC; P.O. Box 609, Mankato, MN 56002, 507-388-3434; Start: 1994; Members: 1,000; Jobs: 100; Status: Operational after restructuring; Type: Soybeans processed into soy flour, and then combined with recycled paper to create particle board; Output: 45 million square feet per year particle board; Startup cost: $23 million; Website: www.phenixbiocomposites.com

Pinal Energy, LLC; Maricopa, AZ; Type: Ethanol from corn; Website: www.pinalenergyllc.com
Pine Lakes Corn Processors, LLC; 33371 170th Street, Steamboat Rock, IA 50672, 641-868-2676; Start: N/A; Members: 421; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 5.6 mby corn, 36,000 tons ddgs, 33,000 tons wdgs; Startup cost: $20.6 million; Website: www.pinelakecorn.com

Pinnacle Ethanol, LLC; Corning, IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn, 178,000 tons ddgs; Website: www.pinnacleethanol.com

Plains Cotton Cooperative Association / American Cotton Growers; P.O. Box 2827, Lubbock, TX 79408, 806-763-8011; Start: 1987; Members: N/A; Jobs: 500; Status: Operational; Type: Cotton processed into textiles; Output: 120,000 bales per year processed into 36 million linear yards of cloth; Startup cost: $85 million; Website: www.pcca.com

Platte Valley Fuel Ethanol, LLC; Central City, NE; Jobs: 36; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Website: www.plattevalleyfuelethanol.com

Pollock Area Dairy Cooperative; Pollock, SD, 605-889-2484; Type: Dairy

Pork America / American Pork of Iowa; Estherville, IA; Start: 2000; Members: 2,000; Jobs: 12 (planned for 40); Status: Operational; Type: Hogs; Output: 240 hogs per day (planning for 600); Startup cost: N/A

Prairie Creek Ethanol, LLC; Wesley, IA; Start: 2006; Members: N/A; Jobs: 45; Status: In development; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Prairie Farmer Cooperative; Dawson, MN; Start: 1999; Members: 73; Jobs: 42; Status: Inactive; Type: Hog processing; Output: 250 hogs per day; Startup cost: $6 million

Prairie Horizon Agri-Energy, LLC; 205 F Street, Phillipsburg, KS 67661; Start: 2004; Members: 300; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn and milo; Output: 40 mgy, 15 mby, 125,000 tons ddgs; Startup cost: $56.4 million; Website: www.prairiehorizon.com

Prairie Land Seafood / Illinois Fish Farmers Cooperative; P.O. Box 235, 5565 State Route 154, Pinckneyville, IL 62274; Start: 1999; Members: 44; Jobs: 40; Status: Operational; Type: Fish processing (e.g., catfish, hybrid-striped bass, and freshwater shrimp); Output: 100,000 pounds per week; Startup cost: $13 million

Prairie Organic / Northern Plains Organic Marketing Cooperative; P.O. Box 106, Steele, ND 58482, 701-258-7085; Start: 1994; Members: 35; Jobs: N/A; Status: Operational; Type: Organic grain processing and marketing; Output: N/A; Startup cost: N/A
Prairie Pasta Producers; P.O. Box 297, Crosby, ND 58730, 306-453-6380; Start: 1999; Members: 660; Jobs: 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: $80 million (C$120 million)

Prairie Pride Inc.; 2119 E. Austin Boulevard, Nevada, MO 64772, 417-667-3300; Start: 2005; Members: N/A; Jobs: N/A; Status: Finishing equity drive; Type: Soybeans to biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.prairieprideinc.us

Premium Ag Products, LLC; P.O. Box 157, Shelbyville, MO 63469, 573-633-2340; Start: N/A; Members: 200-300; Jobs: ~18; Status: In development; Type: Specialty grains cleaning and bagging facility; Output: N/A; Startup cost: N/A; Website: www.premiumagproducts.com

Premium Producers Association; Vincennes, IN; Start: N/A; Members: 152; Jobs: N/A but 30 projected; Status: In development with $155,000 in USDA grants; Type: Wheat processed into flour for tortillas; Output: 50 million pounds per year; Startup cost: $4.9 million

Pro-Corn; 701 N. Industrial Drive, P.O. Box 440, Preston, MN 55965, 507-765-4548; Start: 1998; Members: 170; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 tons ddgs; Startup cost: N/A; Website: www.pro-corn.com

Producers Alliance; 1701 N. Towanda Avenue, Bloomington, IL 61701, 309-557-2241; Start: 1999; Members: 350; Jobs: 3; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: N/A; Website: http://producers-alliance.com

Producers Renewable Products, LLC; 855 Village Center Drive, Suite 136, North Oaks, MN 55127, 800-550-8957; Start: 1994; Members: N/A; Jobs: N/A; Status: N/A; Type: Corn oil, soybean oil, and ethyl (grain) alcohol to manufacture personal care and household cleaning products; Output: N/A; Startup cost: N/A

Progressive Energies/Platte Ethanol; P.O. Box 1024, Platte, SD 57369; Start: 1999; Members: N/A; Jobs: N/A but 12 projected; Status: In development; Type: Ethanol from corn and milo; Output: 18 mgy ethanol, 6.8 mby corn; Startup cost: $23 million; Website: www.platteethanol.com

Progressive Pork Producers Cooperative; London, ON; Start: 2000; Members: 450; Jobs: N/A; Status: In development; Type: Pork; Output: 700,000 head per year; Startup cost: N/A

Purchase Area Aquaculture Cooperative, Inc.; 11525 State Route 94, Farmington, KY 42040, 270-382-3100; Start: 2000; Members: 50; Jobs: 37; Status: Operational; Type: Catfish farming and processing; Output: 500,000 pounds per year; Startup cost: $1.5 million
Quad County Corn Processors; 6059 159th Street, Galva, IA 51020, 712-282-4628; Start: 2000; Members: 415; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 18 mgy, 6.6 mby corn, 55,700 tons ddgs; Startup cost: $23 million; Website: www.quad-county.com

Quality Beef Producers’ Cooperative/Quality Beef Processing, LLC; 10268 Blenker Road, Blenker, WI 54415, 715-652-2814; Start: 1996; Members: N/A; Jobs: N/A but 200 projected; Status: In development; Type: Beef; Output: 1,000 head of cattle per day; Startup cost: $36 million

Quality Pork; P.O. Box 50, Crosby, ND 58730, 701-965-4222; Start: 1991; Members: N/A; Jobs: N/A; Status: N/A; Type: Premium pork products; Output: N/A; Startup cost: N/A; Website: N/A

Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

Ranchers Renaissance; 19201 E. Main Street, Suite 104, Parker, CO 80134, 303-662-1945; Start: 1997; Members: 25; Jobs: N/A; Status: Operational; Type: Cattle farrowing and processing operation; Output: 120,000 head per year; Startup cost: N/A; Website: www.ranchersrenaissance.com

Red Trail Energy, LLC; P.O. Box 11, 3682 Highway 8 South, Richardton, ND 58652, 701-974-4733; Start: 2003; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: $61 million; Website: www.redtrailenergyllc.com

Redfield Energy, LLC; 38650 171st Street, Redfield, SD 57469, 605-302-0090; Start: 2005; Members: N/A; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 160,000 tons ddgs; Startup cost: N/A; Website: www.redfieldenergy.com

Renewable Energy Group; 406 First Street, P.O. Box 128, Ralston, IA 51459, 712-667-3500; Start: 2003; Members: N/A; Jobs: 30; Status: Operational; Type: Biodiesel: turnkey operations; Output: 640 mgy (own and third-party turnkey operations); Startup cost: N/A; Website: www.renewable-energy-group.com/index.html

Renewable Power of Missouri, LLC; 3055 W. Arrow Street, P.O. Box 894, Marshall, MO 65340, 913-383-8653; Start: 2002; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 30 mgy; Startup cost: N/A

Rhode Island Dairy Farms Cooperative; 800-746-3934; Start: N/A; Members: 5; Jobs: N/A; Status: Operational; Type: Fluid milk; Output: N/A; Startup cost: N/A; Website: www.rhodyfresh.com
Rice Straw Cooperative; P.O. Box 562, Biggs, CA 95917; Start: 1992; Members: 8; Jobs: N/A but 65 projected; Status: In development; Type: Rice straw into ethanol; Output: 23 mgy ethanol, 300,000 tons of rice straw per year; Startup cost: $100 million

Rocky Mountain Sugar Growers Cooperative, see the Western Sugar Cooperative—Name changed; Denver, CO; Website: www.westernsugar.com

Root River Market Cooperative; Houston, MN; Start: 1999; Type: Grocery

Sangre de Cristo Growers Coop, LLC; Route 522, Costilla, NM 87524; Start: 1995; Members: 20; Jobs: N/A; Status: In development with $33,000 USDA grant; Type: Wheat, organic processed into bread products; Output: 144,000 pounds (1999); Startup cost: N/A

SantaFe Family Farms Cooperative; P.O. Box 1486, Santa Cruz, NM 87505, 505-471-3345

SDAPV (South Dakota Ag Producer Ventures); P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2000; Members: 350; Jobs: 2; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $385,000; Website: www.sdapv.com

SDAPV—Dairy Development, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2002; Members: 140; Jobs: N/A but 28 projected; Status: In development with equity drive completed; Type: Dairy; Output: 2,500 head; Startup cost: $11.3 million; Website: www.sdapv.com

SDAPV—Dakota Premium Hay, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2001; Members: 122; Jobs: N/A; Status: In development/equity drive; Type: Alfalfa/grass high protein horse feed; Output: N/A; Startup cost: $525,000 in farmer equity; Website: www.sdapv.com

Seaway Valley Farmers Energy Cooperative; 2121 Industrial Park Road, RR 1, Cornwall, ON K6H 5R5; Start: 2000; Members: 2,400; Jobs: 40; Status: In development/equity drive; Type: Ethanol from corn; Output: 15 mgy, 6.25 mby corn; Startup cost: $56 million

Semolina Specialties/Bushel 42; Crosby, ND; Start: N/A; Members: N/A; Jobs: N/A; Status: No longer in business; Type: Flavored pasta products; Output: N/A; Startup cost: N/A

Sheyenne Valley Processing Company (Dakota Halal)/Central Dakota Cattle Association (CDCA); P.O. Box 358, Harvey, ND 58341; Start: 2001; Members: 56 who own 51% of the shares in the company; Jobs: 19 to start, with potential for 45 total workers; Status: Operational; Type: Beef processed to meet Halal (Islamic) standards; Output: 5,000 head of cattle per year; Startup cost: $3 million, $560,000 in farmer equity
Sho-Me Ethanol, LLC; 807 W. Main, P.O. Box 158, Richmond, MO 64085; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: N/A

Sho-Me Livestock; 601 Johnson Avenue, Belle, MO 65013, 573-859-6681; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Beef processing; Output: Meat pies and meat products; Startup cost: N/A; Website: N/A

Sioux River Ethanol; 29619 Spur Avenue, Hudson, SD 57034; Members: 500; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 15 mby corn, 125,000 tons ddgs; Website: www.siouxriverethanol.com

Siouxland Energy & Livestock Coop; 3890 Garfield Avenue, Sioux Center, IA 51250, 712-722-4904; Start: 1999; Members: 391; Jobs: 15; Status: Operational; Type: Ethanol from corn; Output: 25 mgy ethanol, wdgs, and syrup; Startup cost: $18 million; Website: www.siouxlandenergy.com

Siouxland Ethanol; P.O. Box 147, Jackson, NE 68743, 402-632-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A; Website: www.siouxlandethanol.com

Small Farms Cooperative; NE; Start: 1999; Members: 30; Status: Operational; Type: Natural meat marketing co-op; Website: http://72.14.203.104/search?q=cache:tzG5r2sHUAIJ

Smith Island Crab Meat Cooperative; 3019 Union Church Road, Tylerton, MD 21866, 410-968-1344; Start: 1993; Members: 15; Jobs: 15 members are the jobs; Status: Operational; Type: Crab meat caught and packaged; Output: 19,000 pounds per year; Startup cost: $180,000; Website: http://crabs.maryland.com/index3.html

Snake River Sugar Company; 3184 Elder Street, Boise, ID 83705, 208-383-6500; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.srcoop.com

Snoflake Products Cooperative; 126 W. Johnson Street, Warren, MN 56762; Start: 1996; Members: 60; Jobs: N/A; Status: Bankrupt in fall of 1997; Type: Carrots; Output: 800 acres; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

South Dakota Soybean Processors; 100 Caspian Avenue, P.O. Box 500, Volga, SD 57071, 605-627-9240; Start: 1993; Members: 2,100; Jobs: 64; Status: Operational; Type: Soybean processing; Output: 27 mby soybean; Startup cost: $32.5 million; Website: www.sdsbp.com
Southeast Milk, Inc.; 1950 SE County Highway 484, Belleview, FL 34420, 800-598-7866; Start: 1998; Members: 300+; Status: Operational; Type: Dairy processing and shipping; Website: www.southeastmilk.org

Southeast Missouri (SEMO) Ethanol; Malden, MO; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: $13 million/$3 million in farmer equity

Southern Iowa Bioenergy, LLC; 207 N. Main Street, Des Moines, IA 50309, 641-784-3510; Start: 2005; Members: N/A; Jobs: 40; Status: Equity drive; Type: Biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.sibebios.htm

Southern Minnesota Beet Sugar Cooperative; 83550 County Road 21, Renville, MN 56284, 320-329-8305; Start: 1975; Members: 558; Jobs: 265 full-time and 340 part-time; Status: Operational; Type: Sugar beets; Output: 2.2 million tons per year; Startup cost: $60 million; Website: www.smbsc.com

Southernmost Illinois Ag Alliance; P.O. Box 69, Vienna, IL 62995; Start: 2002; Members: 50; Employees: N/A; Status: In development; Type: Specialty grains processing; freshwater prawns; Output: 15,000 pounds of prawn; Startup cost: N/A

Southwest Fibre Cooperative; Killarney, MB; Start: 2002; Members: 100; Jobs: N/A; Status: In development; Type: Switchgrass and straw into ethanol; Output: N/A; Startup cost: N/A

Southwest Georgia Escapes; Still Pond Vineyard and Winery, 1575 Still Pond Road, Arlington, GA 39813, 229-792-6382; Website: http://southwestgeorgiaescapes.com

Southwest Guar Cooperative; 807 N. 5th Street, Brownfield, TX 79316, 806-637-8096; Start: 2001; Members: N/A; Jobs: N/A; Status: In development with $500,000 USDA grant and $1 million USDA loan; Type: Guar beans; Output: 47.5 million pounds per year; Startup cost: N/A; Website: www.swguar.com

Southwest Iowa Egg Cooperative; 75868 Victoria Road, Massena, IA 50022, 712-779-3447; Start: 1999; Members: 275; Jobs: N/A; Status: Operational; Type: Eggs; Output: 650,000 laying hens producing 156 million eggs per year worth $7 million in sales; Startup cost: N/A

Southwest Iowa Soy Cooperative; 2507 Quince Avenue, Corning, IA 50841, 515-333-2595; Start: 1997; Members: 58; Jobs: N/A; Status: Bankrupt in 1999; Type: Soybean processing; Output: 75,000 bushels per year; Startup cost: $530,000; Website: http://farmindustrynews.com/mag/farming_high_hopes_high/index.html
Soyex Cooperative; IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Membership drive; Type: Soy-based adhesive; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/projects/soyex.html

SoyMor Cooperative/SoyMor Biodiesel, LLC; 78238 150th Street, Albert Lea, MN 56007, 507-448-0124; Start: 2004; Members: N/A; Jobs: N/A; Status: Under construction; Type: Lecithin and biodiesel; Output: N/A; Startup cost: N/A; Website: www.soymor.com

Spring Wheat Bakers/United Spring Wheat Growers; 4614 Amber Valley Parkway, Fargo, ND 58104; Start: 1996; Members: 2,800; Jobs: N/A; Status: Bankrupt in fall 2002; Type: Hard red wheat processed into specialty breads in Atlanta, Georgia, facility; Output: 1.2 mby wheat to produce 60 million pounds of product; Startup cost: $23 million; Websites: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html and www.grandforks.com/mld/grandforks/news/4228603.htm

Stateline Bean Producers; 401 S. Beltline, P.O. Box 2188, Scoffsbluff, NE 69363, 308-262-1222; Start: 2003; Members: N/A; Jobs: 19; Status: Operational; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Website: www.statelinebean.com

Sterling Ethanol, LLC; 450 Angus Avenue, Sterling, CO 80751; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 42 mgy, 15 mby corn, 352,000 ddgs, 120,000 tons CO₂; Startup cost: N/A; Website: www.sterlingethanol.com

Sugarland Harvesting Company; 5500 Flaghole Road, Clewiston, FL 33440

Sun Valley Potatoes, Inc.; 1005 375W, Paul, ID 83347, 208-438-2605; Start: 1973; Members: 20; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A; Website: www.idaho-potatoes.com

Sunbelt Goat Producers Cooperative, Inc.; P.O. Box 5726, Sandersville, GA 31082, 478-553-1003; Start: N/A; Members: 180; Jobs: N/A but 19 projected; Status: Operational; Type: Goat meat; Output: 450 head per week; Startup cost: $2.6 million; Website: www.sunbeltgoat.com

Sunbelt Organic Gold; Douglas, GA; Start: 2003

Sunbelt Pork Coop; P.O. Box 2703, Douglas, GA 31534, 912-384-9224; Start: 1997; Members: 92; Jobs: N/A; Status: In development; Type: Hog processing; Output: 5,000 hogs per day; Startup cost: $60 million

SunFresh of Florida Marketing Cooperative; 1755 Lakeside Avenue, St. Augustine, FL 32086; Website: www.sunfreshofflorida.com
Sunnyside Ethanol, LLC; Smithton, PA; Start: 2003; Members: N/A; Jobs: 55 projected; Status: Equity drive; Type: Ethanol from corn; Output: 45 mgy ethanol; Website: www.sunnysideethanol.com

Sunrise Energy Co-op; P.O. Box 301, Blairstown, IA 52209, 319-454-0033; Start: 1995; Members: 600; Jobs: 20; Status: Operational; Type: Ethanol from corn and livestock; Output: 6 mgy, 15,500 tons ddgs; Startup cost: $9 million

Superior Pork Producers; Elgin, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Hogs; Output: N/A; Startup cost: N/A; Website: N/A

Sustainable Woods Cooperative; P.O. Box 307, Lone Rock, WI 53566; Start: 1998; Members: 150; Jobs: 4; Status: Operational with $330,000 USDA grant; Type: Hardwood processing; Output: $140,000 sales; Startup cost: N/A; Website: www.sustainablewoods.com

Tall Corn Ethanol, LLC; 1015 Grant Avenue, Coon Rapids, IA 50058; Start: 2000; Members: 500; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby, 123,750 tons ddgs; Startup cost: $55 million; Website: www.tallcornethanol.com

Tallgrass Prairie Producers Cooperative; RR 1, Box 53, Elmdale, KS 66850; Start: 1995; Members: 10; Jobs: 1; Status: Dissolved in 2000; Type: Beef—grain fed; Output: 145,000 pounds per year; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/may99/survive.html

Thumb Oilseed Producers’ Cooperative; 2145 Leppeck Road, Ubly, MI 48475, 989-658-2344; Start: 1997; Members: 210; Jobs: N/A; Status: Operational; Type: Soybean processing into industrial and edible oils; Output: 1 mby; Startup cost: $1.5 million; Website: www.thumboilseed.com

Tidewater Soy Processors; Pantego, NC; Start: 1999; Members: N/A; Jobs: N/A; Status: In development with $21,000 USDA grant; Type: Soybean processing; Output: N/A; Startup cost: N/A

Tifton Quality Peanuts, LLC; 995 Bruce Lane, Tifton, GA 31794, 229-387-8765; Start: N/A; Members: 106; Jobs: 55; Status: Operational; Type: Peanuts; Output: N/A; Startup cost: $20 million

TransCon Ag, Inc.; P.O. Box 688, Concordia, MO 64020, 913-764-7669; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Brewing from various grains; Output: N/A; Startup cost: N/A; Website: www.transconag.com

Treasure Valley Forest Products; 1760 E. Yamhill, Boise, ID 83716
Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

Trenton Agri Products, LLC; HC2 Box 147, Trenton, NE 69044, 308-334-5100; Start: N/A; Members: N/A; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A; Website: www.trentonagriproducts.com

Tri-State Corn Processors Cooperative --> North County Ethanol; P.O. Box 78, Rosholt, SD 57260, 605-537-4585; Start: 1994; Members: 250; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $16 million

Triumph Foods, LLC; 5302 Stockyards Expressway, Saint Joseph, MO 64504, 816-396-2802; Start: 2003; Members: 38; Jobs: N/A; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.triumphfoods.com

Two Rivers Grape and Wine Cooperative; 1400 W. Clay Street, Osceola, IA 50213; Start: 2001; Members: 86; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: N/A; Startup cost: $2.5 million

United Cooperative Farmers, Inc.; 22 Kimball Place, P.O. Box 2330, Fitchburg, MA 01420, 978-345-4103; Start: N/A; Members: 400; Jobs: N/A; Status: Operational; Type: Feed manufacturing and animal nutrition; Output: N/A; Startup cost: N/A; Website: www.ucf-inc.com

United Mills; Box 610, Renville, MN 56284, 320-329-3141; Start: 1994; Members: See information on Midwest Investors; Jobs: 10; Status: Operational; Type: Corn and soybean-based livestock feed; Output: 300,000 tons of feed per year largely to other NGCs, including Golden Oval Eggs and ValAdCo in Renville; Startup cost: N/A

United Spring Wheat Processors; Fargo, ND; Status: Inactive; Type: Wheat; Website: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html

U.S. BioEnergy Corporation; 111 Main Avenue, Suite 200, Brookings, SD 57006, 605-696-3153; Status: Numerous plants; Type: Ethanol from corn; Website: www.usbioenergy.net

U.S. Premium Beef; P.O. Box 20103, Kansas City, MO 64195, 866-877-2525; Start: 1996; Members: 1,404; Jobs: 1,000; Status: Operational; Type: Cattle processing; Output: 11,000 head per week; Startup cost: $38 million; Website: www.uspremiumbeef.com

United Sugar Corporation; Bloomington, MN; Start: 1994
United Wisconsin Grain Producers; W1231 Tessmann Drive, Friesland, WI 53935, 920-348-5016; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn, 128 tons ddgs; Website: www.uwgp.com

Upper Mississippi Family Meats Cooperative; 26046 Giard Road, McGregor, IA 52157, 563-873-3385; Start: N/A; Members: 12; Jobs: N/A; Status: In development with $36,300 USDA grant; Type: Multi-species meat processing plant; Output: N/A; Startup cost: N/A

Utica Energy, LLC; OshKosh, WI; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 52 mgy; Startup cost: N/A; Website: www.uticaenergy.com

ValAdCo; Box 392, Renville, MN 56284; Start: 1993; Members: 130; Jobs: 22; Status: Now privately owned as Christensen Farms, LLC; Type: Hog breeding using members’ corn; Output: 10,000 head per year, $20 million in sales; Startup cost: N/A

Val-E Ethanol LLC; 48627 Val-E Road, P.O. Box 287, Ord, NE 68862, 308-728-1447; Start: 2006; Members: N/A; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 45 mgy; Startup cost: $75 million

Valley Vegetables Cooperative; Concordia, KS, 785-243-1652; Start: 1999; Members: 42; Jobs: N/A; Status: In development; Type: Processing sweet corn and other vegetables; Output: 1,000 acres of sweet corn per year; Startup cost: $4 million

Value Added Products Cooperative/Value Added Partners, LLC; 2101 College Avenue, Alva, OK 73717, 580-327-0400; Start: 1999; Members: 724; Jobs: 15 projected; Status: In development; Type: Wheat into dough products (pizza dough primarily); Output: 1.5 million bushels of wheat per year; Startup cost: $20 million; Website: www.vapcoop.com

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com

Virginia Farm Bureau Federation—Ethanol Project; P.O. Box 27552, Richmond, VA 23261; Start: N/A; Members: 5,000; Jobs: N/A; Status: In development with $44,750 USDA grant; Type: Ethanol from corn; Output: 40 mgy; Startup cost: N/A

Voyager Ethanol, LLC; 4724 380th Street, Emmetsburg, IA 50036, 866-852-8211; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy, 17.5 mby corn; Startup cost: N/A; Website: www.voyagerethanol.com
Walton Bean Growers Cooperative; 100 Second Avenue, Englevale, ND 58033; Start: 1994; Members: 163; Jobs: N/A; Status: Dissolved in 2002; Type: Edible bean processing (e.g., pinto, kidney, or navy beans); Output: 90,000 cwt; Startup cost: $4.1 million

Wescott Agri Products, Inc.; 28085 County Road 25, Elgin, MN 55932, 800-551-6183; Website: www.wescottagriproducts.com/index.html

West Liberty Foods—Mt Pleasant; Mt. Pleasant, IA; Start: 2002; Members: See WLF—West Liberty information; Jobs: 108; Status: Under construction; Type: Turkey processing; Output: 20 million pounds per year; Startup cost: $7 million; Website: www.wlfoods.com

West Liberty Foods—Sigourney; 22034 200th Street, Sigourney, IA 52591; Start: 2000; Members: See WLF—West Liberty information; Jobs: 250; Status: Operational; Type: Turkey and other meat processing; Output: See WLF—West Liberty data; Startup cost: N/A; Website: www.wlfoods.com

West Liberty Foods—West Liberty dba Iowa Turkey Growers Cooperative; 207 W. 2nd Street, P.O. Box 318, West Liberty, IA 52776, 319-627-4217; Start: 1996; Members: 68; Jobs: 1,100; Status: Operational; Type: Turkey processing; Output: 120 million tons per year generating $135 million in revenue; Startup cost: $16.2 million; Website: www.wlfoods.com

Western Dakota Pork Cooperative; RR 1, Box 52, Scranton, ND 58653, 701-275-6810; Start: N/A; Members: 69; Jobs: 12; Status: N/A; Type: Hogs raised on members’ barley; Output: Barley growers feed 1,200 sow farrow-to-finish operation; Startup cost: N/A

Western Illinois Ethanol Project; 24228 U.S. Highway 54, Pittsfield, IL 62363, 217-285-6075; Start: 2002; Members: N/A; Jobs: N/A but 60 projected; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn; Startup cost: $52 million; Website: www.wiepllc.com

Western Illinois Grape Producers; RR 1, Box 72, Nebo, IL 62355, 217-734-9307; Start: N/A; Members: 7; Jobs: N/A; Status: Operational; Type: Grape growing and wine production; Output: 22 acres in grape production; Startup cost: N/A

Western Iowa Energy, LLC; 3695 Needham Avenue, Wall Lake, IA 51466, 712-664-2173; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Biodiesel; Output: 30 million gallons of biodiesel annually; Startup cost: N/A; Website: www.westerniowaenergy.com/index.php

Western New York Energy, LLC; P.O. Box 188, Mt. Morris, NY 14510, 585-658-3322; Jobs: 58 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: 87.4 million; Website: www.wnyenergy.com
Western Pasta; Weyburn, SK; Start: 2000; Members: 800; Jobs: N/A but 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: N/A; Website: www.agrivantage.ab.ca/marketingchoicereport.pdf

Western Plains Energy, LLC; 3022 County Road 18, Oakley, KS 67748, 785-672-8810; Start: 2001; Members: 200; Jobs: N/A; Status: Operational; Type: Ethanol from corn and milo; Output: 30 mgy ethanol, 11 mby corn or milo, 90,000 tons ddgs; Startup cost: N/A; Website: www.westernplainsenergy.biz

Western Sugar Cooperative; 7555 E. Hampden Avenue, Suite 600, Denver, CO 80231, 303-830-3939; Start: 2002; Members: 1,353; Status: Operational; Type: Sugar; Website: www.westernsugar.com

Western Wisconsin Energy, LLC; N10185 370th Street, Boyceville, WI 54725, 715-643-2602; Start: 2001; Members: N/A; Jobs: N/A but 36 projected; Status: N/A; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $56 million; Website: www.westernwisconsinenergy.com

Westlock Terminals, NGC; Box 5809, Westlock, AB T7P 2P6; Start: 2002; Members: 100; Jobs: 5; Status: Operational; Type: Wheat processing and marketing; Output: N/A; Startup cost: $812,000 (C$1.25 million); Website: www.westlockterminals.com

Whole Farm Cooperative; 33 Second Street South, Long Prairie, MN 56347, 320-732-3023; Members: 30; Status: Operational; Type: Grocery; Website: www.wholefarmcoop.com

Wholesome Harvest; P.O. Box 277, Colo, IA 50056, 641-377-7777; Start: 2001; Members: 40; Jobs: N/A; Status: Operational; Type: Organic poultry and meats; Output: Premium organic poultry and meats; Startup cost: N/A; Website: www.wholesomeharvest.com

Wisconsin Cranberry Cooperative; Wisconsin Rapids, WI; Start: 2001; Members: 70; Jobs: N/A; Status: In development; Type: Cranberries into beverage and food products; Output: N/A; Startup cost: N/A; Website: www.wiscranberry.com
Part II. Producer Cooperatives by Commodity

Beans and Legume Processing (14)

**Beans (8)**

21st Century Alliance—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance of Michigan—Bean Processors; 2145 Leppeck Road, Ubly, MI 48475; Start: N/A; Members: 150; Jobs: N/A; Status: In development with $50,000 USDA grant; Type: Dry bean; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

21st Century Producers—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758, 785-852-4203; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyproducers.com/bean%20processing.htm

Bayside Best Beans; 418 Union Street, Seibwaing, MI 48759; Start: 1993; Members: 8; Jobs: N/A; Status: Operational; Type: Colored beans; Output: N/A; Startup cost: N/A; Website: www.baysidebestbean.com

Heart of the Valley Cooperative; Box 338, Portland, ND 58274, 701-786-3843; Start: 1994; Members: Owned by two other cooperatives, including the Central Valley Bean and the Mayport Farmers Co-op; Jobs: N/A; Status: Inactive—failed equity drive; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Southwest Guar Cooperative; 807 N. 5th Street, Brownfield, TX 79316, 806-637-8096; Start: 2001; Members: N/A; Jobs: N/A; Status: In development with $500,000 USDA grant and $1 million USDA loan; Type: Guar beans; Output: 47.5 million pounds per year; Startup cost: N/A; Website: www.swguar.com

Stateline Bean Producers; 401 S. Beltline, P.O. Box 2188, Scoffsbluff, NE 69363, 308-262-1222; Start: 2003; Members: N/A; Jobs: 19; Status: Operational; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Website: www.statelinebean.com
Walton Bean Growers Cooperative; 100 Second Avenue, Englevale, ND 58033; Start: 1994; Members: 163; Jobs: N/A; Status: Dissolved in 2002; Type: Edible bean processing (e.g., pinto, kidney, or navy beans); Output: 90,000 cwt; Startup cost: $4.1 million

**Legumes (6)**

Blue Diamond Growers; 1809 C Street, Sacramento, CA 95814-1009, 916-442-0771; Start: 1910; Members: 3,600; Jobs: 600; Status: Operational; Type: Almonds; Output: $410,000,000 sales in 2001; Startup cost: N/A; Website: www.bluediamond.com

Diamond Walnut Growers; 1050 S. Diamond Street, P.O. Box 1727, Stockton, CA 95201, 209-467-6000; Start: 1912; Members: 1,900; Jobs: 400 full-time plus another 200 during harvest; Status: Operational, now publicly traded; Type: Walnut processing; Output: 253,000 tons (2001); Startup cost: N/A; Website: www.diamondnuts.com

Hazelnut Growers of Oregon; P.O. Box 626, Cornelius, OR 97113, 503-648-4176; Start: 1984; Members: 170; Jobs: 250; Status: Operational; Type: Hazelnuts; Output: N/A; Startup cost: N/A; Website: www.hazelnut.com

Kona Pacific Farmers Cooperative; P.O. Box 309, Captain Cook, HI 96704, 808-328-2411; Start: 1995; Members: 300; Jobs: N/A; Status: Operational; Type: Kona coffee and Hawai'i-grown Macadamias; Output: 300,000 pounds per year; Startup cost: N/A; Website: www.kpfc.com

Missouri Northern Pecan Growers, LLC; 3400 Industrial Parkway, Highway 71 North, Nevada, MO 64772, 417-667-3501; Start: 1999; Members: 9; Jobs: N/A; Status: Operational with $131,000 USDA grant; Type: Pecan cleaning, packaging, and marketing; Output: N/A; Startup cost: N/A; Website: www.mopecans.com

Tifton Quality Peanuts, LLC; 995 Bruce Lane, Tifton, GA 31794, 229-387-8765; Start: N/A; Members: 106; Jobs: 55; Status: Operational; Type: Peanuts; Output: N/A; Startup cost: $20 million

**Bio-Energy (157)**

Ace Ethanol, LLC; 815 W. Maple Street, Stanley, WI 54768, 715-644-2909; Start: 2002; Members: 60, with significant nonfarm membership; Jobs: 34 projected; Status: Operational; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 44,000 tons ddgs; Startup cost: $31 million; Website: www.aceethanol.com

Adkins Energy; 4350 W. Coalena Road, Lena, IL 61048, 815-369-9173; Start: 1996; Members: 420; Jobs: 70; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 13.5 mby corn, 106,000 tons ddgs; Startup cost: $68.5 million; Website: www.adkinsenergy.com
Advanced BioEnergy, LLC; 137 N. 8th Street, Geneva, NE 68361, 763-226-2701; Start: N/A; Members: N/A; Jobs: N/A; Status: N/A; Type: Ethanol from corn; Output: 100 mgy; Startup cost: $60 million; Website: www.advancedbioenergy.com

Agassiz Energy; Valley Technology Park, 510 County Road 71, Crookston, MN 56716, 218-281-8442; Start: 2004; Members: 30; Jobs: ~35; Status: Evaluation stage; Type: Ethanol from corn; Output: N/A; Startup cost: $110 million; Website: www.agassizenergy.com/index.html

Agra Resources /EXOL; 78242 150th Street, Albert Lea, MN 56007, 507-373-8895; Start: 1999; Members: 486; Jobs: 38; Status: Operational; Type: Ethanol; Output: 36 mgy ethanol, 13 mby corn, 110,500 tons ddgs; Startup cost: $46 million; Website: www.exolmn.com

AgraMarke Quality Grains, Inc. -->LifeLine Foods, LLC; 2811 S. 11th Street, Saint Joseph, MO 64503, 816-279-1651; Start: 2001; Members: N/A; Jobs: 95; Status: Operational; Type: Ethanol, dry milled corn products; Output: Corn flour, masa, ethanol (in development); Startup cost: N/A; Website: www.lifeline-foods.com/default.asp

Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56165, 877-333-2676; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.buycorn.com

Agri-Ethanol Products, LLC; 3209 Gresham Lake Road, Suite 111, Raleigh, NC 27615; Type: Ethanol from corn; Website: www.aepnc.com/index.html

Al Corn Clean Fuels; P.O. Box 184, Claremont, MN 55924, 507-528-2494; Start: 1996; Members: 354; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 104,857 tons ddgs; Startup cost/Equity raised: $32 million/$9.25 million; Website: www.al-corn.com

Alchem Limited, LLLP; 35 Division Street, Grafton, ND 58237, 701-352-0602; Start: 1983; Type: Ethanol from corn; Website: www.alchemethanol.com

Amazing Energy; 2404 W. Highway 30, P.O. Box 309, Woodbine, IA 51442, 800-590-2827; Start: 2002; Members: 800; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 90,000 tons ddgs; Startup cost: N/A; Website: www.amzenergy.com

Arkalon Energy, LLC; 300 N. Lincoln Avenue, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: N/A; Website: www.conestogaeenergy.com
Badger State Ethanol, LLC; 820 W. 17th Street, P.O. Box 317, Monroe, WI 53566, 608-329-3900; Start 2002; Members: 460 of which 285 are farmers; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.6 mby corn, 148,000 tons ddgs; Startup cost: $56 million/$18 million in equity; Website: www.badgerstateethanol.com/index.htm

Big River Resources Cooperative (BRRC); 15210 103rd Street, West Burlington, IA 52655, 319-753-1100; Start: 2002; Members: 500; Jobs: 32 projected; Status: Operational; Type: Ethanol from corn; Output: 40 mgy; Startup cost: $55 million/$13 million in farmer equity; Website: www.bigriverresources.com/index.php

Blackhawk Biofuels, LLC; 210 W. Spring Street, Freeport, IL 61032, 815-232-3186; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Biodiesel from soybeans; Output: N/A; Startup cost: N/A; Website: www.blackhawkbiofuelsllc.com

Blue Flint Ethanol; 2841 Third Street SW, Underwood, ND 58576, 701-442-7500; Status: Under construction; Type: Ethanol from corn; Website: www.blueflintethanol.com

Bonanza Bioenergy (subsidiary of Conestoga Energy); 7 E. 11th Street, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 55 mgy; Startup cost: N/A; Website: www.conestogaenergy.com

Bootheel Agri-Energy; 1214 Linn Street, Sikeston, MO 63801; Start: N/A; Members: N/A; Jobs: N/A; Status: Equity drive, possibly merging with another entity; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Bootheel Ethanol, LLC/SEMO Ethanol Cooperative; 167 Mitchell, Malden, MO 63863; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: N/A

Bushmills Ethanol, Inc.; P.O. Box 628, West Highway 12, Atwater, MN 56209, 320-974-8050; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 ton ddgs; Website: www.bushmillsethanol.com

Central Illinois Energy (CIE); P.O. Box 111, Canton, IL 61520, 309-668-3299; Start: 2002; Members: 300; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 37 mgy, 13 mby, 125,000 tons ddgs; Startup cost: $48 million; Website: www.centralillinoisenergy.com

Central Indiana Ethanol, LLC; 2955 W. Delphi Pike, Marion, IN 46952, 765-384-4001; Start: 2004; Members: N/A; Jobs: 40 projected; Status: Under construction; Type: Ethanol from corn; Output: 48 mgy ethanol, 17 mby corn
Central Minnesota Ethanol Cooperative (CMEC); 18312 Riverwood, Little Falls, MN 56345, 320-632-1614; Start: 1996; Members: 800; Jobs: 27; Status: Operational; Type: Ethanol from corn; Output: 20 mgy, 7 mby corn, 60,000 tons ddgs; Startup cost: N/A; Website: www.centralmnethanol.com

Central Missouri Biofuels, LLC; 2316 St. Mary’s Boulevard, Suite 130, Jefferson City, MO 65109; Start: 2006

Central Texas Ag Development (CTAD)/Blackland Ethanol; Rockdale, TX; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $65,000 USDA grant; Type: Ethanol; Output: 40 mgy; Startup cost: $55 million

Chippewa Valley Ethanol Company (CVEC), LLLP; 406 15th Street S., Benson, MN 56215, 320-843-4813; Start: 1994; Members: 875; Jobs: 35; Status: Operational; Type: Ethanol; Output: 20 mgy in 2002 (Increasing in 2003 to 40 mgy ethanol, 16 mby corn, 130,000 tons ddgs); Startup cost: N/A; Website: www.cvec.com/main.htm

Clifco New Energy Co-op Ethanol Processing; RR 1, Box 4, Clifford, ND 58016; Start: 1994; Members: N/A; Jobs: N/A; Status: Dissolved as of 1998; Type: Ethanol; Output: N/A; Startup cost: N/A

Clinton County Bio Energy; 341 17th Avenue S., Clinton, IA 52732; Start: 2006; Members: 20; Jobs: N/A; Status: N/A; Type: N/A; Output: 10 mgy biodiesel plant; Startup cost: N/A; Website: www.ccbebiodiesel.com

Coahoma County Bio-Energy, Inc.; Clarksdale, MS; Start: 2006; Jobs: ~50; Status: Beginning equity drive; Type: Ethanol from corn; Output: 100 million gallons per year; Startup cost: $131 million

Columbia Crush, LLC; 73754 Emigrant Road, Pendleton, OR 97801; Start: 2004; Members: 12; Jobs: N/A; Status: N/A; Type: Biodiesel; Output: N/A; Startup cost: N/A; Website: www.harvestcleanenergy.org/index.html

Commonwealth Agri-Energy, LLC; 4895 Pemboke Road, P.O. Box 766, Hopkinville, KY 42241, 270-475-4415; Start: 2002; Members: 2,300; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 20 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $32 million; Website: www.commonwealthagrienergy.com

Conestoga Energy Partners, LLC; 1519 E. Fulton Terrace, Garden City, KS 67846; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol; Output: Building three plants in KS: Bonanza Bioenergy, Arkalon Energy, and Ethanol Energy, Inc.; Startup cost: N/A; Website: www.conestogaenergy.com/About.htm
Corn Plus Ethanol --> includes Gold-Eagle Cooperative and Central Iowa Renewable Energy, LLC; P.O. Box 280, 1303 Highway 3 East, Goldfield, IA 50542, 866-838-0683; Start: 1994; Members: 651; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 17 mby corn, 170,000 tons ddgs; Startup cost: $36 million; Website: www.cornlp.com (combined with CORN, LP)

Corn-er Stone Co-op/Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56156, 507-283-9297; Start: 1998; Members: 201; Jobs: N/A; Status: Operational; Type: Corn/Ethanol; Output: 21 mgy; Startup cost: $21 million

Dakota Ethanol, LLC/Lake Area Corn Processors; P.O. Box 100, Wentworth, SD 57075; Start: 1999; Members: 1,000; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 43 mgy ethanol, 14 mby corn; Startup cost: $44 million; Website: www.dakotaethanol.com

Dakota Renewable Fuels, LLC; 1325 23rd Street S., Fargo, ND 58103; Start: 2001; Members: N/A; Jobs: 35; Status: Equity drive; Type: Corn into ethanol; Output: 30 mgy ethanol, 11 mby corn; Startup cost: $46 million/$18.4 million farmer equity

Dakota Value Capture Cooperative (DVCC); Pierre, SD; Start: 2000; Members: 1,000; Jobs: N/A but 60 projected; Status: Failed equity drive although $18 million raised in farmer equity plus $6 million in federal grants; Type: Ethanol and livestock; Output: 15 mgy ethanol, 105,000 ddgs, 30,000 finished cattle per year; Startup cost: $62 million

DENCO (Diversified Energy Company); P.O. Box 111, County Road #22, Morris, MN 56267, 320-589-2931; Start: 1991; Members: 345; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 18 mgy ethanol, 7.4 mby corn, 80,000 ddgs; Startup cost: N/A; Website: www.dencollc.com

DeWeese Biofuels, LLC; 301 Parker Street, DeWeese, NE 68934; Start: 2004; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A

East Central Ag Products; Laddonia, MO 63352, 573-373-2232; Start: 2002; Members: 500; Jobs: N/A but 32 projected; Status: Equity drive; Type: Ethanol; Output: 30 mgy ethanol, 11 mby corn and/or milo per year, 92,000 tons ddgs; Startup cost: $48 million

East Kansas Agri-Energy, LLC; 1304 S. Main, P.O. Box 225, Garnett, KS 66032, 785-448-2888; Start: 2000; Members: 47; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy, 171 tons ddgs; Startup cost: $47 million; Website: www.ekaellc.com

Elkhorn Valley Ethanol, LLC; Elkhorn, NE; Type: Ethanol from corn; Website: www.elkhornvalleyethanol.com
Empire Biofuels, LLC; Seneca Falls, NY; Start: 2002; Members: 18; Jobs: 35; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: $80 million

Empire Ethanol Producers Cooperative; Ontario County, NY; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $20,000 USDA grant; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Ethanol 2000, LLP/Southwest Minnesota Agrifuels Co-op; 40212 510th Street, Bingham Lake, MN 56118, 507-831-0063; Start: 1995; Members: 244; Jobs: 28; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 93,500 tons ddgs; Startup cost: $33 million; Website: www.ethanol2000.com

Ethanol Grain Processors; P.O. Box 95, Obion, TN 38240, 731-536-1286; Start: 2005; Members: 33; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A; Website: www.ethanolgrainprocessors.com

Frontier Ethanol, LLC; 1562 320th Street, Gowrie, IA 50543, 515-352-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn; Startup cost: N/A; Website: www.frontierethanol.com

Garden State Ethanol; 1200 Columbus-Florence Road, Bordentown, NJ 08505, 609-499-5566; Start: 2001; Members: 18; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn, 121,000 tons ddgs; Startup cost: $60 million; Website: www.gardenstateethanol.com

Generation II Ethanol, LLC dba Heron Lake Bioenergy, LLC; P.O. Box 198, 201 10th Street, St. Heron Lake, MN 56137, 888-385-3835; Start: 2001; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.heronlakebioenergy.com

Glacial Lakes Energy, LLC; P.O. Box 933, 301-20th Avenue SE, Watertown, ND 57201, 605-882-8480; Start: 2001; Members: 800; Jobs: 34; Status: Operational; Type: Ethanol from corn; Output: 13.5 mby corn, 40 mgy ethanol, 130,000 tons ddgs; Startup cost: $54 million; Website: www.glaciallakesenergy.com

Gold Energy, LLC; 1183 6th Street S., Wahpeton, ND 58075, 701-883-5783; Start: 2006; Members: N/A; Jobs: 40-45 predicted; Status: In development; Type: Ethanol from corn; Output: 100 million gallons ethanol; Startup cost: $145 million

Golden Cheese Company of California; 1138 W. Rincon Street, Corona, CA 92880, 800-842-0246; Status: Operational; Type: Ethanol from cheese whey; Website: http://ourworld.compuserve.com/homepages/gccc
Golden Grain Energy, LLC; 951 N. Line Avenue, New Hampton, IA 50659, 888-443-2676; Start: 2002; Members: 740; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $55 million; Website: www.goldengrainenergy.com

Golden Triangle Energy Cooperative; 15053 Highway 111, Craig, MO 64437, 660-683-5646; Start: 1999; Members: 275; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 40,000 tons ddgs, 6 mby corn; Startup cost: $21.5 million; Website: www.goldentriangledenergy.com

Granite Falls Energy, LLC; P.O. Box 216, 15045 Highway 23 SE, Granite Falls, MN 56241, 320-564-3100; Start: 2001; Members: 900; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 14 mby corn, 40+ mgy ethanol, 113,000 tons ddgs; Startup cost: N/A; Website: www.granitefallsenergy.com

Great Lakes Grain; Chicago, IL; Type: Ethanol from corn; Website: www.greatlakesgraininc.com

Great Plains Ethanol/Dakota Corn Processors Cooperative, LLC; 46569 SD Highway 44, P.O. Box 217, Lennox, SD 57039, 605-647-5179; Start: 2001; Members: 500; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn; Startup cost: $52 million ($18 million farmer equity); Website: www.greatplainsethanol.com

Great Plains Oil/Kiowa County Growers, Inc.; 307 E. 15th, P.O. Box 866, Eads, CO 81036, 719-438-5621; Start: 1999; Members: 30; Jobs: 3; Status: Operational; Type: Bio-based engine oil from sunflower, canola, and soybean oil; Output: 40,000 gallons of oil; Startup cost: $900,000; Website: www.greatplainsoil.net

Green Plains Renewable Energy, Inc.; 7945 W. Sahara, Suite 107, Las Vegas, NV 89117, 702-363-9307; Start: 2005; Type: Ethanol from corn; Output: 50 mgy ethanol; Website: www.gpreethanol.com

Great River Soy Processing Cooperative; 515 Laurelwood, P.O. Box 99, Sikeston, MO 63801, 573-471-3700; Start: 2003; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Biodiesel; Output: Plant to be in Lilbourn; Startup cost: N/A

Green Virginia Ethanol Project; 691 Main Street, Reedville, VA 22539; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $211,650 USDA grant; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A

GREEN: Green Renewable Energy, Ethanol & Nutrition; Type: Ethanol from corn

Hawkeye Renewables; 21050 140th Street, Iowa Falls, IA 50126, 641-648-8910; Type: Ethanol from corn; Website: www.hawkrenew.com
Heartland Corn Products; Highway 19 East, P.O. Box A, Winthrop, MN 55396, 507-647-5000; Start: 1995; Members: 502; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy ethanol, 122,000 tons per year ddgs; Startup cost: N/A

Heartland Grain Fuels, LP—Aberdeen; 38469 133rd Street, Aberdeen, SD 57401, 605-225-0520; Start: 1993; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 8 mgy ethanol; Startup cost: N/A; Website: www.distillersgrains.com/heartlandGrainFuels.htm

Heartland Grain Fuels, LP—Huron; 694 W. Park Avenue NW, Huron, SD 57350, 605-352-3561; Start: 1999; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 38,000 tons ddgs per year; Startup cost: N/A

Horizon Ethanol, LLC; 2601 320th Street, P.O. Box 483, Jewell, IA 50103, 515-827-6050; Start: 2005; Members: N/A; Jobs: 40; Status: Under construction; Type: Ethanol from corn; Output: 62 mgy, 21 mby corn; Website: www.horizonethanol.com

Husker Ag, LLC; P.O. Box 10, 54048 Highway 20, Plainview, NE 68769, 402-582-4446; Start: 2000; Members: 500; Jobs: 29; Status: Under construction; Type: Ethanol from corn; Output: 20 mgy, 8 mby corn; Startup cost: $35 million; Website: www.huskerag.com

Illini Bio-Energy LLC; 3600 Wabash Avenue, Suite C, Springfield, IL 62711, 217-726-9523; Start: 2004; Members: N/A; Jobs: 38; Status: In development; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 168 tons ddgs; Startup cost: N/A; Website: www.illinibioenergy.com

Illinois River Energy, LLC; 1201 S. Seventh Street, Suite 110, Rochelle, IL 61068, (815) 561-0650; Start: 2002; Members: 53; Jobs: N/A but 30 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.8 mby corn; Startup cost: $53.3 million; Website: www.illinoisriverenergy.com

Illinois Valley Ethanol; Grundy County, IL; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Indiana Bio-Energy, LLC; 55 S. State Street, Indianapolis, IN 46201; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Iowa Ethanol, LLC; 3638 Fir Avenue, Hanlontown, IA 50444; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy, 16 mby corn; Startup cost: N/A; Website: www.iowaethanol.com

Iroquois Bio-Energy Company, LLC (IBEC); P.O. Box 218, Rensselaer, IN 47978, 219-866-5990; Start: 2005; Jobs: 32 projected; Status: Finished equity drive; Type: Ethanol from corn; Output: 40 mgy; Website: www.ibecethanol.com
Iroquois Bio-Energy Cooperative; 6317 E. 181st Avenue, Hebron, IN 46341; Start: 2000; Members: 300; Jobs: 40; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $55 million; Website: www.ibecethanol.com

James Valley Ethanol; P.O. Box 282, Groton, SD 57445; Start: 2001; Members: N/A; Jobs: 35; Status: In development/under construction; Type: Ethanol; Output: 45 mgy ethanol; Startup cost: $55 million; Website: www.jamesvalleyethanol.com

Kearney Area Ag Producers Alliance (KAAPA) Ethanol, LLC; P.O. Box 238, 8450 KAAPA Lane, Minden, NE 68959, 308-743-2217; Start: 2001; Members: 522; Jobs: 30; Status: Under construction; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn, 350,000 tons wdgs; Startup cost: $48 million/$18 million farmer equity; Website: www.kaapaethanol.com

Land of Lincoln Agriculture Coalition; P.O. Box 686, Rochester, IL 62563, 217-525-1173; Start: 2001; Members: 30; Jobs: N/A; Status: In development with $18,000 AgriFirst grant; Type: Ethanol and soybean processing; Output: N/A; Startup cost: N/A; Website: www.lolac.org

Liberty Renewable Fuels; P.O. Box 335, Owosso, MI 48867; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: $160 million; Website: www.libertyrf.com

Lincolnland Agri-Energy; 10406 N. 1725th Street, Palestine, IL 62451, 618-586-2321; Start: 1999; Members: 453; Jobs: 29; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup Cost: $54 million; Website: www.lincolnlandagrienergy.com

Lincolnway Energy, LLC; 59511 W. Lincoln Highway, Nevada, IA 50201, 515-382-8899; Start: 2004; Members: 942; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy, 18.5 mby corn; Startup cost: $83 million; Website: www.lincolnwayenergy.com/index.htm

Little Sioux Corn Processors; 4808 F Avenue, Marcus, IA 51035, 712-376-2800; Start: 2001; Members: 500; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby corn, 130,000 tons ddgs; Startup cost: $54 million; Website: www.littlesiouxcornprocessors.com

Magic Valley Energy Coalition; Twin Falls, ID, 208-654-2807; Start: 2002; Members: N/A; Jobs: N/A but 33 projected; Status: In development (feasibility study completed); Type: Ethanol (corn or wheat); Output: 40 mgy ethanol, 321,000 wdgs; Startup cost: $50 million

Maui Ethanol, LLC; Maui, HI; Status: Obtaining equity; Type: Ethanol from corn

Michigan Ethanol, LLC; Caro, MI 48723; Start: 2000; Members: 380; Jobs: 38; Status: Operational; Type: Corn into ethanol; Output: 40 mgy ethanol, 16 mby, 120,000 tons ddgs; Startup cost: $50 million; Website: www.michiganethanol.com
Mid-America Biofuels, LLC; P.O. Box 105401, Jefferson City, MO 65110, 816-460-5710; Start: 2001; Members: N/A but sponsored by the Missouri Soybean Association; Jobs: N/A; Status: In development with $450,000 USDA grant; Type: Biofuels from soybeans; Output: N/A; Startup cost: N/A

Mid-Atlantic Biodiesel Company, LLC; 12764 Whitesville Road, Delmar, DE 19940; Type: Biodiesel

Mid-Missouri Energy; RR 2, Box 5A, Malta Bend, MO 65339, 660-595-0144; Start: 2002; Members: 100; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $60 million; Website: www.midmissourienergy.com

Midwest Ethanol Producers, Inc.; 103 S. 4th Street, Suite 2A, O’Neill, NE 68763, 402-336-1108; Start: 2004; Members: N/A; Jobs: 45 projected; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol, 256,000 tons ddgs; Startup cost: $140 million; Website: www.midwestethanol.com

Midwest Grain Processors Cooperative; 1660 428th Street, Lakota, IA 50451, 515-886-2222; Start: 2001; Members: 978; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn, 145,000 tons ddgs; Startup cost: $59 million; Website: www.mgpethanol.com

Midwest Renewable Energy, LLC; Sutherland, NE; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.5 mby corn, 100,000 ton wdgs; Website: www.mreethanol.com

Millennium Ethanol, LLC; 300 N. Broadway Avenue, P.O. Box 357, Marion, SD 57043, 605-648-3941; Start: 2006; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.millenniumethanol.com

Minnesota Corn Processors—Columbus, NE 68601; See MCP—Marshall, MN; Start: 1991; Members: 300; Jobs: N/A; Status: Acquired by ADM; Type: Ethanol from corn; Output: 100 mgy, 77 mby; Startup cost: N/A

Minnesota Corn Processors—Marshall; 901 Highway 59, Marshall, MN 56258, 507-537-2676; Start: 1980; Members: 5,400; Jobs: 300; Status: Acquired by ADM and, therefore, no longer operates as a cooperative; Type: Ethanol from corn; Output: 40 mgy, 57 mby; Startup cost: $50 million

Minnesota Energy; 777 W. Borden Avenue, P.O. Box 218, Buffalo Lake, MN 55314, 320-833-5939; Start: 1994; Members: 325; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 12 mgy ethanol, 4.8 mby corn, 34,000 tons ddgs; Startup cost: N/A; Website: www.me3.org/issues/ethanol/plantsmn.html

Missouri Ethanol, LLC; 809 N. Pine, Laddonia, MO 63352, 573-373-1260; Start: 2006; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy; Startup cost: N/A; Website: www.missouriethanol.com

Montana Feed & Fuel; Type: Ethanol from corn; Website: www.mtfeedfuel.com

Nebraska Energy, LLC --> Aventine Renewable Energy, Inc.; 1205 S. O Road, Aurora, NE 68818, 402-694-3635; Start: 1993; Members: 229; Jobs: 48; Status: Operational; Type: Ethanol from corn; Output: 55 mgy; Startup cost: $68 million

NEDAK Ethanol, LLC; P.O. Box 391, Atkinson, NE 68713, 402-925-5570; Start: 2004; Members: N/A; Jobs: N/A; Status: Offering membership units; Type: Ethanol from corn; Output: 44 mgy; Startup cost: 90 million; Website: www.nedakethanol.com/index.htm

NEK-SEN Energy Partners; 205 S. 8th Street, Sabetha, KS 66534; N/A; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.nek-senenergy.com

Northeast Iowa Ethanol, LLC; Box 14, Manchester, IA 52057, 563-927-8090; Start: 2000; Members: 253; Jobs: 20; Status: Inactive; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 36,000 tons ddgs; Startup cost: $21 million

Northeast Missouri Grain Processors; 30211 Major Avenue, Macon, MO 63552, 660-385-2789; Start: 1998; Members: 311; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 22 mgy, 5 mby corn; Startup cost: $23 million; Website: www.nemog.com

Northern Lights Ethanol, LLC; 48416 144th Street, Big Stone City, SD 57216, 605-862-7902; Start: 2001; Members: 650; Jobs: 37; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.3 mby corn, 120,000 tons ddgs; Startup cost: $50 million; Website: www.northernlightsethanol.com

Northstar Ethanol, LLC; 19200 499th Avenue, Lake Crystal, MN 56055, 507-726-2473; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.5 mby corn; Website: www.northstarethanol.com

Northwest Ethanol, LLC; P.O. Box 4505, Sherwood, OH 43556, 419-899-3846; Start: 2001; Members: 140; Jobs: N/A but 30 projected; Status: In development with failed equity drive that only raised $1.7 million of $12 million needed in farmer equity; Type: Ethanol from corn; Output: 30 mgy ethanol; Startup cost: $42 million; Websites: www.northwestethanol.com, www.ocianews.com/services/clippings/sexfm0kiXl.html, and www.northwestethanol.com/nwe_prospectus.pdf
Oklahoma Farmers Union Sustainable Energy (OKFUSE), LLC; 6200 NW 2nd Avenue, P.O. Box 24000, Oklahoma City, OK 73127, 405-603-1102; Start: 2001; Members: 7; Jobs: N/A; Status: In development with $231,000 USDA grant; Type: Ethanol from barley (hull-less); Output: 24,000 bu year; Startup cost: N/A; Website: www.okfarmersunion.com

Olathe Potato Growers Cooperative; 430 Highway 348, Olathe, CO 81425, 970-323-5913; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $41,300 USDA grant; Type: Ethanol from potatoes; Output: N/A; Startup cost: N/A

Otter Creek Ethanol; 4970 260th Street, Ashton, IA 51232, 712-724-6604; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn; Startup cost: N/A; Website: www.ottercreekethanol.com

Pacific Ethanol Inc.; 5711 N. West Avenue, Fresno, CA 93711, 559-435-1771; Type: Ethanol from corn; Website: www.pacificethanol.net

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy ethanol, 15 mby barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Panhandle Energies of Dumas, LP; Dumas, TX; Jobs: 36 projected; Status: Under construction; Type: Ethanol from corn and grain sorghum; Output: 30 mgy ethanol, 12 mby corn, 90,000 ddgs; Startup cost: $40 million

Parkland Agricultural Resource Cooperative (PARC Group); Dauphin, MB; Start: 2000; Members: 5,200; Jobs: N/A but 40 projected; Status: In development; Type: Ethanol from corn; Output: 22 mgy; Startup cost: $32.5 million (C$50 million); Website: www.parconline.ca

Paseo Biofuels; Kansas City, MO; Start: 2006; Members: N/A; Jobs: N/A; Status: Beginning equity drive; Type: Biofuels; Output: N/A; Startup cost: Equity drive looking to raise $24 million

Patriot Renewable Fuels, LLC; 137 S. State Street, Geneseo, IL 61254, 309-944-3872; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol; Startup cost: N/A; Website: www.henrycountyethanol.com/index.html

Peaks and Prairies Oil Seed Growers Cooperative; Thompson Falls, MT 59873; Start: 2002; Members: 5; Jobs: N/A but 50 projected; Status: In development with $46,300 USDA grant; Type: Canola processed into biodiesel; Output: 10 mgy; Startup cost: N/A

Pinal Energy, LLC; Maricopa, AZ; Type: Ethanol from corn; Website: www.pinalenergyllc.com
Pine Lakes Corn Processors, LLC; 33371 170th Street, Steamboat Rock, IA 50672, 641-868-2676; Start: N/A; Members: 421; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 5.6 mby corn, 36,000 tons ddgs, 33,000 tons wdgs; Startup cost: $20.6 million; Website: www.pinelakecorn.com

Pinnacle Ethanol, LLC; Corning, IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn, 178,000 tons ddgs; Website: www.pinnacleethanol.com

Platte Valley Fuel Ethanol, LLC; Central City, NE; Jobs: 36; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Website: www.plattevalleyfuelethanol.com

Prairie Creek Ethanol, LLC; Wesley, IA; Start: 2006; Members: N/A; Jobs: 45; Status: In development; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Prairie Horizon Agri-Energy, LLC; 205 F Street, Phillipsburg, KS 67661; Start: 2004; Members: 300; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn and milo; Output: 40 mgy, 15 mby, 125,000 tons ddgs; Startup cost: $56.4 million; Website: www.prairiehorizon.com

Prairie Pride Inc.; 2119 E. Austin Boulevard, Nevada, MO 64772, 417-667-3300; Start: 2005; Members: N/A; Jobs: N/A; Status: Finishing equity drive; Type: Soybeans to biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.prairieprideinc.us

Pro-Corn; 701 N. Industrial Drive, P.O. Box 440, Preston, MN 55965, 507-765-4548; Start: 1998; Members: 170; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 tons ddgs; Startup cost: N/A; Website: www.pro-corn.com

Progressive Energies/Platte Ethanol; P.O. Box 1024, Platte, SD 57369; Start: 1999; Members: N/A; Jobs: N/A but 12 projected; Status: In development; Type: Ethanol from corn and milo; Output: 18 mgy ethanol, 6.8 mby corn; Startup cost: $23 million; Website: www.platteethanol.com

Quad County Corn Processors; 6059 159th Street, Galva, IA 51020, 712-282-4628; Start: 2000; Members: 415; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 18 mgy, 6.6 mby corn, 55,700 tons ddgs; Startup cost: $23 million; Website: www.quad-county.com

Red Trail Energy, LLC; P.O. Box 11, 3682 Highway 8 South, Richardton, ND 58652, 701-974-4733; Start: 2003; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: $61 million; Website: www.redtrailenergyllc.com

Redfield Energy, LLC; 38650 171st Street, Redfield, SD 57469, 605-302-0090; Start: 2005; Members: N/A; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 160,000 tons ddgs; Startup cost: N/A; Website: www.redfieldenergy.com
Renewable Energy Group; 406 First Street, P.O. Box 128, Ralston, IA 51459, 712-667-3500; Start: 2003; Members: N/A; Jobs: 30; Status: Operational; Type: Biodiesel; turnkey operations; Output: 640 mgy (own and third-party turnkey operations); Startup cost: N/A; Website: www.renewable-energy-group.com/index.html

Renewable Power of Missouri, LLC; 3055 W. Arrow Street, P.O. Box 894, Marshall, MO 65340, 913-383-8653; Start: 2002; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 30 mgy; Startup cost: N/A

Seaway Valley Farmers Energy Cooperative; 2121 Industrial Park Road, RR 1, Cornwall, ON K6H 5R5; Start: 2000; Members: 2,400; Jobs: 40; Status: In development/equity drive; Type: Ethanol from corn; Output: 15 mgy, 6.25 mby corn; Startup cost: $56 million

Sho-Me Ethanol, LLC; 807 W. Main, P.O. Box 158, Richmond, MO 64085; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: N/A

Sioux River Ethanol; 29619 Spur Avenue, Hudson, SD 57034; Members: 500; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 15 mby corn, 125,000 tons ddgs; Website: www.siouxriverethanol.com

Siouxland Energy & Livestock Coop; 3890 Garfield Avenue, Sioux Center, IA 51250, 712-722-4904; Start: 1999; Members: 391; Jobs: 15; Status: Operational; Type: Ethanol from corn; Output: 25 mgy ethanol, wdgs, and syrup; Startup cost: $18 million; Website: www.siouxlandenergy.com

Siouxland Ethanol; P.O. Box 147, Jackson, NE 68743, 402-632-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A; Website: www.siouxlandethanol.com

Southern Iowa Bioenergy, LLC; 207 N. Main Street, Des Moines, IA 50309, 641-784-3510; Start: 2005; Members: N/A; Jobs: 40; Status: Equity drive; Type: Biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.sibebiodiesel.com/index.html

Southeast Missouri (SEMO) Ethanol; Malden, MO; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: $13 million/$3 million in farmer equity

Southwest Fibre Cooperative; Killarney, MB; Start: 2002; Members: 100; Jobs: N/A; Status: In development; Type: Switchgrass and straw into ethanol; Output: N/A; Startup cost: N/A
SoyMor Cooperative/SoyMor Biodiesel, LLC; 78238 150th Street, Albert Lea, MN 56007, 507-448-0124; Start: 2004; Members: N/A; Jobs: N/A; Status: Under construction; Type: Lecithin and biodiesel; Output: N/A; Startup cost: N/A; Website: www.soymor.com

Sterling Ethanol, LLC; 450 Angus Avenue, Sterling, CO 80751; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 42 mgy, 15 mby corn, 352,000 ddgs, 120,000 tons CO₂; Startup cost: N/A; Website: www.sterlingethanol.com

Sunnyside Ethanol, LLC; Smithton, PA; Start: 2003; Members: N/A; Jobs: 55 projected; Status: Equity drive; Type: Ethanol from corn; Output: 45 mgy ethanol; Website: www.sunnysideethanol.com

Sunrise Energy Co-op; P.O. Box 301, Blairstown, IA 52209, 319-454-0033; Start: 1995; Members: 600; Jobs: 20; Status: Operational; Type: Ethanol from corn and livestock; Output: 6 mgy, 15,500 tons ddgs; Startup cost: $9 million

Tall Corn Ethanol, LLC; 1015 Grant Avenue, Coon Rapids, IA 50058; Start: 2000; Members: 500; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby, 123,750 tons ddgs; Startup cost: $55 million; Website: www.tallcornethanol.com

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

Trenton Agri Products, LLC; HC2 Box 147, Trenton, NE 69044, 308-334-5100; Start: N/A; Members: N/A; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A; Website: www.trentonagriproducts.com

Tri-State Corn Processors Cooperative --> North County Ethanol; P.O. Box 78, Rosholt, SD 57260, 605-537-4585; Start: 1994; Members: 250; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $16 million

U.S. BioEnergy Corporation; 111 Main Avenue, Suite 200, Brookings, SD 57006, 605-696-3153; Status: Numerous plants; Type: Ethanol from corn; Website: www.usbioenergy.net

United Wisconsin Grain Producers; W1231 Tessmann Drive, Friesland, WI 53935, 920-348-5016; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn, 128 tons ddgs; Website: www.uwgp.com

Utica Energy, LLC; OshKosh, WI; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 52 mgy; Startup cost: N/A; Website: www.uticaenergy.com
Val-E Ethanol LLC; 48627 Val-E Road, P.O. Box 287, Ord, NE 68862, 308-728-1447; Start: 2006; Members: N/A; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 45 mgy; Startup cost: $75 million

Virginia Farm Bureau Federation—Ethanol Project; P.O. Box 27552, Richmond, VA 23261; Start: N/A; Members: 5,000; Jobs: N/A; Status: In development with $44,750 USDA grant; Type: Ethanol from corn; Output: 40 mgy; Startup cost: N/A

Voyager Ethanol, LLC; 4724 380th Street, Emmetsburg, IA 50036, 866-852-8211; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy, 17.5 mby corn; Startup cost: N/A; Website: www.voyagerethanol.com

Western Illinois Ethanol Project; 24228 U.S. Highway 54, Pittsfield, IL 62363, 217-285-6075; Start: 2002; Members: N/A; Jobs: N/A but 60 projected; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn; Startup cost: $52 million; Website: www.wiepllc.com

Western Iowa Energy, LLC; 3695 Needham Avenue, Wall Lake, IA 51466, 712-664-2173; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Biodiesel; Output: 30 million gallons of biodiesel annually; Startup cost: N/A; Website: www.westerniowaenergy.com/index.php

Western New York Energy, LLC; P.O. Box 188, Mt. Morris, NY 14510, 585-658-3322; Jobs: 58 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: 87.4 million; Website: www.wnyenergy.com

Western Plains Energy, LLC; 3022 County Road 18, Oakley, KS 67748, 785-672-8810; Start: 2001; Members: 200; Jobs: N/A; Status: Operational; Type: Ethanol from corn and milo; Output: 30 mgy ethanol, 11 mby corn or milo, 90,000 tons ddgs; Startup cost: N/A; Website: www.westernplainsenergy.biz

Western Wisconsin Energy, LLC; N10185 370th Street, Boyceville, WI 54725, 715-643-2602; Start: 2001; Members: N/A; Jobs: N/A but 36 projected; Status: N/A; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $56 million; Website: www.westernwisconsinenergy.com

Biotechnology and Bio-Pharming (1)

Iowa Cooperative; Ames, IA; Start: 1991; Members: 76; Jobs: N/A; Status: In development with $195,000 USDA grant; Type: Ethanol, biotechnology, and bio-pharming; Output: N/A; Startup cost: $40 million; Website: www.iowacoop.com
Corn Processing (8)

Corn—Sweeteners and Edible Corn Products (8)

21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com

ILLI-Mex Alliance, LLC; 708 Vandeveer Street, Morrisonville, IL 62546, 217-526-3123; Start: 2000; Members: 2,000; Jobs: N/A; Status: In development with $40,000 USDA grant; Type: Corn processed into tortillas; Output: N/A; Startup cost: N/A

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 712-769-2650; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A

Missouri Masa; Route 1, Box 226, Arbela, MO 63432; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Flour processing, corn into flour for tortillas

Northern Lights Vegetable Cooperative; Box 189, Brooten, MN 56219; Start: 1995; Members: 65; Jobs: N/A; Status: Bankrupt in 1998; Type: Sweet corn and peas processing; Output: 9,000 acres of corn and peas; Startup cost: $10 million; Website: www.iira.org

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

United Mills; Box 610, Renville, MN 56284, 320-329-3141; Start: 1994; Members: See information on Midwest Investors; Jobs: 10; Status: Operational; Type: Corn and soybean-based livestock feed; Output: 300,000 tons of feed per year largely to other NGCs, including Golden Oval Eggs and ValAdCo in Renville; Startup cost: N/A

Valley Vegetables Cooperative; Concordia, KS, 785-243-1652; Start: 1999; Members: 42; Jobs: N/A; Status: In development; Type: Processing sweet corn and other vegetables; Output: 1,000 acres of sweet corn per year; Startup cost: $4 million
Dairy (19)

21st Century Alliance—Dairies Cooperative of Washington County; 6105 Flush Road, St. George, KS 66535; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Members obligated to deliver corn, grain sorghum, or alfalfa hay to dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyalliance.com

21st Century Dairies Cooperative—Ladder Creek Dairy; RR 1, Box 300, Tribune, KS 67879; Start: 1999; Members: 120; Jobs: 25; Status: Inactive; Type: Dairy; Output: 2,100 cows in 60 stall rotary parlor, with capacity for 2,800 cows; Startup cost: $2.4 million equity

21st Century Producers—Washington County Dairy; 1510 10th Road, Linn, KS 66953, 785-348-5576; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyproducers.com/Washington%20County%20Dairy.htm

California Dairies, Inc.; 2000 N. Plaza Drive, Visalia, CA 93291, 559-625-2200; Start: 1999; Members: 680; Status: Operational; Type: Dairy; Output: 14 billion pounds milk per year; Website: www.californiadairies.com

Central Equity Milk Cooperative, Inc.; P.O. Box 31, Mountain Grove, MO 65711; Members: 159; Status: Operational; Type: Dairy, milk

Dakota Dairy Specialties; 201 S. West Street, Hebron, ND 58638, 701-878-4411; Start: 1995; Members: 50 but 40 at time of bankruptcy; Jobs: N/A; Status: Bankrupt; Type: Dairy; Output: N/A; Startup cost: $1.6 million

Ewenity Dairy Cooperative; RR 1, Conn, ON N0G 1N0; Start: 2001; Members: N/A; Jobs: N/A; Status: Operational; Type: Sheep milk; Output: N/A; Startup cost: N/A; Website: www.ewenity.com

Foremost Farms; P.O. Box 111, E10889A Penny Lane, Baraboo, WI 53913, 800-362-9196; Start: 1995; Members: 3,760; Jobs: 1,500; Status: Operational; Type: Dairy; Website: www.foremostfarms.com

Golden Cheese Company of California; 1138 W. Rincon Street, Corona, CA 92880, 800-842-0246; Status: Operational; Type: Ethanol from cheese whey; Website: http://ourworld.compuserve.com/homepages/gccc

Golden Ridge Cheese Cooperative; 23051 20th Street, Cresco, IA 52136, 563-547-3714; Start: N/A; Members: 40; Jobs: 20; Status: Operational; Type: Cheese; Output: N/A; Startup cost: N/A; Website: www.goldenridgecheese.com
Missouri Farms Dairy; 269 Goodwood Farm Drive, Elsberry, MO 63343; Start: 2004; Members: 150; Jobs: N/A; Status: Operational; Type: Dairy; Output: N/A; Startup cost: N/A; Website: www.comfycows.com

Mornington Heritage Cheese and Dairy Co-operative; RR 1, Gadshill, ON N0K 1J0, 866-995-9903; Start: 2001; Members: 26; Jobs: 40; Status: Operational; Type: Dairy/cheese; Output: N/A; Startup cost: N/A; Website: www.morningtondairy.com

Multiple Community Co-op/MCC Dairy; P.O. Box 157, Veblen, SD 57270; Start: 1997; Members: 61; Jobs: 24; Status: Operational; Type: Dairy; Output: 23,000 pounds per year; Startup cost: N/A

Naturally Iowa, LLC; 1518 S. 16th Street, Clarinda, IA 51632, 712-542-6455; Start: 2002; Members: 25; Status: Operational; Type: Organic dairy processing

Organic Valley/CROPP (Coulee Region Organic Produce Pool) Cooperative; One Organic Way, LaFarge, WI 54639, 608-625-2602; Start: 1988; Members: 460; Jobs: 85; Status: Operational; Type: Organic vegetables and dairy products; Output: $77 million in sales (2000); Startup cost: N/A; Website: http://organicvalley.coop

Pollock Area Dairy Cooperative; Pollock, SD, 605-889-2484; Type: Dairy

Rhode Island Dairy Farms Cooperative; 800-746-3934; Start: N/A; Members: 5; Jobs: N/A; Status: Operational; Type: Fluid milk; Output: N/A; Startup cost: N/A; Website: www.rhodyfresh.com

SDAPV—Dairy Development, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2002; Members: 140; Jobs: N/A but 28 projected; Status: In development with equity drive completed; Type: Dairy; Output: 2,500 head; Startup cost: $11.3 million; Website: www.sdapv.com

Southeast Milk, Inc.; 1950 SE County Highway 484, Belleview, FL 34420, 800-598-7866; Start: 1998; Members: 300+; Status: Operational; Type: Dairy processing and shipping; Website: www.southeastmilk.org

**Farmer-Owned Restaurants (1)**

Agraria/Ultimate Co-op; P.O. Box 2136, Jamestown, ND 58402; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Farmer-owned and supplied upscale restaurants; Output: N/A; Startup cost: $3 million; Website: www.ndfu.org/PDF/AGRARIA.pdf
Fiber Processing (11)

21st Century Alliance—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Producers—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035, 316-532-2350; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyproducers.com

BioMass Agri-Products, LLC; 1235 870th Street, Harlan, IA 51537; Start: 1999; Members: 29; Jobs: N/A; Status: In development with +$5,000,000 in grants and loans; Type: Crop fibers processed into fuel, fiber, and chemical products; Output: 20,000 tons of corn stover per year; Startup cost: $5 million; Website: www.extension.iastate.edu/ag/success/eukenj2.htm

Calcot, Ltd.; P.O. Box 259, Bakersfield, CA 93302, 661-327-5961; Start: 1927; Members: 1,475; Jobs: N/A; Status: Operational; Type: Cotton; Output: 1.3 million bales; Startup cost: N/A; Website: www.calcot.com

Heartland Fibers, LLC; 14445 Highway 23 NE, Spicer, MN 56288, 320-796-6995; Start: 1998; Members: N/A but seeking 600; Jobs: N/A; Status: Inactive—failed equity drive; Type: Crop residues into fibers, paper, and cardboard; Output: 140,000 tons of paper per year; Startup cost: $100 million (estimated); Websites: www.theindependent.com/Archive/010698/stories/010698/new_heartland06.html and www.earthisland.org/eijournal/summer98/eia_sum98b.htm

High Plains Straw Cooperative/Stramit USA; East Loop 143, Perryton, TX 79070, 806-435-9303; Start: 1994; Members: 86; Jobs: N/A; Status: Bankrupt in 1996; Type: Straw fiber into cardboard and building materials; Output: N/A; Startup cost: $3 million; Websites: www.amarillonet.com/stories/050902/new_grantfor.shtml, www.kc.frb.org/Publicat/Exploring/RC01Mart.pdf, and www.perc.org/privatesolutions/straw.html

Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

Northwest Cotton Growers; Hugoton, KS; Start: 2002; Members: 5; Jobs: N/A but 15 projected; Status: In development; Type: Cotton; Output: 45,000 bales for a 90-day ginning period; Startup cost: $3.2 million
Organic Essentials Cotton Cooperative; 822 Baldridge Street, O’Donnell, TX 79351, 806-428-3486; Start: 1993; Members: 40; Jobs: 13; Status: Operational; Type: Organic cotton processed into various products; Output: 3,129 bales; Startup cost: N/A; Website: www.organicessentials.com

Parkland Industrial Hemp Growers; Unit C – #21 3rd Avenue NE, Dauphin, MB R7N 0Y5, 204-629-HEMP; Start: 1999; Members: 59; Jobs: 15; Status: In development; Type: Hemp processed into fiber products; Output: 20,000 acres per year; Startup cost: $11 million ($15 million); Website: www.pihg.net

Plains Cotton Cooperative Association/American Cotton Growers; P.O. Box 2827, Lubbock, TX 79408, 806-763-8011; Start: 1987; Members: N/A; Jobs: 500; Status: Operational; Type: Cotton processed into textiles; Output: 120,000 bales per year processed into 36 million linear yards of cloth; Startup cost: $85 million; Website: www.pcca.com

**Fish Production (11)**

Chignik Seafood Producers Alliance; Chignik, AK; Start: 2002; Members: 77; Jobs: 60; Status: Operational; Type: Salmon catching and processing; Output: 1 million fish; Startup cost: N/A

Consolidated Catfish Companies, LLC; P.O. Box 271, South City Limits Road, Isola, MS 38754, 662-962-3101; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Raising catfish and processing; Output: N/A; Startup cost: N/A; Website: www.countryselect.com

Dakota Aquaculture Cooperative; Box 219, Carrington, ND 58421, 701-652-1130; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Fish; Output: N/A; Startup cost: N/A

Delta Pride Catfish; 1301 Industrial Parkway, Indianola, MS 38751; Start: 1981; Members: 115; Jobs: 700; Status: Operational; Type: Fish processing—catfish; Output: 100 million pounds per year; Startup cost: N/A; Website: www.deltapride.com

Heartland Fish Cooperative; 3783 X Avenue, Manning, IA 51455; Start: 2003; Members: 4; Jobs: N/A; Status: Operational; Type: Fresh-frozen rainbow trout and walleye pike fillets; Output: 50,000 pounds per year; Startup cost: $260,000

MinAqua Fisheries; Box 659, Renville, MN 56284, 320-329-3380; Start: 1996; Members: 320; Jobs: 10; Status: Operational; Type: Soybean meal fed to Tilapia fish; Output: 1,680,000 million pounds of live fish per year; $2.5 million annual sales; Startup cost: $4.1 million

Nebraska Sandhills Yellow Perch; Whitman, NE; Start: 1998; Members: 40; Jobs: N/A; Status: Operational; Type: Fish processing; Output: N/A; Startup cost: N/A
North American Fish Farmers Cooperative; P.O. Box 98, Binford, ND 58416, 701-676-2620; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Fish from local grains; Output: N/A; Startup cost: N/A; Website: http://renewingthecountryside.org/index.php?option=&mode=region&task=view&category=10&Itemid=43&limit=1&limitstart=3

Prairie Land Seafood/Illinois Fish Farmers Cooperative; P.O. Box 235, 5565 State Route 154, Pinckneyville, IL 62274; Start: 1999; Members: 44; Jobs: 40; Status: Operational; Type: Fish processing (e.g., catfish, hybrid-striped bass, and freshwater shrimp); Output: 100,000 pounds per week; Startup cost: $13 million

Purchase Area Aquaculture Cooperative, Inc.; 11525 State Route 94, Farmington, KY 42040, 270-382-3100; Start: 2000; Members: 50; Jobs: 37; Status: Operational; Type: Catfish farming and processing; Output: 500,000 pounds per year; Startup cost: $1.5 million

Southernmost Illinois Ag Alliance; P.O. Box 69, Vienna, IL 62995; Start: 2002; Members: 50; Employees: N/A; Status: In development; Type: Specialty grains processing; freshwater prawns; Output: 15,000 pounds of prawn; Startup cost: N/A

**Forestry (4)**

Massachusetts Woodland Cooperative; P.O. Box 9660, North Amherst, MA 01059; Start: 2001; Members: 22; Jobs: N/A; Status: Operational; Type: Timber processing—green certified; Output: 3,000 acres of forest land; Startup cost: N/A; Website: www.masswoodlands.coop

Minnesota Agro-Forestry Cooperative; WesMin RC&D Council, 910 Highway 29, North #103, Alexandria, MN 56308; Start: 1997; Members: 33; Jobs: N/A; Status: In development; Type: Poplar tree to produce paper pulp and wood products such as fiber board; Output: 100,000 cords (25,000 acres) of wood per year; Startup cost: N/A; Website: http://snrs.unl.edu/forestry/Dooley.pdf

Sustainable Woods Cooperative; P.O. Box 307, Lone Rock, WI 53566; Start: 1998; Members: 150; Jobs: 4; Status: Operational with $330,000 USDA grant; Type: Hardwood processing; Output: $140,000 sales; Startup cost: N/A; Website: www.sustainablewoods.com

Treasure Valley Forest Products; 1760 E. Yamhill, Boise, ID 83716

**Fruit Processing (11)**

**Blueberries (1)**

Miss-Lou Blueberry Growers Association Cooperative; Highway 26 West, Poplarville, MS 39470, 601-795-4525; Type: Blueberries; Website: www.misslouberrygrowers.com
Cranberries (2)

Ocean Spray; 1 Ocean Spray Drive, Middleboro, MA 02346, 508-946-1000; Start: 1930; Members: 930; Jobs: 2,000; Status: Operational; Type: Cranberry and grapefruit processed into beverages and food products; Output: Annual sales of $1.1 billion; Startup cost: N/A; Website: www.oceanspray.com

Wisconsin Cranberry Cooperative; Wisconsin Rapids, WI; Start: 2001; Members: 70; Jobs: N/A; Status: In development; Type: Cranberries into beverage and food products; Output: N/A; Startup cost: N/A; Website: www.wiscranberry.com

Grapes (7)

Indiana Uplands Grape Growers’ Cooperative, Inc.; 19816 Huber Road, Borden, IN 47106; Type: Grapes; Website: www.indianauplands.com

JYY, Inc. dba Maui Upcountry Jams and Jellies; 1574 Kekaulike Avenue, Kula, HI 96790; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Fruit Processing

National Grape Cooperative, Inc.; 2 S. Portage Street, Westfield, NY 14787, 716-326-5200; Start: 1933; Members: 1,400; Status: Operational; Type: Grapes; Website: www.nationalgrape.com

Northern Vineyards Winery; 402 N. Main Street, Stillwater, MN 55082-5051, 651-430-1032; Start: 1983; Members: 16; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: 2,500 cases of wine per year, generating $400,000 in sales (1998); Startup cost: $20,000; Website: www.northernvineyards.com

Southwest Georgia Escapes; Still Pond Vineyard and Winery, 1575 Still Pond Road, Arlington, GA 39813, 229-792-6382; Website: http://southwestgeorgiaescapes.com

Two Rivers Grape and Wine Cooperative; 1400 W. Clay Street, Osceola, IA 50213; Start: 2001; Members: 86; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: N/A; Startup cost: $2.5 million

Western Illinois Grape Producers; RR 1, Box 72, Nebo, IL 62355, 217-734-9307; Start: N/A; Members: 7; Jobs: N/A; Status: Operational; Type: Grape growing and wine production; Output: 22 acres in grape production; Startup cost: N/A

Oranges (1)

Golden Gem Growers, Inc.; P.O. Box 609503, Orlando, FL 32860, 800-366-4440; Start: 1947; Members: 450; Jobs: 800; Status: Operational; Type: Oranges
Grain Processing (33)

**Alfalfa (4)**

Michigan Alfalfa Processors; Akron, MI; Start: 1999; Members: 179; Jobs: 16; Status: Bankrupt in 2001; Type: Alfalfa bagged and bulked for livestock feed; Output: 30,000 tons per year; Startup cost: $4.5 million

Minnesota Agri-Power (subsidiary of MnVAP); Box 1680, Willmar, MN 56201, 320-231-2400; Start: 2002; Members: 500; Jobs: 200 projected; Status: In development; Type: Alfalfa crop residue gasified to generate electricity; Output: 75 megawatts of electricity; Startup cost: $200 million

Minnesota Valley Alfalfa Producers (MnVAP); P.O. Box 1680, Willmar, MN 56201, 320-231-2400; Start: 1994; Members: 500; Jobs: N/A; Status: Operational; Type: Alfalfa processing and biomass energy production from crop residue; Output: 5,000 tons per month of alfalfa pellets; Startup cost: N/A; Website: www.mnvap.com

SDAPV—Dakota Premium Hay, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2001; Members: 122; Jobs: N/A; Status: In development/equity drive; Type: Alfalfa/grass high protein horse feed; Output: N/A; Startup cost: $525,000 in farmer equity; Website: www.sdapv.com

**Barley (5)**

Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

Mid-Atlantic BioFuels/Maryland Grain Producers Utilization Board; 53 Slama Road, Edgewater, MD 21037; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from barley; Output: 15 mgy, 7 mby barley; Startup cost: $31 million; Websites: www.marylandgrain.com and www.midatlanticbiofuels.com

Oklahoma Farmers Union Sustainable Energy (OKFUSE), LLC; 6200 NW 2nd Avenue, P.O. Box 24000, Oklahoma City, OK 73127, 405-603-1102; Start: 2001; Members: 7; Jobs: N/A; Status: In development with $231,000 USDA grant; Type: Ethanol from barley (hull-less); Output: 24,000 bu year; Startup cost: N/A; Website: www.okfarmersunion.com

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy
ethanol, 15 mgy barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

**Diversified Grain Processing and Marketing (16)**

Amazing Grains Cooperative; 405 Main Street SW, Ronan, MT 59864, 877-278-6585; Start: 2001; Members: 56; Status: Operational; Type: Gluten-free milled flour and grains; Website: www.amazinggrains.com

Buckwheat Growers Association of Minnesota; 206 Aldrich Avenue SE, Wadena, MN 56482, 218-631-9212; Start: 1996; Members: 36; Jobs: N/A; Status: Operational; Type: Buckwheat and other grains processed for livestock feed; Output: N/A; Startup cost: N/A; Website: www.buckwheatgrowers.com/index.htm

Cal/West Seeds; P.O. Box 1428, Woodland, CA 95776, 530-666-3331; Status: Operational; Type: Seeds; Website: www.calwestseeds.com/index.cfm

Chesapeake Fields Farmers, LLC; 125 Dixon Drive, Chestertown, MD 21620, 866-844-8833; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Small grains processed into products, including dough/baked goods; Output: N/A; Startup cost: N/A; Website: www.chesapeakefieldsfarmers.com

Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

Farmers Union Feedlot Association; Jamestown, ND; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Feed and finishing lots; Output: N/A; Startup cost: N/A

Innovative Growers, LLC; 2023 S. Federal, Mason City, IA 50401, 641-423-0844; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Specialty grain supply; Output: N/A; Startup cost: N/A; Website: www.innovativegrowers.com

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 712-769-2650; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A
MG Grass Seed, LLC (now Northern Excellence Seed, LLC); 300 Highway 11 South, Williams, MN 56686, 218-783-2215; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Grass seed processing; Output: N/A; Startup cost: N/A

Nevada Wildland Seed Producers; 1135 Central Avenue, Lovelock, NV 89419; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Seed; Output: N/A; Startup cost: N/A

Premium Ag Products, LLC; P.O. Box 157, Shelbyville, MO 63469, 573-633-2340; Start: N/A; Members: 200-300; Jobs: ~18; Status: In development; Type: Specialty grains cleaning and bagging facility; Output: N/A; Startup cost: N/A; Website: www.premiumagproducts.com

Producers Renewable Products, LLC; 855 Village Center Drive, Suite 136, North Oaks, MN 55127, 800-550-8957; Start: 1994; Members: N/A; Jobs: N/A; Status: N/A; Type: Corn oil, soybean oil, and ethyl (grain) alcohol to manufacture personal care and household cleaning products; Output: N/A; Startup cost: N/A

Southernmost Illinois Ag Alliance; P.O. Box 69, Vienna, IL 62995; Start: 2002; Members: 50; Employees: N/A; Status: In development; Type: Specialty grains processing; freshwater prawns; Output: 15,000 pounds of prawn; Startup cost: N/A

Southwest Fibre Cooperative; Killarney, MB; Start: 2002; Members: 100; Jobs: N/A; Status: In development; Type: Switchgrass and straw into ethanol; Output: N/A; Startup cost: N/A

TransCon Ag, Inc.; P.O. Box 688, Concordia, MO 64020, 913-764-7669; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Brewing from various grains; Output: N/A; Startup cost: N/A; Website: www.transconag.com

United Cooperative Farmers, Inc.; 22 Kimball Place, P.O. Box 2330, Fitchburg, MA 01420, 978-345-4103; Start: N/A; Members: 400; Jobs: N/A; Status: Operational; Type: Feed manufacturing and animal nutrition; Output: N/A; Startup cost: N/A; Website: www.ucf-inc.com

Oats (1)

Oat Technologies/North Dakota Oat Growers; P.O. Box 607, Mott, ND 58646; Start: 1999; Members: 250; Jobs: N/A; Status: In development; Type: Oats processed into lecithin, sterols, antioxidants, oils, defatted soluble fiber, proteins, and starches; Output: 51,700 tons per year; Startup cost: $40 million
Organic Grains (5)

Heartland Organic Marketing Cooperative; 2512 270th Street, Greenfield, IA 50849, 515-743-6442; Start: 1992; Members: 200; Jobs: 12; Status: Inactive; Type: Organic soybeans, corn, and oats; Output: 200,000 bushels soybean per year, 30,000 bushels corn per year, generating sales of $2 million; Startup cost: N/A; Website: www.iira.org/pubsnew/publications/IVARDC_CS_166.pdf

Imperial Organic Processing; 4231 59th Street SE, Napoleon, ND 58561, 701-424-3742; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Organic grain producers’ co-op processes and organic grains; Output: Organic grain; Startup cost: N/A

Midwest Organic Farmers Co-op; 100A S. Lafayette Street, Newton, IL 62448, 618-783-4601; Members: 84; Status: Operational; Type: Organic products; Website: www.midwestorganic.com

Northern Plains Organic Grains; Steele, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Organic grains; Output: N/A; Startup cost: N/A

Prairie Organic/Northern Plains Organic Marketing Cooperative; P.O. Box 106, Steele, ND 58482, 701-258-7085; Start: 1994; Members: 35; Jobs: N/A; Status: Operational; Type: Organic grain processing and marketing; Output: N/A; Startup cost: N/A

Rice (2)

Farmer’s Rice Cooperative, Inc.; P.O. Box 15223, Sacramento, CA 95851, 800-326-2799; Type: Rice; Website: www.farmersrice.com/index.htm

Rice Straw Cooperative; P.O. Box 562, Biggs, CA 95917; Start: 1992; Members: 8; Jobs: N/A but 65 projected; Status: In development; Type: Rice straw into ethanol; Output: 23 mgy ethanol, 300,000 tons of rice straw per year; Startup cost: $100 million

Grocery (2)

Root River Market Cooperative; Houston, MN; Start: 1999; Type: Grocery

Whole Farm Cooperative; 33 Second Street South, Long Prairie, MN 56347, 320-732-3023; Members: 30; Status: Operational; Type: Grocery; Website: www.wholefarmcoop.com
Livestock Production, Processing, and Marketing (83)

Beef (28)

All Natural Beef Cooperative/Nature’s Premium All Natural Beef; Route 1, Box 117, Bronson, KS 66716; Start: 1997; Members: 20; Jobs: N/A; Status: Operational; Type: Natural beef processing; Output: 11 head per week; Startup cost: N/A

Alma’s Meats; 113 S. Country Road, Higginsville, MO 64037, 660-674-2314; Start: 1944; Type: Premium beef and pork processing and locker plant; Status: Operational; Website: www.almameats.com

American Native Beef; P.O. Box 310, Tahlina, OK 74571, 866-751-6398; Start: N/A; Members: 150; Jobs: N/A but 200 projected; Status: Equity drive; Type: Beef; Startup cost: $20 million; Website: www.okfarmersunion.com/cooperatives.php?id=4

Atlantic Branded Beef Management; Montague, PE; Start: 2002; Membership: N/A; Jobs: N/A; Status: In development; Type: Beef; Output: 500 head per week; Startup cost: $9 million (C$14 million); Website: www.producer.com/articles/20020926/livestock/20020926ls02.html

Cattlemen’s Texas Longhorn Beef Cooperative; HC 65, Box 277, Animas, NM 88020; Start: 1997; Members: N/A; Jobs: N/A; Status: Failed equity drive; Type: Beef; Output: 5,000 head per year; Startup cost: $185,000; Website: www.ctlr.org

Central Dakota Cattle Association; 402 Western Avenue, Maddock, ND 58348, 701-438-2753; Status: Operational; Type: Beef cattle; Output: 3,500 head

Dakota Beef Cooperative; 3201 Nygren Drive NW, Mandan, ND 58554; Start: 2001; Members: N/A; Jobs: N/A; Status: Inactive; Type: Beef; Output: N/A; Startup cost: N/A; Website: http://governor.nd.gov/media/news-releases/2001/09/010912c.html

Dakota Prairie Beef Cooperative; HCR 01, Box 24A, Dunn Center, ND 58626, 701-548-8264; Start: 1997; Members: 142; Jobs: 8; Status: N/A; Type: Custom finishing beef cattle; Output: 10,000 head per year; Startup cost: N/A; Website: www.dakotaprairiebeef.com

Gateway Beef Cooperative; 13712 Business Highway 54, Bowling Green, MO 63334; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef products to restaurants; Output: N/A; Startup cost: N/A

Grassland Beef, LLC; U.S. Wellness Meats, 17260 State Highway A, Monticello, MO 63457, 877-383-0051; Start: N/A; Members: 5 families; Jobs: N/A; Status: Operational; Type: Grass-fed beef; Output: N/A; Startup cost: N/A; Website: www.grasslandbeef.com/index.html
Green River Cattle Company; P.O. Box 82, 101 Industrial Park Road, Suite 1, Greensburg, KY 42743, 270-932-9677; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A; Website: www.greenrivercattle.com

Heartland Farm Foods, LLC; #1 Mitchell Road, Montgomery City, MO 63361, 573-564-1600; Start: 2001; Members: 39; Jobs: N/A; Status: Operational; Type: Home-canning recipes for beef products; Output: N/A; Startup cost: $1 million; Website: www.heartlandfarmfoods.com/index.htm

Heartland Premium Aged Beef; West Lafayette, IN, 317-345-5479; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A

Iowa Quality Beef Supply Cooperative; 2055 Ironwood Court, P.O. Box 1490, Ames, IA 50014, 515-296-2266; Start: 2001; Members: 854; Jobs: 10 but 600 projected; Status: Under construction; Type: Beef processing; Output: 300,000 head per year; Startup cost: $15 million

Island Grown Farmers Cooperative/Lopez Community Land Trust; P.O. Box 25, Lopez, WA 98261, 360-468-3723; Start: 2001; Members: 25; Jobs: 1; Status: Operational; Type: Beef processing using mobile facility; Output: 1,500 head per year; Startup cost: $150,000

Missouri’s Best Beef, Inc.; 5098 Girtstown Road, Mountain Grove, MO 65711; Type: Beef; Website: www.mobestbeef.com

North Central Cattle Feeder Cooperative; Box 1189, New Town, ND 58763, 701-627-4624; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Cattle feeders; Output: N/A; Startup cost: N/A

Northern Innovative Communities—Country Pride Cooperative; P.O. Box 344, Hillman, MI 49746, 989-742-3368; Start: 1998; Members: 17; Jobs: N/A; Status: In development; Type: Organic beef processing; Output: N/A; Startup cost: N/A; Website: www.northcountrypride.org/cpc

Northern Plains Premium Beef (NPPB); Belle Fourche, ND; Start: 1993; Members: 1,055; Jobs: 800 projected; Status: Dissolved in 1998/failed equity drive; Type: Beef processing; Output: 300,000 head of cattle per year; Startup cost: $56 million/$11 million raised in farmer equity

Oregon Trail Beef Cooperative; Start: 1999; Type: Beef

Quality Beef Producers’ Cooperative/Quality Beef Processing, LLC; 10268 Blenker Road, Blenker, WI 54415, 715-652-2814; Start: 1996; Members: N/A; Jobs: N/A but 200 projected; Status: In development; Type: Beef; Output: 1,000 head of cattle per day; Startup cost: $36 million
Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

Ranchers Renaissance; 19201 E. Main Street, Suite 104, Parker, CO 80134, 303-662-1945; Start: 1997; Members: 25; Jobs: N/A; Status: Operational; Type: Cattle farrowing and processing operation; Output: 120,000 head per year; Startup cost: N/A; Website: www.ranchersrenaissance.com

Sheyenne Valley Processing Company (Dakota Halal)/Central Dakota Cattle Association (CDCA); P.O. Box 358, Harvey, ND 58341; Start: 2001; Members: 56 who own 51% of the shares in the company; Jobs: 19 to start, with potential for 45 total workers; Status: Operational; Type: Beef processed to meet Halal (Islamic) standards; Output: 5,000 head of cattle per year; Startup cost: $3 million, $560,000 in farmer equity

Sho-Me Livestock; 601 Johnson Avenue, Belle, MO 65013, 573-859-6681; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Beef processing; Output: Meat pies and meat products; Startup cost: N/A; Website: N/A

Tallgrass Prairie Producers Cooperative; RR 1, Box 53, Elmdale, KS 66850; Start: 1995; Members: 10; Jobs: 1; Status: Dissolved in 2000; Type: Beef—grain fed; Output: 145,000 pounds per year; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/may99/survive.html

U.S. Premium Beef; P.O. Box 20103, Kansas City, MO 64195, 866-877-2525; Start: 1996; Members: 1,404; Jobs: 1,000; Status: Operational; Type: Cattle processing; Output: 11,000 head per week; Startup cost: $38 million; Website: www.uspremiumbeef.com

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com

Bison (4)

Eastern States Bison Cooperative; RR 9, Box 9100, Lake Ariel, PA 18436; Start: 1999; Members: 30; Jobs: N/A; Status: In development with $109,000 USDA grant; Type: Bison processing; Output: N/A; Startup cost: N/A

Minnesota Bison Marketing; 25594 Jolanne Lane, Bovey, MN 55709, 218-245-0160; Start: 2000; Members: 16; Jobs: N/A; Status: Operational; Type: Buffalo meat; Output: $70,000 annual sales; Startup cost: N/A
North American Bison Cooperative; 1658 Highway 281, New Rockford, ND 58356, 701-947-2502; Start: 1993; Members: 400; Jobs: N/A; Status: Operational; Type: Buffalo meat processing; Output: 12,000 bison per year; Startup cost: $2.4 million

Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

*Deer and Elk (2)*

Great North Marketing Co-operative; Orillia, ON; Start: 1999; Members: 32; Jobs: N/A; Status: Operational; Type: Deer/venison; Output: 1,400 per year, $650,000; Startup cost: $160,000 in farmer equity

North Dakota Elk Growers; P.O. Box 222, Medora, ND 58645, 701-623-4454; Start: N/A; Members: 108; Jobs: N/A; Status: Operational; Type: Elk raised for meat and leather products; Output: N/A; Startup cost: N/A; Website: www.northdakotaelkgrowers.com

*Emu (2)*

Midwest Emu Growers Alliance; 34226 Sybil Lake Road, Vergas, MN 56587; Start: 1996; Members: 92; Jobs: N/A; Status: Operational; Type: Emu processed into meat and oil products; Output: N/A; Startup cost: N/A

Northern Plains Ratite Consortium dba Minnesota Emu, Inc.; 24200 Fairwood Lane, Nevis, MN 56467, 218-652-2303; Status: Operational; Type: Emu oil products for pain relief, skin, and nutrition

*Ostrich (1)*

Ostrich Producers Cooperative of the Midwest; 2486 171st Avenue, Decorah, IA 52101, 612-541-9391; Start: 1995; Members: 80; Jobs: N/A; Status: Operational; Type: Ostrich and other ratite processing; Output: N/A; Startup cost: N/A

*Pork (27)*

Alma’s Meats; 113 S. Country Road, Higginsville, MO 64037, 660-674-2314; Start: 1944; Type: Premium beef and pork processing and locker plant; Status: Operational; Website: www.almameats.com
Cloverdale Growers’ Alliance/Prairie Pork Producers, LLP; P.O. Box 667, Mandan, ND 58554; Start: 1999; Members: 70; Jobs: N/A; Status: Operational; Type: Pork; Output: 100,000 hogs per year; Startup cost: N/A; Website: www.cloverdalefoods.com

Delaware County Meats, LLC; 3240 210th Street, Dyersville, IA 52040, 877-875-6388; Start: 1999; Members: N/A; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.delawarecountymeats.com

Eden Natural; P.O. Box 87, State Center, IA 50247, 641-483-2292; Start: 1998; Members: 85; Jobs: N/A; Status: Operational; Type: Hog processing and marketing; Output: 30 hogs per week; Startup cost: N/A; Website: www.betterpork.com

EnviroPork/North Dakota Pig Cooperative; 1918 42nd Street NE, Larimore, ND 58251; Start: 1997; Members: 27; Jobs: N/A; Status: Operational; Type: Hog farrowing; Output: 5,000 sows producing 100,000 piglets per year; Startup cost: N/A

Family Farms Pork Cooperative; Shelbina, MO; Start: 1999; Members: 250; Jobs: 100 projected; Status: In development; Type: Hog processing; Output: 2,400 head per day; Startup cost: $18.5 million

Family Quality Pork Processors (FQPP); Box 146, Petersburg, NE 68652; Start: 1999; Members: 215; Jobs: 30 projected; Status: In development; Type: Hog processing; Output: 210,000 per year; Startup cost: $8 million

Farmer’s Cooperative/Farmland Industries Swine Program; 110 S. Keokuk, Keota, IA 52248, 515-636-3748; Start: 1987; Members: N/A; Jobs: 47; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A

Gorditos Meats; 984 W. 2000 S., Ogden, UT 84401; Start: 1996; Members: 12; Jobs: N/A; Status: Operational; Type: Pork processing for Hispanic markets; Output: 800 head per week; Startup cost: $220,000

Great Lakes Pork Cooperative; 21149 Roosevelt Road, South Bend, IN 46614-4820, 989-658-8908; Start: 2001; Members: 110; Jobs: N/A; Status: In development with a $90,000 USDA grant/feasibility study on purchasing processing location; Type: Pork processing; Output: 2,400 hogs per day; Startup cost: $14 million

Indiana Family Farms Pork Marketing Cooperative; 2000 W. 8th Street, Anderson, IN 46016, 219-297-3078; Start: 1997; Members: 76; Jobs: N/A; Status: Never operational as a cooperative but is operational as a sole proprietorship; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/aug99/prosper.htm
Iowa Premium Pork; P.O. Box 71009, Clive, IA 50325, 515-225-7675; Start: 1998; Members: 1,400; Jobs: N/A; Status: Operational; Type: Marketing and processing hogs; Output: N/A; Startup cost: N/A

Meadowbrook Farms Cooperative (formerly American Heritage Farms/American Premium Foods); Processing in Rantoul, IL/HQ at 10 S. Jackson Street, Suite 400, Belleville, IL 62220, 618-222-1188; Start: 1998; Members: 200; Jobs: 310; Status: Operational; Type: Hogs; Output: 15,000 hogs per week; Startup cost: $28 million/$12.6 million in farmer equity; Website: www.farms.coop

Minnesota Certified Pork; Minnesota Certified Program, Minnesota Department of Agriculture, 90 W. Plato Boulevard, Saint Paul, MN 55107; Start: 2000; Members: 25; Jobs: N/A; Status: Operational; Type: Pork branding and certification program; Output: N/A; Startup cost: N/A

Nebraska Farmers Choice Cooperative; 1320 20th Street, Auburn, NE 68305, 402-274-5682; Start: 2001; Members: 16; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.nebraskafarmerschoice.com

Niman Ranch Pork Cooperative; 1025 E. 12th Street, Oakland, CA 94606, 866-808-0304; Members: 500; Type: Meat marketing; Website: www.nimanranch.com

Northern Dakota Pigs Cooperative; 1918 42nd Street, Fargo, ND 58251, 701-397-5211; Start: 1997; Members: 25; Status: Operational; Type: Sow farrowing; Output: N/A; Startup cost: N/A

Ozark Mountain Pork Cooperative; 1504 E. 4th Street, Mountain View, MO 65548, 417-934-5850; Start: 2003; Members: 34; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: $790,000

Pork America/American Pork of Iowa; Estherville, IA; Start: 2000; Members: 2,000; Jobs: 12 (planned for 40); Status: Operational; Type: Hogs; Output: 240 hogs per day (planning for 600); Startup cost: N/A

Prairie Farmer Cooperative; Dawson, MN; Start: 1999; Members: 73; Jobs: 42; Status: Inactive; Type: Hog processing; Output: 250 hogs per day; Startup cost: $6 million

Progressive Pork Producers Cooperative; London, ON; Start: 2000; Members: 450; Jobs: N/A; Status: In development; Type: Pork; Output: 700,000 head per year; Startup cost: N/A

Quality Pork; P.O. Box 50, Crosby, ND 58730, 701-965-4222; Start: 1991; Members: N/A; Jobs: N/A; Status: N/A; Type: Premium pork products; Output: N/A; Startup cost: N/A; Website: N/A
Sunbelt Pork Coop; P.O. Box 2703, Douglas, GA 31534, 912-384-9224; Start: 1997; Members: 92; Jobs: N/A; Status: In development; Type: Hog processing; Output: 5,000 hogs per day; Startup cost: $60 million

Superior Pork Producers; Elgin, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Hogs; Output: N/A; Startup cost: N/A; Website: N/A

Triumph Foods, LLC; 5302 Stockyards Expressway, Saint Joseph, MO 64504, 816-396-2802; Start: 2003; Members: 38; Jobs: N/A; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.triumphfoods.com

ValAdCo; Box 392, Renville, MN 56284; Start: 1993; Members: 130; Jobs: 22; Status: Now privately owned as Christensen Farms, LLC; Type: Hog breeding using members’ corn; Output: 10,000 head per year, $20 million in sales; Startup cost: N/A

Western Dakota Pork Cooperative; RR 1, Box 52, Scranton, ND 58653, 701-275-6810; Start: N/A; Members: 69; Jobs: 12; Status: N/A; Type: Hogs raised on members’ barley; Output: Barley growers feed 1,200 sow farrow-to-finish operation; Startup cost: N/A

**Rabbit (1)**

Dakota Rabbit Cooperative; Center, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Rabbit; Output: N/A; Startup cost: N/A; Website: N/A

**Sheep and Goat (8)**

Dakota Halal Canning Company, Inc.; 426 7th Avenue S., New Rockford, ND 58356; Start: 2001; Members: N/A; Jobs: 20; Status: Operational; Type: Halal meat products; Output: N/A; Startup cost: N/A

Dakota Lamb Growers Cooperative; 201 12th Street SW, Hettinger, ND 58639, 701-567-2723; Start: 1999; Members: 180; Jobs: N/A; Status: Operational; Type: Lamb; Output: 28,000 head of sheep per year; Startup cost: N/A; Website: www.dakotalamb.com

Ewenity Dairy Cooperative; RR 1, Conn, ON N0G 1N0; Start: 2001; Members: N/A; Jobs: N/A; Status: Operational; Type: Sheep milk; Output: N/A; Startup cost: N/A; Website: www.ewenity.com

Franklin County Goat Producers Cooperative; Franklin County Extension Center, 103 S. Bickett Boulevard, Louisburg, NC 27549; Start: 2001; Members: 40; Jobs: N/A; Status: Operational—pilot project; Type: Goat meat—halal certified; Output: N/A; Startup cost: N/A; Website: www.ordergoat.com
Mountain States Lamb Cooperative; 327 E. Center Street, Casper, WY 82602, 307-265-5250; Start: 1999; Members: 127; Jobs: N/A; Status: Operational; Type: Lamb and wool processing; Output: 400,000 sheep; Startup cost: N/A; Website: www.mslamb.com

Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

Sunbelt Goat Producers Cooperative, Inc.; P.O. Box 5726, Sandersville, GA 31082, 478-553-1003; Start: N/A; Members: 180; Jobs: N/A but 19 projected; Status: Operational; Type: Goat meat; Output: 450 head per week; Startup cost: $2.6 million; Website: www.sunbeltgoat.com

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com

Turkey (4)

Michigan Turkey Producers Cooperative; 2140 Chicago Drive SW, Wyoming, MI 49509, 616-245-2221; Start: 2000; Members: 15; Jobs: 200 on-farm and 300 in the processing facility; Status: Operational; Type: Turkey processing; Output: 4.25 million pounds per year generating $70 million in annual sales; Startup cost: $20 million; Website: www.miturkey.com

West Liberty Foods—Mt Pleasant; Mt. Pleasant, IA; Start: 2002; Members: See WLF—West Liberty information; Jobs: 108; Status: Under construction; Type: Turkey processing; Output: 20 million pounds per year; Startup cost: $7 million; Website: www.wlfoods.com

West Liberty Foods—Sigourney; 22034 200th Street, Sigourney, IA 52591; Start: 2000; Members: See WLF—West Liberty information; Jobs: 250; Status: Operational; Type: Turkey and other meat processing; Output: See WLF—West Liberty data; Startup cost: N/A; Website: www.wlfoods.com

West Liberty Foods—West Liberty dba Iowa Turkey Growers Cooperative; 207 W. 2nd Street, P.O. Box 318, West Liberty, IA 52776, 319-627-4217; Start: 1996; Members: 68; Jobs: 1,100; Status: Operational; Type: Turkey processing; Output: 120 million tons per year generating $135 million in revenue; Startup cost: $16.2 million; Website: www.wlfoods.com

Miscellaneous (6)

Northeast Iowa Specialty Meats; 1320 20th Street, Auburn, NE 68305, 888-234-1488; Status: Operational; Type: Specialty meats; Website: www.iowa-natural-meats.com
Small Farms Cooperative; NE; Start: 1999; Members: 30; Status: Operational; Type: Natural meat marketing co-op; Website: http://72.14.203.104/search?q=cache:tzG5r2sHUAIJ

Smith Island Crab Meat Cooperative; 3019 Union Church Road, Tylerton, MD 21866, 410- 968-1344; Start: 1993; Members: 15; Jobs: 15 members are the jobs; Status: Operational; Type: Crab meat caught and packaged; Output: 19,000 pounds per year; Startup cost: $180,000; Website: http://crabs.maryland.com/index3.html

Upper Mississippi Family Meats Cooperative; 26046 Giard Road, McGregor, IA 52157, 563-873-3385; Start: N/A; Members: 12; Jobs: N/A; Status: In development with $36,300 USDA grant; Type: Multi-species meat processing plant; Output: N/A; Startup cost: N/A

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com

Wholesome Harvest; P.O. Box 277, Colo, IA 50056, 641-377-7777; Start: 2001; Members: 40; Jobs: N/A; Status: Operational; Type: Organic poultry and meats; Output: Premium organic poultry and meats; Startup cost: N/A; Website: www.wholesomeharvest.com

**Poultry and Egg Processing (7)**

**Eggs (4)**

Golden Oval Eggs, LLC—Renville; P.O. Box 615, 1800 Park Avenue E., Renville, MN 56284, 320-329-8182; Start: 1994; Members: 681; Jobs: N/A; Status: Operational; Type: Egg production; Output: 2 million laying hens housed in 16 barns, 1.4 million eggs per day; Startup cost: N/A; Website: www.goldenovaleggs.com

Golden Oval Eggs—Thompson; 13780 450th Street, Thompson, IA 50478, 641-584-2050; Start: 2000; Members: 250 new members from Iowa; Jobs: 20; Status: Operational; Type: Egg production; Output: 1.9 million eggs per day (3.8 million projected), 2.7 million laying eggs (5.5 million projected), 80 million pounds of liquid egg per year (160 million projected), 2.8 mby corn, 0.4 mby soybean; Startup cost: $30 million; Website: www.goldenovaleggs.com

Interstate Value-Added Cooperative; RR 1, Box 113, Glenville, MN 56036; Start: 1994; Members: 70; Jobs: N/A; Status: Operational; Type: Eggs; Output: N/A; Startup cost: N/A; Website: N/A

Southwest Iowa Egg Cooperative; 75868 Victoria Road, Massena, IA 50022, 712-779-3447; Start: 1999; Members: 275; Jobs: N/A; Status: Operational; Type: Eggs; Output: 650,000 laying hens producing 156 million eggs per year worth $7 million in sales; Startup cost: N/A
Poultry (3)

Central Missouri Poultry Producers; 39082 Highway 66, California, MO 65014; Start: N/A; Jobs: N/A; Status: Operational; Type: Poultry litter; Output: Poultry litter; Startup cost: N/A; Website: www.earlybirdcompost.com

Farm Fresh Poultry Co-op; Harriston, ON; Start: 1999; Members: 40; Jobs: 85; Status: Operational; Type: Poultry processing; Output: 2.2 million pounds per week; Startup cost: $3.2 million (C$5 million)

Wholesome Harvest; P.O. Box 277, Colo, IA 50056, 641-377-7777; Start: 2001; Members: 40; Jobs: N/A; Status: Operational; Type: Organic poultry and meats; Output: Premium organic poultry and meats; Startup cost: N/A; Website: www.wholesomeharvest.com

Producer Alliances (9)

21st Century Alliance—Cooperative Headquarters; 315 Houston Street, Suite C, Manhattan, KS 66502, 785-587-8798; Start: 1986; Members: 1,000; Jobs: N/A; Status: Inactive; Type: Cooperative Business Development Venture; Output: See affiliated 21st Century Alliance entities; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance of Michigan—Cooperative Headquarters; 2145 Leppeck Road, Ubly, MI 48475; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Thumb Oilseed and are investigating a dry bean processing facility; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

Ag Ventures Alliance; 2023 S. Federal Street, Mason City, IA 50401, 515-423-0844; Start: 1998; Members: 1,113; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Golden Oval Egg, Golden Oval Egg II, Minnesota Soybean Processors, and Midwest Soybean Processors; Startup cost: $278,250; Website: www.agventuresalliance.com

Farm Connect; P.O. Box 396, Crookston, MN 56716, 888-654-5077; Start: 2000; Members: 650; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $1 million; Website: www.farmconnect.com

Farmers Cooperative of Hanska; P.O. Box 6, Hanska, MN 56041, 507-439-6244; Status: Operational; Website: www.hanskaco.com

Heartland Agdeavor Association; 5898 Cleveland Avenue, Suite A, Columbus, OH 43231, 614-818-4466; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Venture Capital Farmers Alliance; Output: N/A; Startup cost: N/A
Midwest Investors; 1800 Park Avenue E., Renville, MN 56284; Start: 1994; Members: 266; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Investments in Golden Oval Egg and United Mills; Startup cost: $3,850,000

Producers Alliance; 1701 N. Towanda Avenue, Bloomington, IL 61701, 309-557-2241; Start: 1999; Members: 350; Jobs: 3; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: N/A; Website: http://producers-alliance.com

SDAPV (South Dakota Ag Producer Ventures); P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2000; Members: 350; Jobs: 2; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $385,000; Website: www.sdapv.com

**Seed Development (4)**

Cal/West Seeds; P.O. Box 1428, Woodland, CA 95776, 530-666-3331; Status: Operational; Type: Seeds; Website: www.calwestseeds.com/index.cfm

Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

MG Grass Seed, LLC (now Northern Excellence Seed, LLC); 300 Highway 11 South, Williams, MN 56686, 218-783-2215; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Grass seed processing; Output: N/A; Startup cost: N/A

Nevada Wildland Seed Producers; 1135 Central Avenue, Lovelock, NV 89419; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Seed; Output: N/A; Startup cost: N/A

**Soybeans and Oilseeds (31)**

1Soy Inc.; Missouri Biofuel Producers, Inc., 110 High Valley Drive, Chesterfield, MO 63851; Type: Soy products; Website: www.mosoy.org/news/releases/2004/051204_1Soy_CarbCraze.asp

21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com
Ag Guild; 19580 E. 1300 North Road, Bloomington, IL 61704; Start: 1998; Members: 38; Jobs: N/A; Status: Operational; Type: Soybean marketing; Output: 20,000 acres in production; Startup cost: $17,000; Website: www.agguild.com

AgGrow Oils; Carrington, ND; Start: 1997; Members: 432; Jobs: N/A; Status: Bankrupt; Type: Crambe (oilseed) crushing; Output: 200 tons per day; Startup cost: $8 million

Ag Processing, Inc.; 12700 W. Dodge Road, Omaha, NE 68154, 800-247-1345; Type: Soybean processing; Website: www.agp.com

American Natural Soy Processors, LLC; Cherokee, IA 51012, 712-225-3500; Start: 2001; Members: N/A; Jobs: 10; Status: In development with $478,578 USDA grant; Type: Organic edible soybeans; Output: N/A; Startup cost: N/A

Central Iowa Soy Producers; Jefferson, IA; Start: 2002; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: N/A; Startup cost: N/A

Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

Earthwise Processors, LLC; 4111 30th Avenue S., Moorhead, MN 56560, 218-287-5510; Start: 2000; Members: 5; Jobs: 18; Status: Operational; Type: Soybean processing; Website: www.sunopta.com

Farmers Oilseed Cooperative; P.O. Box 748, Tifton, GA 31793, 229-391-2551; Start: 2001; Members: 112; Jobs: 53 projected; Status: In development; Type: Soybeans and canola; Output: 190,000 tons per year; Startup cost: $52 million; Website: www.emergingcrops.org/farmersoilseed

Grain Growers Cooperative; P.O. Box 429, Zebulon, NC 27597, 919-404-0925; Start: 1999; Members: 250; Jobs: N/A but 40 projected; Status: In development; Type: Soybean, biodiesel, edible soybeans; Output: 9 mby, 10-12 mgy; Startup cost: $45 million

Great Plains Oil/Kiowa County Growers, Inc.; 307 E. 15th, P.O. Box 866, Eads, CO 81036, 719-438-5621; Start: 1999; Members: 30; Jobs: 3; Status: Operational; Type: Bio-based engine oil from sunflower, canola, and soybean oil; Output: 40,000 gallons of oil; Startup cost: $900,000; Website: www.greatplainsoil.net

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 712-769-2650; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A
Lake Cumberland Milling, LLC; 221 Old Highway 90, Monticello, KY 42633, 606-348-8134; Start: 2004; Members: 27; Jobs: N/A; Status: Operational; Type: Soybean meal, oil and soy hulls

Land of Lincoln Agriculture Coalition; P.O. Box 686, Rochester, IL 62563, 217-525-1173; Start: 2001; Members: 30; Jobs: N/A; Status: In development with $18,000 AgriFirst grant; Type: Ethanol and soybean processing; Output: N/A; Startup cost: N/A; Website: www.lolac.org

Mid-America Biofuels, LLC; P.O. Box 105401, Jefferson City, MO 65110, 816-460-5710; Start: 2001; Members: N/A but sponsored by the Missouri Soybean Association; Jobs: N/A; Status: In development with $450,000 USDA grant; Type: Biofuels from soybeans; Output: N/A; Startup cost: N/A

MinAqua Fisheries; Box 659, Renville, MN 56284, 320-329-3380; Start: 1996; Members: 320; Jobs: 10; Status: Operational; Type: Soybean meal fed to Tilapia fish; Output: 1,680,000 million pounds of live fish per year, $2.5 million annual sales; Startup cost: $4.1 million

Minnesota Soybean Processors; P.O. Box 100, Brewster, MN 56119, 507-842-6677; Start: 2000; Members: 1,600; Jobs: 36; Status: Operational; Type: Soybean processing; Output: 140,000 tons of crude soybean oil each year; Startup cost: $50 million/$21.5 million raised by farmers; Website: www.mnsoy.com

Mississippi Valley Processors; 3735 Shelby 255, Shelbyville, MO 63469, 573-633-2310; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $66,000 USDA and $175,000 MDA grants; Type: Soybean and soy-diesel; Output: 9 mby soybean; Startup cost: $32 million

Missouri Food and Fiber; 523 S. Main, P.O. Box 688, Concordia, MO 64020, 573-635-3819; Start: 1997; Members: 134; Jobs: N/A; Status: In development; Type: Soybean—IP marketing; Output: N/A; Startup cost: N/A; Website: www.mof2.com

Missouri Value Processors Cooperative; P.O. 104778, Jefferson City, MO 65110; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: 9 mby soybean; Startup cost: $22.5 million; Website: www.mosoy.org

National Trail Ag Coalition, now called National Trail Biodiesel Group, LLC; 207½ E. Jourdan Street, P.O. Box 21, Newton, IL 62448; Start: 2001; Members: N/A; Jobs: N/A but 15 projected; Status: In development with $62,000 in IDA grant money; Type: Soybean into biodiesel and livestock feed; Output: 14.6 mby soybean into 308,000 tons soybean meal; Startup cost: $30 million; Websites: www.nationaltrailagcoalition.com and www.ntagco.com
Phenix Biocomposites, LLC; P.O. Box 609, Mankato, MN 56002, 507-388-3434; Start: 1994; Members: 1,000; Jobs: 100; Status: Operational after restructuring; Type: Soybeans processed into soy flour, and then combined with recycled paper to create particle board; Output: 45 million square feet per year particle board; Startup cost: $23 million; Website: www.phenixbiocomposites.com

Prairie Pride Inc.; 2119 E. Austin Boulevard, Nevada, MO 64772, 417-667-3300; Start: 2005; Members: N/A; Jobs: N/A; Status: Finishing equity drive; Type: Soybeans to biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.prairieprideinc.us

Producers Renewable Products, LLC; 855 Village Center Drive, Suite 136, North Oaks, MN 55127, 800-550-8957; Start: 1994; Members: N/A; Jobs: N/A; Status: N/A; Type: Corn oil, soybean oil, and ethyl (grain) alcohol to manufacture personal care and household cleaning products; Output: N/A; Startup cost: N/A

South Dakota Soybean Processors; 100 Caspian Avenue, P.O. Box 500, Volga, SD 57071, 605-627-9240; Start: 1993; Members: 2,100; Jobs: 64; Status: Operational; Type: Soybean processing; Output: 27 mby soybean; Startup cost: $32.5 million; Website: www.sdsbp.com

Southwest Iowa Soy Cooperative; 2507 Quince Avenue, Corning, IA 50841, 515-333-2595; Start: 1997; Members: 58; Jobs: N/A; Status: Bankrupt in 1999; Type: Soybean processing; Output: 75,000 bushels per year; Startup cost: $530,000; Website: http://farmindustrynews.com/mag/farming_high_hopes_high/index.html

Soyex Cooperative; IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Membership drive; Type: Soy-based adhesive; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/projects/soyex.html

Thumb Oilseed Producers’ Cooperative; 2145 Leppeck Road, Ubly, MI 48475, 989-658-2344; Start: 1997; Members: 210; Jobs: N/A; Status: Operational; Type: Soybean processing into industrial and edible oils; Output: 1 mby; Startup cost: $1.5 million; Website: www.thumboilseed.com

Tidewater Soy Processors; Pantego, NC; Start: 1999; Members: N/A; Jobs: N/A; Status: In development with $21,000 USDA grant; Type: Soybean processing; Output: N/A; Startup cost: N/A

United Mills; Box 610, Renville, MN 56284, 320-329-3141; Start: 1994; Members: See information on Midwest Investors; Jobs: 10; Status: Operational; Type: Corn and soybean-based livestock feed; Output: 300,000 tons of feed per year largely to other NGCs, including Golden Oval Eggs and ValAdCo in Renville; Startup cost: N/A
Sugar beets (19)

American Crystal Sugar—Cooperative Headquarters; 101 N. Third Street, Moorhead, MN 56560, 218-236-4383; Start: 1973; Members: 2,600—See data for individual plants; Jobs: 495 permanent, 1,035 seasonal workers, 1,530 total workers; Status: Operational; Type: Sugar beets; Output: See data for individual plants; Startup cost: $86 million; Website: www.crystalsugar.com

American Crystal Sugar—Crookston; P.O. Box 600, Crookston, MN 56716; Start: 1973; Members: 290; Jobs: 100 permanent, 160 seasonal, 260 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Drayton; P.O. Box 190, Drayton, ND 58225; Start: 1973; Members: 550; Jobs: 90 permanent, 160 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 4,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—East Grand Forks; P.O. Box 357, East Grand Forks, MN 56721; Start: 1973; Members: 503; Jobs: 145 permanent, 265 seasonal, 410 total; Status: Operational; Type: Sugar beets; Output: 5,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Hillsboro; RR 2, Box 42, Hillsboro, ND 58045; Start: 1973; Members: 300; Jobs: 100 permanent, 170 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 5,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Moorhead; 2500 N. 11th Street, Moorhead, MN 56560; Start: 1973; Members: 511; Jobs: 60 permanent, 270 seasonal, 330 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

Columbia River Sugar Company; 321 S. Beech Street, Moses Lake, WA 98837, 509-766-1933; Type: Sugar

Golden Growers Cooperative/ProGold Cooperative; 1321 23rd Street, Suite L, Fargo, ND 58108, 701-298-4050; Start: 1993; Members: 1,850; Jobs: N/A; Status: Operational in partnership with Cargill; Type: High fructose corn syrup; Output: 85,000 bu corn per day; Startup cost: $261 million; Website: www.alerusagcoopstock.com/webagcoop.nsf/e5fbca2223eab0778625712a007a1cad/59c6385d603388da86257060005c2829?OpenDocument

Michigan Sugar; 2600 S. Euclid Avenue, Bay City, MI 48706, 989-686-0161; Start: 2002; Members: 1,300; Jobs: 450 full-time and 1,750 seasonal workers; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.michigansugar.com
Michigan Sugar Beet Growers Cooperative; Carolton, MI; Start: 2001; Members: 1,400; Jobs: 350 full-time and 1,150 seasonal workers; Status: Operational; Type: Sugar beets; Output: 500 million pounds per year; Startup cost: $55 million

Minn-Dak Farmers Cooperative; 7525 Red River Road, Wahpeton, ND 58075, 701-642-8411; Start: 1972; Members: 497; Jobs: 150 full-time and 320 part-time; Status: Operational; Type: Sugar beets; Output: 800,000 tons per year; Startup cost: $60 million; Website: www.mdf.coop

Pacific Northwest Sugar Company, LP; P.O. Box 1939, Moses Lake, WA 98837; Start: 1997; Members: 65; Jobs: 200; Status: Bankrupt in 2002; Type: Sugar beets; Output: 95,000 tons per year; Startup cost: $20 million

Rocky Mountain Sugar Growers Cooperative, see the Western Sugar Cooperative—Name changed; Denver, CO; Website: www.westernsugar.com

Snake River Sugar Company; 3184 Elder Street, Boise, ID 83705, 208-383-6500; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.srcoop.com

Southern Minnesota Beet Sugar Cooperative; 83550 County Road 21, Renville, MN 56284, 320-329-8305; Start: 1975; Members: 558; Jobs: 265 full-time and 340 part-time; Status: Operational; Type: Sugar beets; Output: 2.2 million tons per year; Startup cost: $60 million; Website: www.smbsc.com

Sugarland Harvesting Company; 5500 Flaghole Road, Clewiston, FL 33440

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

United Sugar Corporation; Bloomington, MN; Start: 1994

Western Sugar Cooperative; 7555 E. Hampden Avenue, Suite 600, Denver, CO 80231, 303-830-3939; Start: 2002; Members: 1,353; Status: Operational; Type: Sugar; Website: www.westernsugar.com

**Vegetables (17)**

Bloomfield Produce; Hillsboro, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Carrots; Output: N/A; Startup cost: N/A
Central Dakota Growers; 602 8th Avenue, Jamestown, ND 58401, 701-252-1315; Start: 1993; Members: N/A; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A

Great Northern Garlic Growers Cooperative; 3520 30th Street NW, Minot, ND 58703, 701-839-6036; Start: 1995; Members: N/A; Jobs: N/A; Status: Cooperative never operational and is now a sole proprietorship; Type: Garlic and other vegetables; Output: N/A; Startup cost: N/A

Home Grown Wisconsin; P.O. Box 258015, Madison, WI 53725, 608-347-3054; Start: 1996; Members: 23; Jobs: 1; Status: Operational; Type: Organic vegetables delivered directly to upscale restaurants; Output: Suppliers to 31 restaurants in Chicago, Madison, and Milwaukee; Startup cost: N/A; Website: www.homegrownwisconsin.com

Ingreen Valley Growers; Ingersoll, ON; Start: N/A; Members: 73; Jobs: N/A; Status: Operational; Type: Vegetables; Output: N/A; Startup cost: $135,000 (C$210,000)

Maine Coast Sea Vegetables; 3 Georges Pond Road, Franklin, ME 04634, 207-565-2907; Start: 1971; Members: >30; Jobs: N/A; Status: Operational; Type: Sea vegetables; Output: 50,000 pounds per year; Startup cost: N/A; Website: www.seaveg.com

New North Florida Cooperative; 3806 Union Road, Marianna, FL 32446, 850-352-2400, Start: 1997; Members: 13; Jobs: N/A; Status: Operational; Type: Vegetables; Output: 50,000 pounds per month; Startup cost: N/A

Norpac Foods Incorporated; 930 W. Washington, Stayton, OR 97383, 503-769-2101; Start: 1924; Members: 250; Jobs: 1,100; Status: Operational; Type: Vegetable processing; Output: $260 million annual sales; Startup cost: N/A; Website: www.norpac.com

Northern Lights Vegetable Cooperative; Box 189, Brooten, MN 56219; Start: 1995; Members: 65; Jobs: N/A; Status: Bankrupt in 1998; Type: Sweet corn and peas processing; Output: 9,000 acres of corn and peas; Startup cost: $10 million; Website: www.iira.org

Northern Produce; Hatton, ND; Start: 1995; Members: N/A; Jobs: N/A; Status: N/A; Type: Vegetable; Output: N/A; Startup cost: N/A

Northern Valley Growers Cooperative; Box 130, Hoople, ND 58243; Start: 1997; Members: 23; Jobs: 5; Status: Operational; Type: Potatoes; Output: 2.4 million pounds per year; Startup cost: $2.5 million

Olathe Potato Growers Cooperative; 430 Highway 348, Olathe, CO 81425, 970-323-5913; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $41,300 USDA grant; Type: Ethanol from potatoes; Output: N/A; Startup cost: N/A
Organic Valley/CROPP (Coulee Region Organic Produce Pool) Cooperative; One Organic Way, LaFarge, WI 54639, 608-625-2602; Start: 1988; Members: 460; Jobs: 85; Status: Operational; Type: Organic vegetables and dairy products; Output: $77 million in sales (2000); Startup cost: N/A; Website: http://organicvalley.coop

Snoflake Products Cooperative; 126 W. Johnson Street, Warren, MN 56762; Start: 1996; Members: 60; Jobs: N/A; Status: Bankrupt in fall of 1997; Type: Carrots; Output: 800 acres; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Sun Valley Potatoes, Inc.; 1005 375W, Paul, ID 83347, 208-438-2605; Start: 1973; Members: 20; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A; Website: www.idaho-potatoes.com

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

Valley Vegetables Cooperative; Concordia, KS, 785-243-1652; Start: 1999; Members: 42; Jobs: N/A; Status: In development; Type: Processing sweet corn and other vegetables; Output: 1,000 acres of sweet corn per year; Startup cost: $4 million

Wheat (27)

21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com

21st Century Grain Processing; 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Identity preserved wheat; Output: N/A; Startup cost/Equity raised: N/A; Website: www.21stcenturygrain.com

21st Century Grain Processing—New Mexi-Kan Grain Processing Cooperative; Rincon NM, c/o 21st Century Alliance HQ, 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 1997; Members: 550; Jobs: N/A; Status: Inactive; Type: Wheat for tortillas and bread; Output: 11.5 mby wheat; Startup cost: $5.7 million; Website: www.21stcenturygrain.com
21st Century Producers—Grain Merchandising, LLC; 315 Houston Street, Suite C, Manhattan, KS 66502, 877-984-7246; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Wheat; Output: N/A; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—New Mexi-Kan Milling; 315 Houston Street, Suite C, Manhattan, KS 66502, 800-748-8034; Start: 1997; Members: 375; Jobs: N/A; Status: Operational; Type: Wheat processing flour mill; Output: N/A; Startup cost: N/A; Website: www.21stcenturygrain.com

American White Wheat Producers Association (AWWPA); P.O. Box 326, 511 Commercial, Atchison, KS 66002, 913-367-4422; Start: 1990; Members: 300; Jobs: N/A; Status: In development with $499,997 USDA grant; Type: White wheat processed into flour for artisan bakeries in metro areas; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Bushel 42 Pasta Company/Heartland Durum Growers Cooperative; 1 Durum Wheat Drive, P.O. Box 47, Crosby, ND 58730, 612-929-2420; Start: 1999; Members: 250; Jobs: 58; Status: Inactive; Type: Wheat into pasta; Output: 850,000 bushels per year, 35 million pounds of pasta; Startup cost: N/A; Website: www.bushel42.com

Dakota Growers Pasta Company; 1 Pasta Avenue, P.O. Box 21, Carrington, ND 58421, 701-652-2855; Start: 1993; Members: 1,100; Jobs: 435; Status: Operational; Type: Pasta; Website: www.dakotagrowers.com

Drayton Grain Processors; P.O. Box 129, Drayton, ND 58225, 701-454-3430; Start: 1995; Members: 1,100; Jobs: N/A; Status: Operational; Type: Wheat into dough; Output: N/A; Startup cost: N/A

Farmer Direct Foods, Inc./founded by American White Wheat Producers Association (AWWPA); P.O. Box 326, Atchison, KS 66002, 800-372-4422; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: White wheat processing; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Farmers Choice Pasta Cooperative, LLC; 1 Farmers Choice Drive, Leeds, ND 58401, 701-466-2405; Start: 1995; Members: 328; Jobs: 17; Status: Bankrupt; Type: Wheat into pasta; Output: N/A; Startup cost: $20 million; Website: http://minneapolished.org/pubs/fedgaz/95-07/fg957a.cfm

Golden State Grain Growers Cooperative; P.O. Box 2267, Woodland, CA 95776; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with a $39,000 USDA grant; Type: Wheat into par-baked bread products; Output: N/A; Startup cost: $15 million (projected)

Grant 4-D Farms; 707 E. 600 N., Rupert, ID 83350, 208-531-5149; Start: 2005; Members: 86; Jobs: N/A; Status: In development; Type: Straw for ethanol; Output: N/A; Startup cost: $31 million
Great Plains Dough Products; P.O. Box 1285, Chickasha, OK 73023, 405-224-6074; Start: 2001; Members: N/A; Jobs: N/A; Status: In development—equity drive; Type: Wheat into dough products; Output: 2.4 mby wheat; Startup cost: N/A

Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

Magic Valley Energy Coalition; Twin Falls, ID, 208-654-2807; Start: 2002; Members: N/A; Jobs: N/A but 33 projected; Status: In development (feasibility study completed); Type: Ethanol (corn or wheat); Output: 40 mgy ethanol, 321,000 wdgs; Startup cost: $50 million

Mountain View Harvest Cooperative/Gerard’s Bakery; 4226 Weld County Road #22, Longmont, CO 80504, 303-772-4710; Start: 1996; Members: 227; Jobs: 143; Status: Operational; Type: Wheat into par-baked bread products; Output: $12 million in sales (FY99); Startup cost: $6 million; Website: www.mvhcoop.com

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy ethanol, 15 mby barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Prairie Pasta Producers; P.O. Box 297, Crosby, ND 58730, 701-453-6380; Start: 1999; Members: 660; Jobs: 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: $80 million (C$120 million)

Premium Producers Association; Vincennes, IN; Start: N/A; Members: 152; Jobs: N/A but 30 projected; Status: In development with $155,000 in USDA grants; Type: Wheat processed into flour for tortillas; Output: 50 million pounds per year; Startup cost: $4.9 million

Sangre de Cristo Growers Coop, LLC; Route 522, Costilla, NM 87524; Start: 1995; Members: 20; Jobs: N/A; Status: In development with $33,000 USDA grant; Type: Wheat, organic processed into bread products; Output: 144,000 pounds (1999); Startup cost: N/A

Semolina Specialties/Bushel 42; Crosby, ND; Start: N/A; Members: N/A; Jobs: N/A; Status: Inactive; Type: Flavored pasta products; Output: N/A; Startup cost: N/A

Spring Wheat Bakers/United Spring Wheat Growers; 4614 Amber Valley Parkway, Fargo, ND 58104; Start: 1996; Members: 2,800; Jobs: N/A; Status: Bankrupt in fall 2002; Type: Hard red wheat processed into specialty breads in Atlanta, Georgia, facility; Output: 1.2 mby wheat to
produce 60 million pounds of product; Startup cost: $23 million; Websites: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html and www.grandforks.com/mld/grandforks/news/4228603.htm

United Spring Wheat Processors; Fargo, ND; Status: Inactive; Type: Wheat; Website: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html

Value Added Products Cooperative/Value Added Partners, LLC; 2101 College Avenue, Alva, OK 73717, 580-327-0400; Start: 1999; Members: 724; Jobs: 15 projected; Status: In development; Type: Wheat into dough products (pizza dough primarily); Output: 1.5 million bushels of wheat per year; Startup cost: $20 million; Website: www.vapcoop.com

Western Pasta; Weyburn, SK; Start: 2000; Members: 800; Jobs: N/A but 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: N/A; Website: www.agrivantage.ab.ca/marketingchoicereport.pdf

Westlock Terminals, NGC; Box 5809, Westlock, AB T7P 2P6; Start: 2002; Members: 100; Jobs: 5; Status: Operational; Type: Wheat processing and marketing; Output: N/A; Startup cost: $812,000 (C$1.25 million); Website: www.westlockterminals.com

Wind Energy (3)

Crosswind Energy, LLC; 47902 170th Avenue, Laurens, IA 50554; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Wind energy; Output: N/A; Startup cost: N/A

EYC Wind Group, LLC; 35200 County Road DD.75, Wray, CO 80758; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: Wind energy; Output: 10 megawatts; Startup cost: N/A

Minwind Energy, LLC; 800 S. Kniss Avenue #2, Luverne, MN 56156; Start: 2002; Members: 66; Type: Electricity generation from wind; Output: 15.4 MW capacity
Part III. Producer Cooperatives by State and Province

Alaska (1)
Chignik Seafood Producers Alliance; Chignik, AK; Start: 2002; Members: 77; Jobs: 60; Status: Operational; Type: Salmon catching and processing; Output: 1 million fish; Startup cost: N/A

Alberta (1)
Westlock Terminals, NGC; Box 5809, Westlock, AB T7P 2P6; Start: 2002; Members: 100; Jobs: 5; Status: Operational; Type: Wheat processing and marketing; Output: N/A; Startup cost: $812,000 (C$1.25 million); Website: www.westlockterminals.com

Arizona (1)
Pinal Energy, LLC; Maricopa, AZ; Type: Ethanol from corn; Website: www.pinalenergyllc.com

California (12)
Blue Diamond Growers; 1809 C Street, Sacramento, CA 95814-1009, 916-442-0771; Start: 1910; Members: 3,600; Jobs: 600; Status: Operational; Type: Almonds; Output: $410,000,000 sales in 2001; Startup cost: N/A; Website: www.bluediamond.com

Cal/West Seeds; P.O. Box 1428, Woodland, CA 95776, 530-666-3331; Status: Operational; Type: Seeds; Website: www.calwestseeds.com/index.cfm

Calcot, Ltd.; P.O. Box 259, Bakersfield, CA 93302, 661-327-5961; Start: 1927; Members: 1,475; Jobs: N/A; Status: Operational; Type: Cotton; Output: 1.3 million bales; Startup cost: N/A; Website: www.calcot.com

California Dairies, Inc.; 2000 N. Plaza Drive, Visalia, CA 93291, 559-625-2200; Start: 1999; Members: 680; Status: Operational; Type: Dairy; Output: 14 billion pounds milk per year; Website: www.californiadairies.com

Diamond Walnut Growers; 1050 S. Diamond Street, P.O. Box 1727, Stockton, CA 95201, 209-467-6000; Start: 1912; Members: 1,900; Jobs: 400 full-time plus another 200 during harvest; Status: Operational, now publicly traded; Type: Walnut processing; Output: 253,000 tons (2001); Startup cost: N/A; Website: www.diamondnuts.com

Farmer’s Rice Cooperative, Inc.; P.O. Box 15223, Sacramento, CA 95851, 800-326-2799; Type: Rice; Website: www.farmersrice.com/index.htm

Golden Cheese Company of California; 1138 W. Rincon Street, Corona, CA 92880, 800-842-0246; Status: Operational; Type: Ethanol from cheese whey; Website: http://ourworld.compuserve.com/homepages/gccc

Golden State Grain Growers Cooperative; P.O. Box 2267, Woodland, CA 95776; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with a $39,000 USDA grant; Type: Wheat into par-baked bread products; Output: N/A; Startup cost: $15 million (projected)

Niman Ranch Pork Cooperative; 1025 E. 12th Street, Oakland, CA 94606, 866-808-0304; Members: 500; Type: Meat marketing; Website: www.nimanranch.com

Pacific Coast Producers; 631 N. Cluff Avenue, Lodi, CA 95240; Website: www.pcoastp.com

Pacific Ethanol Inc.; 5711 N. West Avenue, Fresno, CA 93711, 559-435-1771; Type: Ethanol from corn; Website: www.pacificethanol.net

Rice Straw Cooperative; P.O. Box 562, Biggs, CA 95917; Start: 1992; Members: 8; Jobs: N/A but 65 projected; Status: In development; Type: Rice straw into ethanol; Output: 23 mgy ethanol, 300,000 tons of rice straw per year; Startup cost: $100 million

**Colorado (9)**

EYC Wind Group, LLC; 35200 County Road DD.75, Wray, CO 80758; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: Wind energy; Output: 10 megawatts; Startup cost: N/A

Great Plains Oil/Kiowa County Growers, Inc.; 307 E. 15th, P.O. Box 866, Eads, CO 81036, 719-438-5621; Start: 1999; Members: 30; Jobs: 3; Status: Operational; Type: Bio-based engine oil from sunflower, canola, and soybean oil; Output: 40,000 gallons of oil; Startup cost: $900,000; Website: www.greatplainsoil.net

Mountain View Harvest Cooperative /Gerard’s Bakery; 4226 Weld County Road #22, Longmont, CO 80504, 303-772-4710; Start: 1996; Members: 227; Jobs: 143; Status: Operational; Type: Wheat into par-baked bread products; Output: $12 million in sales (FY99); Startup cost: $6 million; Website: www.mvhcoop.com

Olathe Potato Growers Cooperative; 430 Highway 348, Olathe, CO 81425, 970-323-5913; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $41,300 USDA grant; Type: Ethanol from potatoes; Output: N/A; Startup cost: N/A
Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

Ranchers Renaissance; 19201 E. Main Street, Suite 104, Parker, CO 80134, 303-662-1945; Start: 1997; Members: 25; Jobs: N/A; Status: Operational; Type: Cattle farrowing and processing operation; Output: 120,000 head per year; Startup cost: N/A; Website: www.ranchersrenaissance.com

Rocky Mountain Sugar Growers Cooperative, see the Western Sugar Cooperative—Name changed; Denver, CO; Website: www.westernsugar.com

Sterling Ethanol, LLC; 450 Angus Avenue, Sterling, CO 80751; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 42 mgy, 15 mby corn, 352,000 ddgs, 120,000 tons CO2; Startup cost: N/A; Website: www.sterlingethanol.com

Western Sugar Cooperative; 7555 E. Hampden Avenue, Suite 600, Denver, CO 80231, 303-830-3939; Start: 2002; Members: 1,353; Status: Operational; Type: Sugar; Website: www.westernsugar.com

**Delaware (1)**

Mid-Atlantic Biodiesel Company, LLC; 12764 Whitesville Road, Delmar, DE 19940; Type: Biodiesel

**Florida (5)**

Golden Gem Growers, Inc.; P.O. Box 609503, Orlando, FL 32860, 800-366-4440; Start: 1947; Members: 450; Jobs: 800; Status: Operational; Type: Oranges

New North Florida Cooperative; 3806 Union Road, Marianna, FL 32446, 850-352-2400, Start: 1997; Members: 13; Jobs: N/A; Status: Operational; Type: Vegetables; Output: 50,000 pounds per month; Startup cost: N/A

Southeast Milk, Inc.; 1950 SE County Highway 484, Belleview, FL 34420, 800-598-7866; Start: 1998; Members: 300+; Status: Operational; Type: Dairy processing and shipping; Website: www.southeastmilk.org

Sugarland Harvesting Company; 5500 Flaghole Road, Clewiston, FL 33440

SunFresh of Florida Marketing Cooperative; 1755 Lakeside Avenue, St. Augustine, FL 32086; Website: www.sunfreshofflorida.com
Georgia (6)

Farmers Oilseed Cooperative; P.O. Box 748, Tifton, GA 31793, 229-391-2551; Start: 2001; Members: 112; Jobs: 53 projected; Status: In development; Type: Soybeans and canola; Output: 190,000 tons per year; Startup cost: $52 million; Website: www.emergingcrops.org/farmersoilseed

Southwest Georgia Escapes; Still Pond Vineyard and Winery, 1575 Still Pond Road, Arlington, GA 39813, 229-792-6382; Website: http://southwestgeorgiaescapes.com

Sunbelt Goat Producers Cooperative, Inc.; P.O. Box 5726, Sandersville, GA 31082, 478-553-1003; Start: N/A; Members: 180; Jobs: N/A but 19 projected; Status: Operational; Type: Goat meat; Output: 450 head per week; Startup cost: $2.6 million; Website: www.sunbeltgoat.com

Sunbelt Organic Gold; Douglas, GA; Start: 2003

Sunbelt Pork Coop; P.O. Box 2703, Douglas, GA 31534, 912-384-9224; Start: 1997; Members: 92; Jobs: N/A; Status: In development; Type: Hog processing; Output: 5,000 hogs per day; Startup cost: $60 million

Tifton Quality Peanuts, LLC; 995 Bruce Lane, Tifton, GA 31794, 229-387-8765; Start: N/A; Members: 106; Jobs: 55; Status: Operational; Type: Peanuts; Output: N/A; Startup cost: $20 million

Hawaii (3)

JYY, Inc. dba Maui Upcountry Jams and Jellies; 1574 Kekaulike Avenue, Kula, HI 96790; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Fruit Processing

Kona Pacific Farmers Cooperative; P.O. Box 309, Captain Cook, HI 96704, 808-328-2411; Start: 1995; Members: 300; Jobs: N/A; Status: Operational; Type: Kona coffee and Hawaii-grown Macadamias; Output: 300,000 pounds per year; Startup cost: N/A; Website: www.kpfc.com

Maui Ethanol, LLC; Maui, HI; Status: Obtaining equity; Type: Ethanol from corn

Idaho (6)

Grant 4-D Farms; 707 E. 600 N., Rupert, ID 83350, 208-531-5149; Start: 2005; Members: 86; Jobs: N/A; Status: In development; Type: Straw for ethanol; Output: N/A; Startup cost: $31 million

Magic Valley Energy Coalition; Twin Falls, ID, 208-654-2807; Start: 2002; Members: N/A; Jobs: N/A but 33 projected; Status: In development (feasibility study completed); Type: Ethanol (corn or wheat); Output: 40 mgy ethanol, 321,000 wdgs; Startup cost: $50 million
Snake River Sugar Company; 3184 Elder Street, Boise, ID 83705, 208-383-6500; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.srcoop.com

Sun Valley Potatoes, Inc.; 100S 375W, Paul, ID 83347, 208-438-2605; Start: 1973; Members: 20; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A; Website: www.idaho-potatoes.com

Treasure Valley Forest Products; 1760 E. Yamhill, Boise, ID 83716

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mgy ethanol, 7 mby corn, wheat, barley; Startup cost: N/A

Illinois (20)

Adkins Energy; 4350 W. Coalena Road, Lena, IL 61048, 815-369-9173; Start: 1996; Members: 420; Jobs: 70; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 13.5 mby corn, 106,000 tons ddgs; Startup cost: $68.5 million; Website: www.adkinsenergy.com

Ag Guild; 19580 E. 1300 North Road, Bloomington, IL 61704; Start: 1998; Members: 38; Jobs: N/A; Status: Operational; Type: Soybean marketing; Output: 20,000 acres in production; Startup cost: $17,000; Website: www.agguild.com

Blackhawk Biofuels, LLC; 210 W. Spring Street, Freeport, IL 61032, 815-232-3186; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Biodiesel from soybeans; Output: N/A; Startup cost: N/A; Website: www.blackhawkbiofuelsllc.com

Central Illinois Energy (CIE); P.O. Box 111, Canton, IL 61520, 309-668-3299; Start: 2002; Members: 300; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 37 mgy, 13 mby, 125,000 tons ddgs; Startup cost: $48 million; Website: www.centralillinoisenergy.com

Great Lakes Grain; Chicago, IL; Type: Ethanol from corn; Website: www.greatlakesgraininc.com

ILLI-Mex Alliance, LLC; 708 Vandeveer Street, Morrisonville, IL 62546, 217-526-3123; Start: 2000; Members: 2,000; Jobs: N/A; Status: In development with $40,000 USDA grant; Type: Corn processed into tortillas; Output: N/A; Startup cost: N/A

Illini Bio-Energy LLC; 3600 Wabash Avenue, Suite C, Springfield, IL 62711, 217-726-9523; Start: 2004; Members: N/A; Jobs: 38; Status: In development; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 168 tons ddgs; Startup cost: N/A; Website: www.illinibioenergy.com
Illinois River Energy, LLC; 1201 S. Seventh Street, Suite 110, Rochelle, IL 61068, (815) 561-0650; Start: 2002; Members: 53; Jobs: N/A but 30 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.8 mby corn; Startup cost: $53.3 million; Website: www.illinoisriverenergy.com

Illinois Valley Ethanol; Grundy County, IL; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Land of Lincoln Agriculture Coalition; P.O. Box 686, Rochester, IL 62563, 217-525-1173; Start: 2001; Members: 30; Jobs: N/A; Status: In development with $18,000 AgriFirst grant; Type: Ethanol and soybean processing; Output: N/A; Startup cost: N/A; Website: www.lolac.org

Lincolnland Agri-Energy; 10406 N. 1725th Street, Palestine, IL 62451, 618-586-2321; Start: 1999; Members: 453; Jobs: 29; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup Cost: $54 million; Website: www.lincolnlandagrienergy.com

Meadowbrook Farms Cooperative (formerly American Heritage Farms/American Premium Foods); Processing in Rantoul, IL/HQ at 10 S. Jackson Street, Suite 400, Belleville, IL 62220, 618-222-1188; Start: 1998; Members: 200; Jobs: 310; Status: Operational; Type: Hogs; Output: 15,000 hogs per week; Startup cost: $28 million/$12.6 million in farmer equity; Website: www.farms.coop

Midwest Organic Farmers Co-op; 100A S. Lafayette Street, Newton, IL 62448, 618-783-4601; Members: 84; Status: Operational; Type: Organic products; Website: www.midwestorganic.com

National Trail Ag Coalition, now called National Trail Biodiesel Group, LLC; 207½ E. Jourdan Street, P.O. Box 21, Newton, IL 62448; Start: 2001; Members: N/A; Jobs: N/A but 15 projected; Status: In development with $62,000 in IDA grant money; Type: Soybean into biodiesel and livestock feed; Output: 14.6 mby soybean into 308,000 tons soybean meal; Startup cost: $30 million; Websites: www.nationaltrailagcoalition.com and www.ntagco.com

Patriot Renewable Fuels, LLC; 137 S. State Street, Geneseo, IL 61254, 309-944-3872; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol; Startup cost: N/A; Website: www.henrycountyethanol.com/index.html

Prairie Land Seafood/Illinois Fish Farmers Cooperative; P.O. Box 235, 5565 State Route 154, Pinckneyville, IL 62274; Start: 1999; Members: 44; Jobs: 40; Status: Operational; Type: Fish processing (e.g., catfish, hybrid-striped bass, and freshwater shrimp); Output: 100,000 pounds per week; Startup cost: $13 million

Producers Alliance; 1701 N. Towanda Avenue, Bloomington, IL 61701, 309-557-2241; Start: 1999; Members: 350; Jobs: 3; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: N/A; Website: http://producers-alliance.com
Southernmost Illinois Ag Alliance; P.O. Box 69, Vienna, IL 62995; Start: 2002; Members: 50; Employees: N/A; Status: In development; Type: Specialty grains processing; freshwater prawns; Output: 15,000 pounds of prawn; Startup cost: N/A

Western Illinois Ethanol Project; 24228 U.S. Highway 54, Pittsfield, IL 62363, 217-285-6075; Start: 2002; Members: N/A; Jobs: N/A but 60 projected; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn; Startup cost: $52 million; Website: www.wiepllc.com

Western Illinois Grape Producers; RR 1, Box 72, Nebo, IL 62355, 217-734-9307; Start: N/A; Members: 7; Jobs: N/A; Status: Operational; Type: Grape growing and wine production; Output: 22 acres in grape production; Startup cost: N/A

**Indiana (9)**

Central Indiana Ethanol, LLC; 2955 W. Delphi Pike, Marion, IN 46952, 765-384-4001; Start: 2004; Members: N/A; Jobs: 40 projected; Status: Under construction; Type: Ethanol from corn; Output: 48 mgy ethanol, 17 mby corn

Great Lakes Pork Cooperative; 21149 Roosevelt Road, South Bend, IN 46614-4820, 989-658-8908; Start: 2001; Members: 110; Jobs: N/A; Status: In development with a $90,000 USDA grant/feasibility study on purchasing processing location; Type: Pork processing; Output: 2,400 hogs per day; Startup cost: $14 million

Heartland Premium Aged Beef; West Lafayette, IN, 317-345-5479; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A

Indiana Bio-Energy, LLC; 55 S. State Street, Indianapolis, IN 46201; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Indiana Family Farms Pork Marketing Cooperative; 2000 W. 8th Street, Anderson, IN 46016, 219-297-3078; Start: 1997; Members: 76; Jobs: N/A; Status: Never operational as a cooperative but is operational as a sole proprietorship; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/aug99/prosper.htm

Indiana Uplands Grape Growers' Cooperative, Inc.; 19816 Huber Road, Borden, IN 47106; Type: Grapes; Website: www.indianauplands.com

Iroquois Bio-Energy Company, LLC (IBEC); P.O. Box 218, Rensselaer, IN 47978, 219-866-5990; Start: 2005; Jobs: 32 projected; Status: Finished equity drive; Type: Ethanol from corn; Output: 40 mgy; Website: www.ibecethanol.com
Iroquois Bio-Energy Cooperative; 6317 E. 181st Avenue, Hebron, IN 46341; Start: 2000; Members: 300; Jobs: 40; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $55 million; Website: www.ibecethanol.com

Premium Producers Association; Vincennes, IN; Start: N/A; Members: 152; Jobs: N/A but 30 projected; Status: In development with $155,000 in USDA grants; Type: Wheat processed into flour for tortillas; Output: 50 million pounds per year; Startup cost: $4.9 million

**Iowa (55)**

Ag Ventures Alliance; 2023 S. Federal Street, Mason City, IA 50401, 515-423-0844; Start: 1998; Members: 1,113; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Golden Oval Egg, Golden Oval Egg II, Minnesota Soybean Processors, and Midwest Soybean Processors; Startup cost: $278,250; Website: www.agventuresalliance.com

Amazing Energy; 2404 W. Highway 30, P.O. Box 309, Woodbine, IA 51442, 800-590-2827; Start: 2002; Members: 800; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 90,000 tons ddgs; Startup cost: N/A; Website: www.amzenergy.com

American Natural Soy Processors, LLC; Cherokee, IA 51012, 712-225-3500; Start: 2001; Members: N/A; Jobs: 10; Status: In development with $478,578 USDA grant; Type: Organic edible soybeans; Output: N/A; Startup cost: N/A

Big River Resources Cooperative (BRRC); 15210 103rd Street, West Burlington, IA 52655, 319-753-1100; Start: 2002; Members: 500; Jobs: 32 projected; Status: Operational; Type: Ethanol from corn; Output: 40 mgy; Startup cost: $55 million/$13 million in farmer equity; Website: www.bigriverresources.com/index.php

BioMass Agri-Products, LLC; 1235 870th Street, Harlan, IA 51537; Start: 1999; Members: 29; Jobs: N/A; Status: In development with +$5,000,000 in grants and loans; Type: Crop fibers processed into fuel, fiber, and chemical products; Output: 20,000 tons of corn stover per year; Startup cost: $5 million; Website: www.extension.iastate.edu/ag/success/eukenj2.htm

Central Iowa Soy Producers; Jefferson, IA; Start: 2002; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: N/A; Startup cost: N/A

Clinton County Bio Energy; 341 17th Avenue S., Clinton, IA 52732; Start: 2006; Members: 20; Jobs: N/A; Status: N/A; Type: N/A; Output: 10 mgy biodiesel plant; Startup cost: N/A; Website: www.ccbebiodiesel.com
Corn Plus Ethanol --> includes Gold-Eagle Cooperative and Central Iowa Renewable Energy, LLC; P.O. Box 280, 1303 Highway 3 East, Goldfield, IA 50542, 866-838-0683; Start: 1994; Members: 651; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 17 mby corn, 170,000 tons ddgs; Startup cost: $36 million; Website: www.cornlp.com (combined with CORN, LP)

Crosswind Energy, LLC; 47902 170th Avenue, Laurens, IA 50554; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Wind energy; Output: N/A; Startup cost: N/A

Delaware County Meats, LLC; 3240 210th Street, Dyersville, IA 52040, 877-875-6388; Start: 1999; Members: N/A; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.delawarecountymeats.com

Eden Natural; P.O. Box 87, State Center, IA 50247, 641-483-2292; Start: 1998; Members: 85; Jobs: N/A; Status: Operational; Type: Hog processing and marketing; Output: 30 hogs per week; Startup cost: N/A; Website: www.betterpork.com

Farmer’s Cooperative/Farmland Industries Swine Program; 110 S. Keokuk, Keota, IA 52248, 515-636-3748; Start: 1987; Members: N/A; Jobs: 47; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A

Frontier Ethanol, LLC; 1562 320th Street, Gowrie, IA 50543, 515-352-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn; Startup cost: N/A; Website: www.frontierethanol.com

Golden Grain Energy, LLC; 951 N. Line Avenue, New Hampton, IA 50659, 888-443-2676; Start: 2002; Members: 740; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $55 million; Website: www.goldengrainenergy.com

Golden Oval Eggs—Thompson; 13780 450th Street, Thompson, IA 50478, 641-584-2050; Start: 2000; Members: 250 new members from Iowa; Jobs: 20; Status: Operational; Type: Egg production; Output: 1.9 million eggs per day (3.8 million projected), 2.7 million laying eggs (5.5 million projected), 80 million pounds of liquid egg per year (160 million projected), 2.8 mby corn, 0.4 mby soybean; Startup cost: $30 million; Website: www.goldenovaleggs.com

Golden Ridge Cheese Cooperative; 23051 20th Street, Cresco, IA 52136, 563-547-3714; Start: N/A; Members: 40; Jobs: 20; Status: Operational; Type: Cheese; Output: N/A; Startup cost: N/A; Website: www.goldenridgecheese.com

Hawkeye Renewables; 21050 140th Street, Iowa Falls, IA 50126, 641-648-8910; Type: Ethanol from corn; Website: www.hawkrenew.com
Heartland Fish Cooperative; 3783 X Avenue, Manning, IA 51455; Start: 2003; Members: 4; Jobs: N/A; Status: Operational; Type: Fresh-frozen rainbow trout and walleye pike fillets; Output: 50,000 pounds per year; Startup cost: $260,000

Heartland Organic Marketing Cooperative; 2512 270th Street, Greenfield, IA 50849, 515-743-6442; Start: 1992; Members: 200; Jobs: 12; Status: Inactive; Type: Organic soybeans, corn, and oats; Output: 200,000 bushels soybean per year, 30,000 bushels corn per year, generating sales of $2 million; Startup cost: N/A; Website: www.iira.org/pubsnew/publications/IVARDC_CS_166.pdf

Horizon Ethanol, LLC; 2601 320th Street, P.O. Box 483, Jewell, IA 50103, 515-827-6050; Start: 2005; Members: N/A; Jobs: 40; Status: Under construction; Type: Ethanol from corn; Output: 62 mgy, 21 mby corn; Website: www.horizonethanol.com

Innovative Growers, LLC; 2023 S. Federal, Mason City, IA 50401, 641-423-0844; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Specialty grain supply; Output: N/A; Startup cost: N/A; Website: www.innovativegrowers.com

Iowa Cooperative; Ames, IA; Start: 1991; Members: 76; Jobs: N/A; Status: In development with $195,000 USDA grant; Type: Ethanol, biotechnology, and bio-pharming; Output: N/A; Startup cost: $40 million; Website: www.iowacoop.com

Iowa Ethanol, LLC; 3638 Fir Avenue, Hanlontown, IA 50444; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy, 16 mby corn; Startup cost: N/A; Website: www.iowaethanol.com

Iowa Premium Pork; P.O. Box 71009, Clive, IA 50325, 515-225-7675; Start: 1998; Members: 1,400; Jobs: N/A; Status: Operational; Type: Marketing and processing hogs; Output: N/A; Startup cost: N/A

Iowa Quality Beef Supply Cooperative; 2055 Ironwood Court, P.O. Box 1490, Ames, IA 50014, 515-296-226; Start: 2001; Members: 854; Jobs: 10 but 600 projected; Status: Under construction; Type: Beef processing; Output: 300,000 head per year; Startup cost: $15 million

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 712-769-2650; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A

Lincolnway Energy, LLC; 59511 W. Lincoln Highway, Nevada, IA 50201, 515-382-8899; Start: 2004; Members: 942; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy, 18.5 mby corn; Startup cost: $83 million; Website: www.lincolnwayenergy.com/index.htm
Little Sioux Corn Processors; 4808 F Avenue, Marcus, IA 51035, 712-376-2800; Start: 2001; Members: 500; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby corn, 130,000 tons ddgs; Startup cost: $54 million; Website: www.littlesiouxcornprocessors.com

Midwest Grain Processors Cooperative; 1660 428th Street, Lakota, IA 50451, 515-886-2222; Start: 2001; Members: 978; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn, 145,000 tons ddgs; Startup cost: $59 million; Website: www.mgpethanol.com

Naturally Iowa, LLC; 1518 S. 16th Street, Clarinda, IA 51632, 712-542-6455; Start: 2002; Members: 25; Status: Operational; Type: Organic dairy processing

Northeast Iowa Ethanol, LLC; Box 14, Manchester, IA 52057, 563-927-8090; Start: 2000; Members: 253; Jobs: 20; Status: Inactive; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 36,000 tons ddgs; Startup cost: $21 million

Ostrich Producers Cooperative of the Midwest; 2486 171st Avenue, Decorah, IA 52101, 612-541-9391; Start: 1995; Members: 80; Jobs: N/A; Status: Operational; Type: Ostrich and other ratite processing; Output: N/A; Startup cost: N/A

Otter Creek Ethanol; 4970 260th Street, Ashton, IA 51232, 712-724-6604; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn; Startup cost: N/A; Website: www.ottercreekethanol.com

Pine Lakes Corn Processors, LLC; 33371 170th Street, Steamboat Rock, IA 50672, 641-868-2676; Start: N/A; Members: 421; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 5.6 mby corn, 36,000 tons ddgs, 33,000 tons wdgs; Startup cost: $20.6 million; Website: www.pinelakecorn.com

Pinnacle Ethanol, LLC; Corning, IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn, 178,000 tons ddgs; Website: www.pinnacleethanol.com

Pork America/American Pork of Iowa; Estherville, IA; Start: 2000; Members: 2,000; Jobs: 12 (planned for 40); Status: Operational; Type: Hogs; Output: 240 hogs per day (planning for 600); Startup cost: N/A

Prairie Creek Ethanol, LLC; Wesley, IA; Start: 2006; Members: N/A; Jobs: 45; Status: In development; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Quad County Corn Processors; 6059 159th Street, Galva, IA 51020, 712-282-4628; Start: 2000; Members: 415; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 18 mgy, 6.6 mby corn, 55,700 tons ddgs; Startup cost: $23 million; Website: www.quad-county.com
Renewable Energy Group; 406 First Street, P.O. Box 128, Ralston, IA 51459, 712-667-3500; Start: 2003; Members: N/A; Jobs: 30; Status: Operational; Type: Biodiesel: turnkey operations; Output: 640 mgy (own and third-party turnkey operations); Startup cost: N/A; Website: www.renewable-energy-group.com/index.html

Renewable Power of Missouri, LLC; 3055 W. Arrow Street, P.O. Box 894, Marshall, MO 65340, 913-383-8653; Start: 2002; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 30 mgy; Startup cost: N/A; Website: www.4ethanol.com

Siouxland Energy & Livestock Coop; 3890 Garfield Avenue, Sioux Center, IA 51250, 712-722-4904; Start: 1999; Members: 391; Jobs: 15; Status: Operational; Type: Ethanol from corn; Output: 25 mgy ethanol, wdgs, and syrup; Startup cost: $18 million; Website: www.siouxlandenergy.com

Southern Iowa Bioenergy, LLC; 207 N. Main Street, Des Moines, IA 50309, 641-784-3510; Start: 2005; Members: N/A; Jobs: 40; Status: Equity drive; Type: Biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.sibebiodiesel.com/index.html

Southwest Iowa Egg Cooperative; 75868 Victoria Road, Massena, IA 50022, 712-779-3447; Start: 1999; Members: 275; Jobs: N/A; Status: Operational; Type: Eggs; Output: 650,000 laying hens producing 156 million eggs per year worth $7 million in sales; Startup cost: N/A

Southwest Iowa Soy Cooperative; 2507 Quince Avenue, Corning, IA 50841, 515-333-2595; Start: 1997; Members: 58; Jobs: N/A; Status: Bankrupt in 1999; Type: Soybean processing; Output: 75,000 bushels per year; Startup cost: $530,000; Website: http://farmindustrynews.com/mag/farming_high_hopes_high/index.html

Soyex Cooperative; IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Membership drive; Type: Soy-based adhesive; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/projects/soyex.html

Sunrise Energy Co-op; P.O. Box 301, Blairstown, IA 52209, 319-454-0033; Start: 1995; Members: 600; Jobs: 20; Status: Operational; Type: Ethanol from corn and livestock; Output: 6 mgy, 15,500 tons ddgs; Startup cost: $9 million

Tall Corn Ethanol, LLC; 1015 Grant Avenue, Coon Rapids, IA 50058; Start: 2000; Members: 500; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby, 123,750 tons ddgs; Startup cost: $55 million; Website: www.tallcornethanol.com

Two Rivers Grape and Wine Cooperative; 1400 W. Clay Street, Osceola, IA 50213; Start: 2001; Members: 86; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: N/A; Startup cost: $2.5 million
Upper Mississippi Family Meats Cooperative; 26046 Giard Road, McGregor, IA 52157, 563-873-3385; Start: N/A; Members: 12; Jobs: N/A; Status: In development with $36,300 USDA grant; Type: Multi-species meat processing plant; Output: N/A; Startup cost: N/A

Voyager Ethanol, LLC; 4724 380th Street, Emmetsburg, IA 50036, 866-852-8211; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy, 17.5 mby corn; Startup cost: N/A; Website: www.voyagerethanol.com

West Liberty Foods—Mt Pleasant; Mt. Pleasant, IA; Start: 2002; Members: See WLF—West Liberty information; Jobs: 108; Status: Under construction; Type: Turkey processing; Output: 20 million pounds per year; Startup cost: $7 million; Website: www.wlfoods.com

West Liberty Foods—Sigourney; 22034 200th Street, Sigourney, IA 52591; Start: 2000; Members: See WLF—West Liberty information; Jobs: 250; Status: Operational; Type: Turkey and other meat processing; Output: See WLF—West Liberty data; Startup cost: N/A; Website: www.wlfoods.com

West Liberty Foods—West Liberty dba Iowa Turkey Growers Cooperative; 207 W. 2nd Street, P.O. Box 318, West Liberty, IA 52776, 319-627-4217; Start: 1996; Members: 68; Jobs: 1,100; Status: Operational; Type: Turkey processing; Output: 120 million tons per year generating $135 million in revenue; Startup cost: $16.2 million; Website: www.wlfoods.com

Western Iowa Energy, LLC; 3695 Needham Avenue, Wall Lake, IA 51466, 712-664-2173; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Biodiesel; Output: 30 million gallons of biodiesel annually; Startup cost: N/A; Website: www.westerniowaenergy.com/index.php

Wholesome Harvest; P.O. Box 277, Colo, IA 50056, 641-377-7777; Start: 2001; Members: 40; Jobs: N/A; Status: Operational; Type: Organic poultry and meats; Output: Premium organic poultry and meats; Startup cost: N/A; Website: www.wholesomeharvest.com

Kansas (25)

21st Century Alliance—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance—Cooperative Headquarters; 315 Houston Street, Suite C, Manhattan, KS 66502, 785-587-8798; Start: 1986; Members: 1,000; Jobs: N/A; Status: Inactive; Type: Cooperative Business Development Venture; Output: See affiliated 21st Century Alliance entities; Startup cost: N/A; Website: www.21stcenturyalliance.com
21st Century Alliance—Dairies Cooperative of Washington County; 6105 Flush Road, St. George, KS 66535; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Members obligated to deliver corn, grain sorghum, or alfalfa hay to dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyalliance.com

21st Century Alliance—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Dairies Cooperative—Ladder Creek Dairy; RR 1, Box 300, Tribune, KS 67879; Start: 1999; Members: 120; Jobs: 25; Status: Inactive; Type: Dairy; Output: 2,100 cows in 60 stall rotary parlor, with capacity for 2,800 cows; Startup cost: $2.4 million equity

21st Century Grain Processing; 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Identity preserved wheat; Output: N/A; Startup cost/Equity raised: N/A; Website: www.21stcenturygrain.com

21st Century Grain Processing—New Mexi-Kan Grain Processing Cooperative; Rincon NM, c/o 21st Century Alliance HQ, 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 1997; Members: 550; Jobs: N/A; Status: Inactive; Type: Wheat for tortillas and bread; Output: 11.5 mby wheat; Startup cost: $5.7 million; Website: www.21stcenturygrain.com

21st Century Producers—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758, 785-852-4203; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyproducers.com/bean%20processing.htm

21st Century Producers—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035, 316-532-2350; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—Grain Merchandising, LLC; 315 Houston Street, Suite C, Manhattan, KS 66502, 877-984-7246; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Wheat; Output: N/A; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—New Mexi-Kan Milling; 315 Houston Street, Suite C, Manhattan, KS 66502, 800-748-8034; Start: 1997; Members: 375; Jobs: N/A; Status: Operational; Type: Wheat processing flour mill; Output: N/A; Startup cost: N/A; Website: www.21stcenturygrain.com
21st Century Producers—Washington County Dairy; 1510 10th Road, Linn, KS 66953, 785-348-5576; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyproducers.com/Washington%20County%20Dairy.htm

All Natural Beef Cooperative/Nature’s Premium All Natural Beef; Route 1, Box 117, Bronson, KS 66716; Start: 1997; Members: 20; Jobs: N/A; Status: Operational; Type: Natural beef processing; Output: 11 head per week; Startup cost: N/A

American White Wheat Producers Association (AWWPA); P.O. Box 326, 511 Commercial, Atchison, KS 66002, 913-367-4422; Start: 1990; Members: 300; Jobs: N/A; Status: In development with $499,997 USDA grant; Type: White wheat processed into flour for artisan bakeries in metro areas; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Arkalon Energy, LLC; 300 N. Lincoln Avenue, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mg; Startup cost: N/A; Website: www.conestogaenergy.com

Bonanza Bioenergy (subsidiary of Conestoga Energy); 7 E. 11th Street, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 55 mg; Startup cost: N/A; Website: www.conestogaenergy.com

Conestoga Energy Partners, LLC; 1519 E. Fulton Terrace, Garden City, KS 67846; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol; Output: Building three plants in KS: Bonanza Bioenergy, Arkalon Energy, and Ethanol Energy, Inc.; Startup cost: N/A; Website: www.conestogaenergy.com/About.htm

East Kansas Agri-Energy, LLC; 1304 S. Main, P.O. Box 225, Garnett, KS 66032, 785-448-2888; Start: 2000; Members: 47; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mg, 171 tons ddgs; Startup cost: $47 million; Website: www.ekaellc.com

Farmer Direct Foods, Inc./founded by American White Wheat Producers Association (AWWPA); P.O. Box 326, Atchison, KS 66002, 800-372-4422; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: White wheat processing; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

NEK-SEN Energy Partners; 205 S. 8th Street, Sabetha, KS 66534; N/A; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.nek-senenergy.com
Northwest Cotton Growers; Hugoton, KS; Start: 2002; Members: 5; Jobs: N/A but 15 projected; Status: In development; Type: Cotton; Output: 45,000 bales for a 90-day ginning period; Startup cost: $3.2 million

Prairie Horizon Agri-Energy, LLC; 205 F Street, Phillipsburg, KS 67661; Start: 2004; Members: 300; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn and milo; Output: 40 mgy, 15 mby, 125,000 tons ddgs; Startup cost: $56.4 million; Website: www.prairiehorizon.com

Tallgrass Prairie Producers Cooperative; RR 1, Box 53, Elmdale, KS 66850; Start: 1995; Members: 10; Jobs: 1; Status: Dissolved in 2000; Type: Beef—grain fed; Output: 145,000 pounds per year; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/may99/survive.html

Valley Vegetables Cooperative; Concordia, KS, 785-243-1652; Start: 1999; Members: 42; Jobs: N/A; Status: In development; Type: Processing sweet corn and other vegetables; Output: 1,000 acres of sweet corn per year; Startup cost: $4 million

Western Plains Energy, LLC; 3022 County Road 18, Oakley, KS 67748, 785-672-8810; Start: 2001; Members: 200; Jobs: N/A; Status: Operational; Type: Ethanol from corn and milo; Output: 30 mgy ethanol, 11 mby corn or milo, 90,000 tons ddgs; Startup cost: N/A; Website: www.westernplainsenergy.biz

Kentucky (4)

Commonwealth Agri-Energy, LLC; 4895 Pemboke Road, P.O. Box 766, Hopkinville, KY 42241, 270-475-4415; Start: 2002; Members: 2,300; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 20 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $32 million; Website: www.commonwealthagrienergy.com

Green River Cattle Company; P.O. Box 82, 101 Industrial Park Road, Suite 1, Greensburg, KY 42743, 270-932-9677; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A; Website: www.greenrivercattle.com

Lake Cumberland Milling, LLC; 221 Old Highway 90, Monticello, KY 42633, 606-348-8134; Start: 2004; Members: 27; Jobs: N/A; Status: Operational; Type: Soybean meal, oil and soy hulls

Purchase Area Aquaculture Cooperative, Inc.; 11525 State Route 94, Farmington, KY 42040, 270-382-3100; Start: 2000; Members: 50; Jobs: 37; Status: Operational; Type: Catfish farming and processing; Output: 500,000 pounds per year; Startup cost: $1.5 million
Maine (1)

Maine Coast Sea Vegetables; 3 Georges Pond Road, Franklin, ME 04634, 207-565-2907; Start: 1971; Members: >30; Jobs: N/A; Status: Operational; Type: Sea vegetables; Output: 50,000 pounds per year; Startup cost: N/A; Website: www.seaveg.com

Manitoba (3)

Parkland Agricultural Resource Cooperative (PARC Group); Dauphin, MB; Start: 2000; Members: 5,200; Jobs: N/A but 40 projected; Status: In development; Type: Ethanol from corn; Output: 22 mgy; Startup cost: $32.5 million (C$50 million); Website: www.parconline.ca

Parkland Industrial Hemp Growers; Unit C – #21 3rd Avenue NE, Dauphin, MB R7N 0Y5, 204-629-HEMP; Start: 1999; Members: 59; Jobs: 15; Status: In development; Type: Hemp processed into fiber products; Output: 20,000 acres per year; Startup cost: $11 million ($15 million); Website: www.pihg.net

Southwest Fibre Cooperative; Killarney, MB; Start: 2002; Members: 100; Jobs: N/A; Status: In development; Type: Switchgrass and straw into ethanol; Output: N/A; Startup cost: N/A

Maryland (3)

Chesapeake Fields Farmers, LLC; 125 Dixon Drive, Chestertown, MD 21620, 866-844-8833; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Small grains processed into products, including dough/baked goods; Output: N/A; Startup cost: N/A; Website: www.chesapeakefieldsfarmers.com

Mid-Atlantic BioFuels/Maryland Grain Producers Utilization Board; 53 Slama Road, Edgewater, MD 21037; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from barley; Output: 15 mgy, 7 mby barley; Startup cost: $31 million; Websites: www.marylandgrain.com and www.midatlanticbiofuels.com

Smith Island Crab Meat Cooperative; 3019 Union Church Road, Tylerton, MD 21866, 410-968-1344; Start: 1993; Members: 15; Jobs: 15 members are the jobs; Status: Operational; Type: Crab meat caught and packaged; Output: 19,000 pounds per year; Startup cost: $180,000; Website: http://crabs.maryland.com/index3.html

Massachusetts (3)

Massachusetts Woodland Cooperative; P.O. Box 9660, North Amherst, MA 01059; Start: 2001; Members: 22; Jobs: N/A; Status: Operational; Type: Timber processing—green certified; Output: 3,000 acres of forest land; Startup cost: N/A; Website: www.masswoodlandscoop.com
Ocean Spray; 1 Ocean Spray Drive, Middleboro, MA 02346, 508-946-1000; Start: 1930; Members: 930; Jobs: 2,000; Status: Operational; Type: Cranberry and grapefruit processed into beverages and food products; Output: Annual sales of $1.1 billion; Startup cost: N/A; Website: www.oceanspray.com

United Cooperative Farmers, Inc.; 22 Kimball Place, P.O. Box 2330, Fitchburg, MA 01420, 978-345-4103; Start: N/A; Members: 400; Jobs: N/A; Status: Operational; Type: Feed manufacturing and animal nutrition; Output: N/A; Startup cost: N/A; Website: www.ucf-inc.com

**Michigan (11)**

21st Century Alliance of Michigan—Bean Processors; 2145 Leppeck Road, Ubly, MI 48475; Start: N/A; Members: 150; Jobs: N/A; Status: In development with $50,000 USDA grant; Type: Dry bean; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

21st Century Alliance of Michigan—Cooperative Headquarters; 2145 Leppeck Road, Ubly, MI 48475; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Thumb Oilseed and are investigating a dry bean processing facility; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

Bayside Best Beans; 418 Union Street, Seibwaing, MI 48759; Start: 1993; Members: 8; Jobs: N/A; Status: Operational; Type: Colored beans; Output: N/A; Startup cost: N/A; Website: www.baysidebestbean.com

Liberty Renewable Fuels; P.O. Box 335, Owosso, MI 48867; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: $160 million; Website: www.libertyrf.com

Michigan Alfalfa Processors; Akron, MI; Start: 1999; Members: 179; Jobs: 16; Status: Bankrupt in 2001; Type: Alfalfa bagged and bulked for livestock feed; Output: 30,000 tons per year; Startup cost: $4.5 million

Michigan Ethanol, LLC; Caro, MI 48723; Start: 2000; Members: 380; Jobs: 38; Status: Operational; Type: Corn into ethanol; Output: 40 mgy ethanol, 16 mby, 120,000 tons ddgs; Startup cost: $50 million; Website: www.michiganethanol.com

Michigan Sugar; 2600 S. Euclid Avenue, Bay City, MI 48706, 989-686-0161; Start: 2002; Members: 1,300; Jobs: 450 full-time and 1,750 seasonal workers; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.michigansugar.com
Michigan Sugar Beet Growers Cooperative; Carollton, MI; Start: 2001; Members: 1,400; Jobs: 350 full-time and 1,150 seasonal workers; Status: Operational; Type: Sugar beets; Output: 500 million pounds per year; Startup cost: $55 million

Michigan Turkey Producers Cooperative; 2140 Chicago Drive SW, Wyoming, MI 49509, 616-245-2221; Start: 2000; Members: 15; Jobs: 200 on-farm and 300 in the processing facility; Status: Operational; Type: Turkey processing; Output: 4.25 million pounds per year generating $70 million in annual sales; Startup cost: $20 million; Website: www.miturkey.com

Northern Innovative Communities—Country Pride Cooperative; P.O. Box 344, Hillman, MI 49746, 989-742-3368; Start: 1998; Members: 17; Jobs: N/A; Status: In development; Type: Organic beef processing; Output: N/A; Startup cost: N/A; Website: www.northcountrypride.org/cpc

Thumb Oilseed Producers’ Cooperative; 2145 Leppeck Road, Ubly, MI 48475, 989-658-2344; Start: 1997; Members: 210; Jobs: N/A; Status: Operational; Type: Soybean processing into industrial and edible oils; Output: 1 mby; Startup cost: $1.5 million; Website: www.thumboilseed.com

**Minnesota (54)**

Agassiz Energy; Valley Technology Park, 510 County Road 71, Crookston, MN 56716, 218-281-8442; Start: 2004; Members: 30; Jobs: ~35; Status: Evaluation stage; Type: Ethanol from corn; Output: N/A; Startup cost: $110 million; Website: www.agassizenergy.com/index.html

Agra Resources /EXOL; 78242 150th Street, Albert Lea, MN 56007, 507-373-8895; Start: 1999; Members: 486; Jobs: 38; Status: Operational; Type: Ethanol; Output: 36 mgy ethanol, 13 mby corn, 110,500 tons ddgs; Startup cost: $46 million; Website: www.exolmn.com

Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56165, 877-333-2676; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.buycorn.com

Al Corn Clean Fuels; P.O. Box 184, Claremont, MN 55924, 507-528-2494; Start: 1996; Members: 354; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 104,857 tons ddgs; Startup cost/Equity raised: $32 million/$9.25 million; Website: www.al-corn.com

American Crystal Sugar—Cooperative Headquarters; 101 N. Third Street, Moorhead, MN 56560, 218-236-4383; Start: 1973; Members: 2,600—See data for individual plants; Jobs: 495 permanent, 1,035 seasonal workers, 1,530 total workers; Status: Operational; Type: Sugar beets; Output: See data for individual plants; Startup cost: $86 million; Website: www.crystalsugar.com

American Crystal Sugar—Crookston; P.O. Box 600, Crookston, MN 56716; Start: 1973; Members: 290; Jobs: 100 permanent, 160 seasonal, 260 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—East Grand Forks; P.O. Box 357, East Grand Forks, MN 56721; Start: 1973; Members: 503; Jobs: 145 permanent, 265 seasonal, 410 total; Status: Operational; Type: Sugar beets; Output: 5,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Moorhead; 2500 N. 11th Street, Moorhead, MN 56560; Start: 1973; Members: 511; Jobs: 60 permanent, 270 seasonal, 330 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

Buckwheat Growers Association of Minnesota; 206 Aldrich Avenue SE, Wadena, MN 56482, 218-631-9212; Start: 1996; Members: 36; Jobs: N/A; Status: Operational; Type: Buckwheat and other grains processed for livestock feed; Output: N/A; Startup cost: N/A; Website: www.buckwheatgrowers.com/index.htm

Bushmills Ethanol, Inc.; P.O. Box 628, West Highway 12, Atwater, MN 56209, 320-974-8050; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 ton ddgs; Website: www.bushmillsethanol.com

Central Minnesota Ethanol Cooperative (CMEC); 18312 Riverwood, Little Falls, MN 56345, 320-632-1614; Start: 1996; Members: 800; Jobs: 27; Status: Operational; Type: Ethanol from corn; Output: 20 mgy, 7 mby corn, 60,000 tons ddgs; Startup cost: N/A; Website: www.centralmnethanol.com

Chippewa Valley Ethanol Company (CVEC), LLLP; 406 15th Street S., Benson, MN 56215, 320-843-4813; Start: 1994; Members: 875; Jobs: 35; Status: Operational; Type: Ethanol; Output: 20 mgy in 2002 (Increasing in 2003 to 40 mgy ethanol, 16 mby corn, 130,000 tons ddgs); Startup cost: N/A; Website: www.cvec.com/main.htm

Corn-er Stone Co-op/Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56156, 507-283-9297; Start: 1998; Members: 201; Jobs: N/A; Status: Operational; Type: Corn/Ethanol; Output: 21 mgy; Startup cost: $21 million

DENCO (Diversified Energy Company); P.O. Box 111, County Road #22, Morris, MN 56267, 320-589-2931; Start: 1991; Members: 345; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 18 mgy ethanol, 7.4 mby corn, 80,000 ddgs; Startup cost: N/A; Website: www.dencollc.com
Earthwise Processors, LLC; 4111 30th Avenue S., Moorhead, MN 56560, 218-287-5510; Start: 2000; Members: 5; Jobs: 18; Status: Operational; Type: Soybean processing; Website: www.sunopta.com

Ethanol 2000, LLP/Southwest Minnesota Agrifuels Co-op; 40212 510th Street, Bingham Lake, MN 56118, 507-831-0063; Start: 1995; Members: 244; Jobs: 28; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 93,500 tons ddgs; Startup cost: $33 million; Website: www.ethanol2000.com

Farm Connect; P.O. Box 396, Crookston, MN 56716, 888-654-5077; Start: 2000; Members: 650; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $1 million; Website: www.farmconnect.com

Farmers Cooperative of Hanska; P.O. Box 6, Hanska, MN 56041, 507-439-6244; Status: Operational; Website: www.hanskaco.com

Generation II Ethanol, LLC dba Heron Lake Bioenergy, LLC; P.O. Box 198, 201 10th Street, St. Heron Lake, MN 56137, 888-385-3835; Start: 2001; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.heronlakebioenergy.com

Golden Oval Eggs, LLC—Renville; P.O. Box 615, 1800 Park Avenue E., Renville, MN 56284, 320-329-8182; Start: 1994; Members: 681; Jobs: N/A; Status: Operational; Type: Egg production; Output: 2 million laying hens housed in 16 barns, 1.4 million eggs per day; Startup cost: N/A; Website: www.goldenovaleggs.com

Granite Falls Energy, LLC; P.O. Box 216, 15045 Highway 23 SE, Granite Falls, MN 56241, 320-564-3100; Start: 2001; Members: 900; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 14 mby corn, 40+ mgy ethanol, 113,000 tons ddgs; Startup cost: N/A; Website: www.granitefallsenergy.com

Heartland Corn Products; Highway 19 East, P.O. Box A, Winthrop, MN 55396, 507-647-5000; Start: 1995; Members: 502; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy ethanol, 122,000 tons per year ddgs; Startup cost: N/A

Heartland Fibers, LLC; 14445 Highway 23 NE, Spicer, MN 56288, 320-796-6995; Start: 1998; Members: N/A but seeking 600; Jobs: N/A; Status: Inactive—failed equity drive; Type: Crop residues into fibers, paper, and cardboard; Output: 140,000 tons of paper per year; Startup cost: $100 million (estimated); Websites: www.theindependent.com/Archive/010698/stories/010698/new_heartland06.html and www.earthisland.org/eijournal/summer98/eia_sum98b.htm
Interstate Value-Added Cooperative; RR 1, Box 113, Glenville, MN 56036; Start: 1994; Members: 70; Jobs: N/A; Status: Operational; Type: Eggs; Output: N/A; Startup cost: N/A; Website: N/A

MG Grass Seed, LLC (now Northern Excellence Seed, LLC); 300 Highway 11 South, Williams, MN 56686, 218-783-2215; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Grass seed processing; Output: N/A; Startup cost: N/A

Midwest Emu Growers Alliance; 34226 Sybil Lake Road, Vergas, MN 56587; Start: 1996; Members: 92; Jobs: N/A; Status: Operational; Type: Emu processed into meat and oil products; Output: N/A; Startup cost: N/A

Midwest Investors; 1800 Park Avenue E., Renville, MN 56284; Start: 1994; Members: 266; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Investments in Golden Oval Egg and United Mills; Startup cost: $3,850,000

MinAqua Fisheries; Box 659, Renville, MN 56284, 320-329-3380; Start: 1996; Members: 320; Jobs: 10; Status: Operational; Type: Soybean meal fed to Tilapia fish; Output: 1,680,000 million pounds of live fish per year, $2.5 million annual sales; Startup cost: $4.1 million

Minnesota Agri-Power (subsidiary of MnVAP); Box 1680, Willmar, MN 56201, 320-231-2400; Start: 2002; Members: 500; Jobs: 200 projected; Status: In development; Type: Alfalfa crop residue gasified to generate electricity; Output: 75 megawatts of electricity; Startup cost: $200 million

Minnesota Agro-Forestry Cooperative; WesMin RC&D Council, 910 Highway 29, North #103, Alexandria, MN 56308; Start: 1997; Members: 33; Jobs: N/A; Status: In development; Type: Poplar tree to produce paper pulp and wood products such as fiber board; Output: 100,000 cords (25,000 acres) of wood per year; Startup cost: N/A; Website: http://snrs.unl.edu/forestry/Dooley.pdf

Minnesota Bison Marketing; 25594 Jolanne Lane, Bovey, MN 55709, 218-245-0160; Start: 2000; Members: 16; Jobs: N/A; Status: Operational; Type: Buffalo meat; Output: $70,000 annual sales; Startup cost: N/A

Minnesota Certified Pork; Minnesota Certified Program, Minnesota Department of Agriculture, 90 W. Plato Boulevard, Saint Paul, MN 55107; Start: 2000; Members: 25; Jobs: N/A; Status: Operational; Type: Pork branding and certification program; Output: N/A; Startup cost: N/A

Minnesota Corn Processors—Marshall; 901 Highway 59, Marshall, MN 56258, 507-537-2676; Start: 1980; Members: 5,400; Jobs: 300; Status: Acquired by ADM and, therefore, no longer operates as a cooperative; Type: Ethanol from corn; Output: 40 mgy, 57 mby; Startup cost: $50 million
Minnesota Energy; 777 W. Borden Avenue, P.O. Box 218, Buffalo Lake, MN 55314, 320-833-5939; Start: 1994; Members: 325; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 12 mgy ethanol, 4.8 mby corn, 34,000 tons ddgs; Startup cost: N/A; Website: www.me3.org/ issues/ethanol/plantsmn.html

Minnesota Soybean Processors; P.O. Box 100, Brewster, MN 56119, 507-842-6677; Start: 2000; Members: 1,600; Jobs: 36; Status: Operational; Type: Soybean processing; Output: 140,000 tons of crude soybean oil each year; Startup cost: $50 million/$21.5 million raised by farmers; Website: www.mnsoy.com

Minnesota Valley Alfalfa Producers (MnVAP); P.O. Box 1680, Willmar, MN 56201, 320-231-2400; Start: 1994; Members: 500; Jobs: N/A; Status: Operational; Type: Alfalfa processing and biomass energy production from crop residue; Output: 5,000 tons per month of alfalfa pellets; Startup cost: N/A; Website: www.mnvap.com

Minwind Energy, LLC; 800 S. Kniss Avenue #2, Luverne, MN 56156; Start: 2002; Members: 66; Type: Electricity generation from wind; Output: 15.4 MW capacity

Northern Lights Vegetable Cooperative; Box 189, Brooten, MN 56219; Start: 1995; Members: 65; Jobs: N/A; Status: Bankrupt in 1998; Type: Sweet corn and peas processing; Output: 9,000 acres of corn and peas; Startup cost: $10 million; Website: www.iira.org

Northern Plains Ratite Consortium dba Minnesota Emu, Inc.; 24200 Fairwood Lane, Nevis, MN 56467, 218-652-2303; Status: Operational; Type: Emu oil products for pain relief, skin, and nutrition

Northern Vineyards Winery; 402 N. Main Street, Stillwater, MN 55082-5051, 651-430-1032; Start: 1983; Members: 16; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: 2,500 cases of wine per year, generating $400,000 in sales (1998); Startup cost: $20,000; Website: www.northernvineyards.com

Northstar Ethanol, LLC; 19200 499th Avenue, Lake Crystal, MN 56055, 507-726-2473; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.5 mby corn; Website: www.northstarethanol.com

Phenix Biocomposites, LLC; P.O. Box 609, Mankato, MN 56002, 507-388-3434; Start: 1994; Members: 1,000; Jobs: 100; Status: Operational after restructuring; Type: Soybeans processed into soy flour, and then combined with recycled paper to create particle board; Output: 45 million square feet per year particle board; Startup cost: $23 million; Website: www.phenixbiocomposites.com
Prairie Farmer Cooperative; Dawson, MN; Start: 1999; Members: 73; Jobs: 42; Status: Inactive; Type: Hog processing; Output: 250 hogs per day; Startup cost: $6 million

Pro-Corn; 701 N. Industrial Drive, P.O. Box 440, Preston, MN 55965, 507-765-4548; Start: 1998; Members: 170; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 tons ddgs; Startup cost: N/A; Website: www.pro-corn.com

Producers Renewable Products, LLC; 855 Village Center Drive, Suite 136, North Oaks, MN 55127, 800-550-8957; Start: 1994; Members: N/A; Jobs: N/A; Status: N/A; Type: Corn oil, soybean oil, and ethyl (grain) alcohol to manufacture personal care and household cleaning products; Output: N/A; Startup cost: N/A

Root River Market Cooperative; Houston, MN; Start: 1999; Type: Grocery

Snoflake Products Cooperative; 126 W. Johnson Street, Warren, MN 56762; Start: 1996; Members: 60; Jobs: N/A; Status: Bankrupt in fall of 1997; Type: Carrots; Output: 800 acres; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Southern Minnesota Beet Sugar Cooperative; 83550 County Road 21, Renville, MN 56284, 320-329-8305; Start: 1975; Members: 558; Jobs: 265 full-time and 340 part-time; Status: Operational; Type: Sugar beets; Output: 2.2 million tons per year; Startup cost: $60 million; Website: www.smbsc.com

SoyMor Cooperative/SoyMor Biodiesel, LLC; 78238 150th Street, Albert Lea, MN 56007, 507-448-0124; Start: 2004; Members: N/A; Jobs: N/A; Status: Under construction; Type: Lecithin and biodiesel; Output: N/A; Startup cost: N/A; Website: www.soymor.com

United Mills; Box 610, Renville, MN 56284, 320-329-3141; Start: 1994; Members: See information on Midwest Investors; Jobs: 10; Status: Operational; Type: Corn and soybean-based livestock feed; Output: 300,000 tons of feed per year largely to other NGCs, including Golden Oval Eggs and ValAdCo in Renville; Startup cost: N/A

United Sugar Corporation; Bloomington, MN; Start: 1994

ValAdCo; Box 392, Renville, MN 56284; Start: 1993; Members: 130; Jobs: 22; Status: Now privately owned as Christensen Farms, LLC; Type: Hog breeding using members’ corn; Output: 10,000 head per year, $20 million in sales; Startup cost: N/A

Wescott Agri Products, Inc.; 28085 County Road 25, Elgin, MN 55932, 800-551-6183; Website: www.wescottagriproducts.com/index.html
Whole Farm Cooperative; 33 Second Street South, Long Prairie, MN 56347, 320-732-3023; Members: 30; Status: Operational; Type: Grocery; Website: www.wholefarmcoop.com

Mississippi (4)

Coahoma County Bio-Energy, Inc.; Clarksdale, MS; Start: 2006; Jobs: ~50; Status: Beginning equity drive; Type: Ethanol from corn; Output: 100 million gallons per year; Startup cost: $131 million

Consolidated Catfish Companies, LLC; P.O. Box 271, South City Limits Road, Isola, MS 38754, 662-962-3101; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Raising catfish and processing; Output: N/A; Startup cost: N/A; Website: www.countryselect.com

Delta Pride Catfish; 1301 Industrial Parkway, Indianola, MS 38751; Start: 1981; Members: 115; Jobs: 700; Status: Operational; Type: Fish processing—catfish; Output: 100 million pounds per year; Startup cost: N/A; Website: www.deltapride.com

Miss-Lou Blueberry Growers Association Cooperative; Highway 26 West, Poplarville, MS 39470, 601-795-4525; Type: Blueberries; Website: www.missloublueberrygrowers.com

Missouri (37)

1Soy Inc.; Missouri Biofuel Producers, Inc., 110 High Valley Drive, Chesterfield, MO 63851; Type: Soy products; Website: www.mosoy.org/news/releases/2004/051204_1Soy_CarbCraze.asp

AgraMarke Quality Grains, Inc. -->LifeLine Foods, LLC; 2811 S. 11th Street, Saint Joseph, MO 64503, 816-279-1651; Start: 2001; Members: N/A; Jobs: 95; Status: Operational; Type: Ethanol, dry milled corn products; Output: Corn flour, masa, ethanol (in development); Startup cost: N/A; Website: www.lifeline-foods.com/default.asp

Alma’s Meats; 113 S. Country Road, Higginsville, MO 64037, 660-674-2314; Start: 1944; Type: Premium beef and pork processing and locker plant; Status: Operational; Website: www.almameats.com

Bootheel Agri-Energy; 1214 Linn Street, Sikeston, MO 63801; Start: N/A; Members: N/A; Jobs: N/A; Status: Equity drive, possibly merging with another entity; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Bootheel Ethanol, LLC/SEMO Ethanol Cooperative; 167 Mitchell, Malden, MO 63863; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: N/A
Central Equity Milk Cooperative, Inc.; P.O. Box 31, Mountain Grove, MO 65711; Members: 159; Status: Operational; Type: Dairy, milk

Central Missouri Biofuels, LLC; 2316 St. Mary’s Boulevard, Suite 130, Jefferson City, MO 65109; Start: 2006

Central Missouri Poultry Producers; 39082 Highway 66, California, MO 65014; Start: N/A; Jobs: N/A; Status: Operational; Type: Poultry litter; Output: Poultry litter; Startup cost: N/A; Website: www.earlybirdcompost.com

East Central Ag Products; Laddonia, MO 63352, 573-373-2232; Start: 2002; Members: 500; Jobs: N/A but 32 projected; Status: Equity drive; Type: Ethanol; Output: 30 mgy ethanol, 11 mby corn and/or milo per year, 92,000 tons ddgs; Startup cost: $48 million

Family Farms Pork Cooperative; Shelbina, MO; Start: 1999; Members: 250; Jobs: 100 projected; Status: In development; Type: Hog processing; Output: 2,400 head per day; Startup cost: $18.5 million

Gateway Beef Cooperative; 13712 Business Highway 54, Bowling Green, MO 63334; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef products to restaurants; Output: N/A; Startup cost: N/A

Golden Triangle Energy Cooperative; 15053 Highway 111, Craig, MO 64437, 660-683-5646; Start: 1999; Members: 275; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 40,000 tons ddgs, 6 mby corn; Startup cost: $21.5 million; Website: www.goldentriangledenergy.com

Grassland Beef, LLC; U.S. Wellness Meats, 17260 State Highway A, Monticello, MO 63457, 877-383-0051; Start: N/A; Members: 5 families; Jobs: N/A; Status: Operational; Type: Grass-fed beef; Output: N/A; Startup cost: N/A; Website: www.grasslandbeef.com/index.html

Great River Soy Processing Cooperative; 515 Laurelwood, P.O. Box 99, Sikeston, MO 63801, 573-471-3700; Start: 2003; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Biodiesel; Output: Plant to be in Lilbourn; Startup cost: N/A

Heartland Farm Foods, LLC; #1 Mitchell Road, Montgomery City, MO 63361, 573-564-1600; Start: 2001; Members: 39; Jobs: N/A; Status: Operational; Type: Home-canning recipes for beef products; Output: N/A; Startup cost: $1 million; Website: www.heartlandfarmfoods.com/index.htm
Mid-America Biofuels, LLC; P.O. Box 105401, Jefferson City, MO 65110, 816-460-5710; Start: 2001; Members: N/A but sponsored by the Missouri Soybean Association; Jobs: N/A; Status: In development with $450,000 USDA grant; Type: Biofuels from soybeans; Output: N/A; Startup cost: N/A

Mid-Missouri Energy; RR 2, Box 5A, Malta Bend, MO 65339, 660-595-0144; Start: 2002; Members: 100; Status: Operational; Type: Ethanol from corn; Output: 40 mgd ethanol; Startup cost: $60 million; Website: www.midmissourienergy.com

Mississippi Valley Processors; 3735 Shelby 255, Shelbyville, MO 63469, 573-633-2310; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $66,000 USDA and $175,000 MDA grants; Type: Soybean and soy-diesel; Output: 9 mbd soybean; Startup cost: $32 million

Missouri Ethanol, LLC; 809 N. Pine, Laddonia, MO 63352, 573-373-1260; Start: 2006; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgd; Startup cost: N/A; Website: www.missouriethanol.com

Missouri Farms Dairy; 269 Goodwood Farm Drive, Elsberry, MO 63343; Start: 2004; Members: 150; Jobs: N/A; Status: Operational; Type: Dairy; Output: N/A; Startup cost: N/A; Website: www.comfycows.com

Missouri Food and Fiber; 523 S. Main, P.O. Box 688, Concordia, MO 64020, 573-635-3819; Start: 1997; Members: 134; Jobs: N/A; Status: In development; Type: Soybean—IP marketing; Output: N/A; Startup cost: N/A; Website: www.mof2.com

Missouri Masa; Route 1, Box 226, Arbela, MO 63432; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Flour processing, corn into flour for tortillas

Missouri Northern Pecan Growers, LLC; 3400 Industrial Parkway, Highway 71 North, Nevada, MO 64772, 417-667-3501; Start: 1999; Members: 9; Jobs: N/A; Status: Operational with $131,000 USDA grant; Type: Pecan cleaning, packaging, and marketing; Output: N/A; Startup cost: N/A; Website: www.mopeans.com

Missouri Value Processors Cooperative; P.O. Box 104778, Jefferson City, MO 65110; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: 9 mbd soybean; Startup cost: $22.5 million; Website: www.mosoy.org

Missouri’s Best Beef, Inc.; 5098 Girtstown Road, Mountain Grove, MO 65711; Type: Beef; Website: www.mobestbeef.com
Northeast Missouri Grain Processors; 30211 Major Avenue, Macon, MO 63552, 660-385-2789; Start: 1998; Members: 311; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 22 mgy, 5 mby corn; Startup cost: $23 million; Website: www.nemog.com

Ozark Mountain Pork Cooperative; 1504 E. 4th Street, Mountain View, MO 65548, 417-934-5850; Start: 2003; Members: 34; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: $790,000

Paseo Biofuels; Kansas City, MO; Start: 2006; Members: N/A; Jobs: N/A; Status: Beginning equity drive; Type: Biofuels; Output: N/A; Startup cost: Equity drive looking to raise $24 million

Prairie Pride Inc.; 2119 E. Austin Boulevard, Nevada, MO 64772, 417-667-3300; Start: 2005; Members: N/A; Jobs: N/A; Status: Finishing equity drive; Type: Soybeans to biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.prairieprideinc.us

Premium Ag Products, LLC; P.O. Box 157, Shelbyville, MO 63469, 573-633-2340; Start: N/A; Members: 200-300; Jobs: ~18; Status: In development; Type: Specialty grains cleaning and bagging facility; Output: N/A; Startup cost: N/A; Website: www.premiumagproducts.com

Renewable Power of Missouri, LLC; 3055 W. Arrow Street, P.O. Box 894, Marshall, MO 65340, 913-383-8653; Start: 2002; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 30 mgy; Startup cost: N/A

Sho-Me Ethanol, LLC; 807 W. Main, P.O. Box 158, Richmond, MO 64085; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: N/A

Sho-Me Livestock; 601 Johnson Avenue, Belle, MO 65013, 573-859-6681; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Beef processing; Output: Meat pies and meat products; Startup cost: N/A; Website: N/A

Southeast Missouri (SEMO) Ethanol; Malden, MO; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: $13 million/$3 million in farmer equity

TransCon Ag, Inc.; P.O. Box 688, Concordia, MO 64020, 913-764-7669; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Brewing from various grains; Output: N/A; Startup cost: N/A; Website: www.transconag.com

Triumph Foods, LLC; 5302 Stockyards Expressway, Saint Joseph, MO 64504, 816-396-2802; Start: 2003; Members: 38; Jobs: N/A; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.triumphfoods.com
U.S. Premium Beef; P.O. Box 20103, Kansas City, MO 64195, 866-877-2525; Start: 1996; Members: 1,404; Jobs: 1,000; Status: Operational; Type: Cattle processing; Output: 11,000 head per week; Startup cost: $38 million; Website: www.uspremiumbeef.com

**Montana (3)**

Amazing Grains Cooperative; 405 Main Street SW, Ronan, MT 59864, 877-278-6585; Start: 2001; Members: 56; Status: Operational; Type: Gluten-free milled flour and grains; Website: www.amazinggrains.com

Montana Feed & Fuel; Type: Ethanol from corn; Website: www.mtfeedfuel.com

Peaks and Prairies Oil Seed Growers Cooperative; Thompson Falls, MT 59873; Start: 2002; Members: 5; Jobs: N/A but 50 projected; Status: In development with $46,300 USDA grant; Type: Canola processed into biodiesel; Output: 10 mgy; Startup cost: N/A

**Nebraska (21)**

Advanced BioEnergy, LLC; 137 N. 8th Street, Geneva, NE 68361, 763-226-2701; Start: N/A; Members: N/A; Jobs: N/A; Status: N/A; Type: Ethanol from corn; Output: 100 mgy; Startup cost: $60 million; Website: www.advancedbioenergy.com

Ag Processing, Inc.; 12700 W. Dodge Road, Omaha, NE 68154, 800-247-1345; Type: Soybean processing; Website: www.agp.com

DeWeese Biofuels, LLC; 301 Parker Street, DeWeese, NE 68934; Start: 2004; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A

Elkhorn Valley Ethanol, LLC; Elkhorn, NE; Type: Ethanol from corn; Website: www.elkhorntvalleyethanol.com

Family Quality Pork Processors (FQPP); Box 146, Petersburg, NE 68652; Start: 1999; Members: 215; Jobs: 30 projected; Status: In development; Type: Hog processing; Output: 210,000 per year; Startup cost: $8 million

Husker Ag, LLC; P.O. Box 10, 54048 Highway 20, Plainview, NE 68769, 402-582-4446; Start: 2000; Members: 500; Jobs: 29; Status: Under construction; Type: Ethanol from corn; Output: 20 mgy, 8 mby corn; Startup cost: $35 million; Website: www.huskerag.com
Kearney Area Ag Producers Alliance (KAAPA) Ethanol, LLC; P.O. Box 238, 8450 KAAPA Lane, Minden, NE 68959, 308-743-2217; Start: 2001; Members: 522; Jobs: 30; Status: Under construction; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn, 350,000 tons wdgs; Startup cost: $48 million/$18 million farmer equity; Website: www.kaapaethanol.com

Midwest Ethanol Producers, Inc.; 103 S. 4th Street, Suite 2A, O'Neill, NE 68763, 402-336-1108; Start: 2004; Members: N/A; Jobs: 45 projected; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol, 256,000 tons ddgs; Startup cost: $140 million; Website: www.midwestethanol.com

Midwest Renewable Energy, LLC; Sutherland, NE; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.5 mby corn, 100,000 ton wdgs; Website: www.mreethanol.com

Minnesota Corn Processors—Columbus, NE 68601; See MCP—Marshall, MN; Start: 1991; Members: 300; Jobs: N/A; Status: Acquired by ADM; Type: Ethanol from corn; Output: 100 mgy, 77 mby; Startup cost: N/A

Nebraska Energy, LLC --> Aventine Renewable Energy, Inc.; 1205 S. O Road, Aurora, NE 68818, 402-694-3635; Start: 1993; Members: 229; Jobs: 48; Status: Operational; Type: Ethanol from corn; Output: 55 mgy; Startup cost: $68 million

Nebraska Farmers Choice Cooperative; 1320 20th Street, Auburn, NE 68305, 402-274-5682; Start: 2001; Members: 16; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.nebraskafarmerschoice.com

Nebraska Sandhills Yellow Perch; Whitman, NE; Start: 1998; Members: 40; Jobs: N/A; Status: Operational; Type: Fish processing; Output: N/A; Startup cost: N/A

NEDAK Ethanol, LLC; P.O. Box 391, Atkinson, NE 68713, 402-925-5570; Start: 2004; Members: N/A; Jobs: N/A; Status: Offering membership units; Type: Ethanol from corn; Output: 44 mgy; Startup cost: 90 million; Website: www.nedakethanol.com/index.htm

Northeast Iowa Specialty Meats; 1320 20th Street, Auburn, NE 68305, 888-234-1488; Status: Operational; Type: Specialty meats; Website: www.iowa-natural-meats.com

Platte Valley Fuel Ethanol, LLC; Central City, NE; Jobs: 36; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Website: www.plattevalleyfuelethanol.com

Siouxland Ethanol; P.O. Box 147, Jackson, NE 68743, 402-632-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A; Website: www.siouxlandethanol.com
Small Farms Cooperative; NE; Start: 1999; Members: 30; Status: Operational; Type: Natural meat marketing co-op; Website: http://72.14.203.104/search?q=cache:tzG5r2sHUAIJ

Stateline Bean Producers; 401 S. Beltline, P.O. Box 2188, Scoffsbluff, NE 69363, 308-262-1222; Start: 2003; Members: N/A; Jobs: 19; Status: Operational; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Website: www.statelinebean.com

Trenton Agri Products, LLC; HC2 Box 147, Trenton, NE 69044, 308-334-5100; Start: N/A; Members: N/A; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A; Website: www.trentonagriproducts.com

Val-E Ethanol LLC; 48627 Val-E Road, P.O. Box 287, Ord, NE 68862, 308-728-1447; Start: 2006; Members: N/A; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 45 mgy; Startup cost: $75 million

Nevada (2)

Green Plains Renewable Energy, Inc.; 7945 W. Sahara, Suite 107, Las Vegas, NV 89117, 702-363-9307; Start: 2005; Type: Ethanol from corn; Output: 50 mgy ethanol; Website: www.gpreethanol.com

Nevada Wildland Seed Producers; 1135 Central Avenue, Lovelock, NV 89419; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Seed; Output: N/A; Startup cost: N/A

New Jersey (1)

Garden State Ethanol; 1200 Columbus-Florence Road, Bordentown, NJ 08505, 609-499-5566; Start: 2001; Members: 18; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn, 121,000 tons ddgs; Startup cost: $60 million; Website: www.gardenstateethanol.com

New Mexico (4)

21st Century Grain Processing—New Mexi-Kan Grain Processing Cooperative; Rincon NM, c/o 21st Century Alliance HQ, 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 1997; Members: 550; Jobs: N/A; Status: Operational; Type: Wheat for tortillas and bread; Output: 11.5 mby wheat; Startup cost: $5.7 million; Website: www.21stcenturygrain.com

Cattlemen’s Texas Longhorn Beef Cooperative; HC 65, Box 277, Animas, NM 88020; Start: 1997; Members: N/A; Jobs: N/A; Status: Failed equity drive; Type: Beef; Output: 5,000 head per year; Startup cost: $185,000; Website: wwwctlr.org
Sangre de Cristo Growers Coop, LLC; Route 522, Costilla, NM 87524; Start: 1995; Members: 20; Jobs: N/A; Status: In development with $33,000 USDA grant; Type: Wheat, organic processed into bread products; Output: 144,000 pounds (1999); Startup cost: N/A

Santa Fe Family Farms Cooperative; P.O. Box 1486, Santa Cruz, NM 87505, 505-471-3345

**New York (4)**

Empire Biofuels, LLC; Seneca Falls, NY; Start: 2002; Members: 18; Jobs: 35; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: $80 million

Empire Ethanol Producers Cooperative; Ontario County, NY; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $20,000 USDA grant; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

National Grape Cooperative, Inc.; 2 S. Portage Street, Westfield, NY 14787, 716-326-5200; Start: 1933; Members: 1,400; Status: Operational; Type: Grapes; Website: www.nationalgrape.com

Western New York Energy, LLC; P.O. Box 188, Mt. Morris, NY 14510, 585-658-3322; Jobs: 58 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: 87.4 million; Website: www.wnyenergy.com

**North Carolina (4)**

Agri-Ethanol Products, LLC; 3209 Gresham Lake Road, Suite 111, Raleigh, NC 27615; Type: Ethanol from corn; Website: www.aepnc.com/index.html

Franklin County Goat Producers Cooperative; Franklin County Extension Center, 103 S. Bickett Boulevard, Louisburg, NC 27549; Start: 2001; Members: 40; Jobs: N/A; Status: Operational—pilot project; Type: Goat meat—halal certified; Output: N/A; Startup cost: N/A; Website: www.ordergoat.com

Grain Growers Cooperative; P.O. Box 429, Zebulon, NC 27597, 919-404-0925; Start: 1999; Members: 250; Jobs: N/A but 40 projected; Status: In development; Type: Soybean, biodiesel, edible soybeans; Output: 9 mby, 10-12 mgy; Startup cost: $45 million

Tidewater Soy Processors; Pantego, NC; Start: 1999; Members: N/A; Jobs: N/A; Status: In development with $21,000 USDA grant; Type: Soybean processing; Output: N/A; Startup cost: N/A
### North Dakota (55)

<table>
<thead>
<tr>
<th>Cooperative</th>
<th>Location</th>
<th>Start Year</th>
<th>Members</th>
<th>Jobs</th>
<th>Status</th>
<th>Type</th>
<th>Output</th>
<th>Startup Cost</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>AgGrow Oils</td>
<td>Carrington, ND</td>
<td>1997</td>
<td>432</td>
<td>N/A</td>
<td>Bankrupt</td>
<td>Crambe (oilseed) crushing</td>
<td>200 tons per day</td>
<td>$8 million</td>
<td></td>
</tr>
<tr>
<td>Agraria/Ultimate Co-op</td>
<td>Jamestown, ND</td>
<td>1999</td>
<td>N/A</td>
<td>N/A</td>
<td>In development</td>
<td>Farmer-owned and supplied upscale restaurants</td>
<td>N/A</td>
<td>$3 million</td>
<td><a href="http://www.ndfu.org/PDF/AGRARIA.pdf">www.ndfu.org/PDF/AGRARIA.pdf</a></td>
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<tr>
<td>Alchem Limited, LLLP</td>
<td>Grafton, ND</td>
<td>1983</td>
<td>N/A</td>
<td>N/A</td>
<td>Operational</td>
<td>Ethanol from corn</td>
<td></td>
<td><a href="http://www.alchemethanol.com">www.alchemethanol.com</a></td>
<td></td>
</tr>
<tr>
<td>American Crystal Sugar—Drayton</td>
<td>Drayton, ND</td>
<td>1973</td>
<td>550</td>
<td>90 permanent, 160 seasonal, 270 total</td>
<td>Operational</td>
<td>Sugar beets</td>
<td>4,900,000 cwt of sugar per year</td>
<td>N/A</td>
<td><a href="http://www.crystalsugar.com">www.crystalsugar.com</a></td>
</tr>
<tr>
<td>American Crystal Sugar—Hillsboro</td>
<td>Hillsboro, ND</td>
<td>1973</td>
<td>300</td>
<td>100 permanent, 170 seasonal, 270 total</td>
<td>Operational</td>
<td>Sugar beets</td>
<td>5,900,000 cwt of sugar per year</td>
<td>N/A</td>
<td><a href="http://www.crystalsugar.com">www.crystalsugar.com</a></td>
</tr>
<tr>
<td>Bloomfield Produce</td>
<td>Hillsboro, ND</td>
<td>1996</td>
<td>N/A</td>
<td>N/A</td>
<td>Inactive</td>
<td>Carrots</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>Blue Flint Ethanol</td>
<td>Underwood, ND</td>
<td>1983</td>
<td>N/A</td>
<td>N/A</td>
<td>Under construction</td>
<td>Ethanol from corn</td>
<td></td>
<td><a href="http://www.blueflintethanol.com">www.blueflintethanol.com</a></td>
<td></td>
</tr>
<tr>
<td>Bushel 42 Pasta Company/Heartland Durum Growers Cooperative</td>
<td>Crosby, ND</td>
<td>1999</td>
<td>250</td>
<td>58</td>
<td>Inactive</td>
<td>Wheat into pasta</td>
<td>850,000 bushels per year, 35 million pounds of pasta</td>
<td>N/A</td>
<td><a href="http://www.bushel42.com">www.bushel42.com</a></td>
</tr>
<tr>
<td>Central Dakota Cattle Association</td>
<td>Maddock, ND</td>
<td>1983</td>
<td>N/A</td>
<td>N/A</td>
<td>Operational</td>
<td>Beef cattle</td>
<td>3,500 head</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Central Dakota Growers</td>
<td>Jamestown, ND</td>
<td>1993</td>
<td>N/A</td>
<td>N/A</td>
<td>Operational</td>
<td>Potatoes</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>Clifco New Energy Co-op Ethanol Processing</td>
<td>Clifford, ND</td>
<td>1994</td>
<td>N/A</td>
<td>N/A</td>
<td>Dissolved as of 1998</td>
<td>Ethanol</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>
Cloverdale Growers’ Alliance/Prairie Pork Producers, LLP; P.O. Box 667, Mandan, ND 58554; Start: 1999; Members: 70; Jobs: N/A; Status: Operational; Type: Pork; Output: 100,000 hogs per year; Startup cost: N/A; Website: www.cloverdalefoods.com

Dakota Aquaculture Cooperative; Box 219, Carrington, ND 58421, 701-652-1130; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Fish; Output: N/A; Startup cost: N/A

Dakota Beef Cooperative; 3201 Nygren Drive NW, Mandan, ND 58554; Start: 2001; Members: N/A; Jobs: N/A; Status: Inactive; Type: Beef; Output: N/A; Startup cost: N/A; Website: http://governor.nd.gov/media/news-releases/2001/09/010912c.html

Dakota Dairy Specialties; 201 S. West Street, Hebron, ND 58638, 701-878-4411; Start: 1995; Members: 50 but 40 at time of bankruptcy; Jobs: N/A; Status: Bankrupt; Type: Dairy; Output: N/A; Startup cost: $1.6 million

Dakota Growers Pasta Company; 1 Pasta Avenue, P.O. Box 21, Carrington, ND 58421, 701-652-2855; Start: 1993; Members: 1,100; Jobs: 435; Status: Operational; Type: Pasta; Website: www.dakotagrowers.com

Dakota Halal Canning Company, Inc.; 426 7th Avenue S., New Rockford, ND 58356; Start: 2001; Members: N/A; Jobs: 20; Status: Operational; Type: Halal meat products; Output: N/A; Startup cost: N/A

Dakota Lamb Growers Cooperative; 201 12th Street SW, Hettinger, ND 58639, 701-567-2723; Start: 1999; Members: 180; Jobs: N/A; Status: Operational; Type: Lamb; Output: 28,000 head of sheep per year; Startup cost: N/A; Website: www.dakotalamb.com

Dakota Prairie Beef Cooperative; HCR 01, Box 24A, Dunn Center, ND 58626, 701-548-8264; Start: 1997; Members: 142; Jobs: 8; Status: N/A; Type: Custom finishing beef cattle; Output: 10,000 head per year; Startup cost: N/A; Website: www.dakotaprairiebeef.com

Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

Dakota Rabbit Cooperative; Center, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Rabbit; Output: N/A; Startup cost: N/A; Website: N/A

Dakota Renewable Fuels, LLC; 1325 23rd Street S., Fargo, ND 58103; Start: 2001; Members: N/A; Jobs: 35; Status: Equity drive; Type: Corn into ethanol; Output: 30 mgy ethanol, 11 mby corn; Startup cost: $46 million/$18.4 million farmer equity
Drayton Grain Processors; P.O. Box 129, Drayton, ND 58225, 701-454-3430; Start: 1995; Members: 1,100; Jobs: N/A; Status: Operational; Type: Wheat into dough; Output: N/A; Startup cost: N/A

EnviroPork/North Dakota Pig Cooperative; 1918 42nd Street NE, Larimore, ND 58251; Start: 1997; Members: 27; Jobs: N/A; Status: Operational; Type: Hog farrowing; Output: 5,000 sows producing 100,000 piglets per year; Startup cost: N/A

Farmers Choice Pasta Cooperative, LLC; 1 Farmers Choice Drive, Leeds, ND 58401, 701-466-2405; Start: 1995; Members: 328; Jobs: 17; Status: Bankrupt; Type: Wheat into pasta; Output: N/A; Startup cost: $20 million; Website: http://minneapolisedfed.org/pubs/fedgaz/95-07/fg957a.cfm

Farmers Union Feedlot Association; Jamestown, ND; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Feed and finishing lots; Output: N/A; Startup cost: N/A

Glacial Lakes Energy, LLC; P.O. Box 933, 301-20th Avenue SE, Watertown, ND 57201, 605-882-8480; Start: 2001; Members: 800; Jobs: 34; Status: Operational; Type: Ethanol from corn; Output: 13.5 mby corn, 40 mgy ethanol, 130,000 tons ddgs; Startup cost: $54 million; Website: www.glaciallakesenergy.com

Gold Energy, LLC; 1183 6th Street S., Wahpeton, ND 58075, 701-883-5783; Start: 2006; Members: N/A; Jobs: 40-45 predicted; Status: In development; Type: Ethanol from corn; Output: 100 million gallons ethanol; Startup cost: $145 million

Golden Growers Cooperative/ProGold Cooperative; 1321 23rd Street, Suite L, Fargo, ND 58108, 701-298-4050; Start: 1993; Members: 1,850; Jobs: N/A; Status: Operational in partnership with Cargill; Type: High fructose corn syrup; Output: 85,000 bu corn per day; Startup cost: $261 million; Website: www.alerusagcoopstock.com/webagcoop.nsf/e5fbca2223eab0778625712a007a1cad/59c6385d603388da86257060005c2829?OpenDocument

Great Northern Garlic Growers Cooperative; 3520 30th Street NW, Minot, ND 58703, 701-839-6036; Start: 1995; Members: N/A; Jobs: N/A; Status: Cooperative never operational and is now a sole proprietorship; Type: Garlic and other vegetables; Output: N/A; Startup cost: N/A

Heart of the Valley Cooperative; Box 338, Portland, ND 58274, 701-786-3843; Start: 1994; Members: Owned by two other cooperatives, including the Central Valley Bean and the Mayport Farmers Co-op; Jobs: N/A; Status: Inactive—failed equity drive; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Imperial Organic Processing; 4231 59th Street SE, Napoleon, ND 58561, 701-424-3742; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Organic grain producers’ co-op processes and organic grains; Output: Organic grain; Startup cost: N/A
Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

Minn-Dak Farmers Cooperative; 7525 Red River Road, Wahpeton, ND 58075, 701-642-8411; Start: 1972; Members: 497; Jobs: 150 full-time and 320 part-time; Status: Operational; Type: Sugar beets; Output: 800,000 tons per year; Startup cost: $60 million; Website: www.mdf.coop

North American Bison Cooperative; 1658 Highway 281, New Rockford, ND 58356, 701-947-2502; Start: 1993; Members: 400; Jobs: N/A; Status: Operational; Type: Buffalo meat processing; Output: 12,000 bison per year; Startup cost: $2.4 million

North American Fish Farmers Cooperative; P.O. Box 98, Binford, ND 58416, 701-676-2620; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Fish from local grains; Output: N/A; Startup cost: N/A; Website: http://renewingthecountryside.org/index.php?option=&mode=region&task=view&category=10&Itemid=43&limit=1&limitstart=3

North Central Cattle Feeder Cooperative; Box 1189, New Town, ND 58763, 701-627-4624; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Cattle feeders; Output: N/A; Startup cost: N/A

North Dakota Elk Growers; P.O. Box 222, Medora, ND 58645, 701-623-4454; Start: N/A; Members: 108; Jobs: N/A; Status: Operational; Type: Elk raised for meat and leather products; Output: N/A; Startup cost: N/A; Website: www.northdakotaelkgrowers.com

Northern Dakota Pigs Cooperative; 1918 42nd Street, Fargo, ND 58251, 701-397-5211; Start: 1997; Members: 25; Status: Operational; Type: Sow farrowing; Output: N/A; Startup cost: N/A

Northern Plains Organic Grains; Steele, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Organic grains; Output: N/A; Startup cost: N/A

Northern Plains Premium Beef (NPPB); Belle Fourche, ND; Start: 1993; Members: 1,055; Jobs: 800 projected; Status: Dissolved in 1998/failed equity drive; Type: Beef processing; Output: 300,000 head of cattle per year; Startup cost: $56 million/$11 million raised in farmer equity

Northern Produce; Hatton, ND; Start: 1995; Members: N/A; Jobs: N/A; Status: N/A; Type: Vegetable; Output: N/A; Startup cost: N/A
Northern Valley Growers Cooperative; Box 130, Hoople, ND 58243; Start: 1997; Members: 23; Jobs: 5; Status: Operational; Type: Potatoes; Output: 2.4 million pounds per year; Startup cost: $2.5 million

Oat Technologies/North Dakota Oat Growers; P.O. Box 607, Mott, ND 58646; Start: 1999; Members: 250; Jobs: N/A; Status: In development; Type: Oats processed into lecithin, sterols, antioxidants, oils, defatted soluble fiber, proteins, and starches; Output: 51,700 tons per year; Startup cost: $40 million

Prairie Organic/Northern Plains Organic Marketing Cooperative; P.O. Box 106, Steele, ND 58482, 701-258-7085; Start: 1994; Members: 35; Jobs: N/A; Status: Operational; Type: Organic grain processing and marketing; Output: N/A; Startup cost: N/A

Prairie Pasta Producers; P.O. Box 297, Crosby, ND 58730, 306-453-6380; Start: 1999; Members: 660; Jobs: 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: $80 million (C$120 million)

Quality Pork; P.O. Box 50, Crosby, ND 58730, 701-965-4222; Start: 1991; Members: N/A; Jobs: N/A; Status: N/A; Type: Premium pork products; Output: N/A; Startup cost: N/A; Website: N/A

Red Trail Energy, LLC; P.O. Box 11, 3682 Highway 8 South, Richardton, ND 58652, 701-974-4733; Start: 2003; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: $61 million; Website: www.redtrailenergyllc.com

Semolina Specialties/Bushel 42; Crosby, ND; Start: N/A; Members: N/A; Jobs: N/A; Status: Inactive; Type: Flavored pasta products; Output: N/A; Startup cost: N/A

Sheyenne Valley Processing Company (Dakota Halal)/Central Dakota Cattle Association (CDCA); P.O. Box 358, Harvey, ND 58341; Start: 2001; Members: 56 who own 51% of the shares in the company; Jobs: 19 to start, with potential for 45 total workers; Status: Operational; Type: Beef processed to meet Halal (Islamic) standards; Output: 5,000 head of cattle per year; Startup cost: $3 million, $560,000 in farmer equity

Spring Wheat Bakers/United Spring Wheat Growers; 4614 Amber Valley Parkway, Fargo, ND 58104; Start: 1996; Members: 2,800; Jobs: N/A; Status: Bankrupt in fall 2002; Type: Hard red wheat processed into specialty breads in Atlanta, Georgia, facility; Output: 1.2 mby wheat to produce 60 million pounds of product; Startup cost: $23 million; Websites: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html and www.grandforks.com/mld/grandforks/news/4228603.htm

Superior Pork Producers; Elgin, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Hogs; Output: N/A; Startup cost: N/A; Website: N/A
United Spring Wheat Processors; Fargo, ND; Status: Inactive; Type: Wheat; Website: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html

Walton Bean Growers Cooperative; 100 Second Avenue, Englevale, ND 58033; Start: 1994; Members: 163; Jobs: N/A; Status: Dissolved in 2002; Type: Edible bean processing (e.g., pinto, kidney, or navy beans); Output: 90,000 cwt; Startup cost: $4.1 million

Western Dakota Pork Cooperative; RR 1, Box 52, Scranton, ND 58653, 701-275-6810; Start: N/A; Members: 69; Jobs: 12; Status: N/A; Type: Hogs raised on members’ barley; Output: Barley growers feed 1,200 sow farrow-to-finish operation; Startup cost: N/A

Ohio (2)

Heartland Agdeavor Association; 5898 Cleveland Avenue, Suite A, Columbus, OH 43231, 614-818-4466; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Venture Capital Farmers Alliance; Output: N/A; Startup cost: N/A

Northwest Ethanol, LLC; P.O. Box 4505, Sherwood, OH 43556, 419-899-3846; Start: 2001; Members: 140; Jobs: N/A but 30 projected; Status: In development with failed equity drive that only raised $1.7 million of $12 million needed in farmer equity; Type: Ethanol from corn; Output: 30 mgy ethanol; Startup cost: $42 million; Websites: www.northwestethanol.com, www.ocianews.com/services/clippings/sexfm0kiXl.html, and www.northwestethanol.com/nwe_prospectus.pdf

Oklahoma (4)

American Native Beef; P.O. Box 310, Talihina, OK 74571, 866-751-6398; Start: N/A; Members: 150; Jobs: N/A but 200 projected; Status: Equity drive; Type: Beef; Startup cost: $20 million; Website: www.okfarmersunion.com/cooperatives.php?id=4

Great Plains Dough Products; P.O. Box 1285, Chickasha, OK 73023, 405-224-6074; Start: 2001; Members: N/A; Jobs: N/A; Status: In development—equity drive; Type: Wheat into dough products; Output: 2.4 mby wheat; Startup cost: N/A

Oklahoma Farmers Union Sustainable Energy (OKFUSE), LLC; 6200 NW 2nd Avenue, P.O. Box 24000, Oklahoma City, OK 73127, 405-603-1102; Start: 2001; Members: 7; Jobs: N/A; Status: In development with $231,000 USDA grant; Type: Ethanol from barley (hull-less); Output: 24,000 bu year; Startup cost: N/A; Website: www.okfarmersunion.com
Value Added Products Cooperative/Value Added Partners, LLC; 2101 College Avenue, Alva, OK 73717, 580-327-0400; Start: 1999; Members: 724; Jobs: 15 projected; Status: In development; Type: Wheat into dough products (pizza dough primarily); Output: 1.5 million bushels of wheat per year; Startup cost: $20 million; Website: www.vapcoop.com

**Ontario (7)**

Ewenity Dairy Cooperative; RR 1, Conn, ON N0G 1N0; Start: 2001; Members: N/A; Jobs: N/A; Status: Operational; Type: Sheep milk; Output: N/A; Startup cost: N/A; Website: www.ewenity.com

Farm Fresh Poultry Co-op; Harriston, ON; Start: 1999; Members: 40; Jobs: 85; Status: Operational; Type: Poultry processing; Output: 2.2 million pounds per week; Startup cost: $3.2 million (C$5 million)

Great North Marketing Co-operative; Orillia, ON; Start: 1999; Members: 32; Jobs: N/A; Status: Operational; Type: Deer/venison; Output: 1,400 per year, $650,000; Startup cost: $160,000 in farmer equity

Ingreen Valley Growers; Ingersoll, ON; Start: N/A; Members: 73; Jobs: N/A; Status: Operational; Type: Vegetables; Output: N/A; Startup cost: $135,000 (C$210,000)

Mornington Heritage Cheese and Dairy Co-operative; RR 1, Gadshill, ON N0K 1J0, 866-995-9903; Start: 2001; Members: 26; Jobs: 40; Status: Operational; Type: Dairy/cheese; Output: N/A; Startup cost: N/A; Website: www.morningtondairy.com

Progressive Pork Producers Cooperative; London, ON; Start: 2000; Members: 450; Jobs: N/A; Status: In development; Type: Pork; Output: 700,000 head per year; Startup cost: N/A

Seaway Valley Farmers Energy Cooperative; 2121 Industrial Park Road, RR 1, Cornwall, ON K6H 5R5; Start: 2000; Members: 2,400; Jobs: 40; Status: In development/equity drive; Type: Ethanol from corn; Output: 15 mgy, 6.25 mby corn; Startup cost: $56 million

**Oregon (3)**

Columbia Crush, LLC; 73754 Emigrant Road, Pendleton, OR 97801; Start: 2004; Members: 12; Jobs: N/A; Status: N/A; Type: Biodiesel; Output: N/A; Startup cost: N/A; Website: www.harvestcleanenergy.org/index.html

Hazelnut Growers of Oregon; P.O. Box 626, Cornelius, OR 97113, 503-648-4176; Start: 1984; Members: 170; Jobs: 250; Status: Operational; Type: Hazelnuts; Output: N/A; Startup cost: N/A; Website: www.hazelnut.com
Norpac Foods Incorporated; 930 W. Washington, Stayton, OR 97383, 503-769-2101; Start: 1924; Members: 250; Jobs: 1,100; Status: Operational; Type: Vegetable processing; Output: $260 million annual sales; Startup cost: N/A; Website: www.norpac.com

Pennsylvania (2)

Eastern States Bison Cooperative; RR 9, Box 9100, Lake Ariel, PA 18436; Start: 1999; Members: 30; Jobs: N/A; Status: In development with $109,000 USDA grant; Type: Bison processing; Output: N/A; Startup cost: N/A

Sunnyside Ethanol, LLC; Smithton, PA; Start: 2003; Members: N/A; Jobs: 55 projected; Status: Equity drive; Type: Ethanol from corn; Output: 45 mgy ethanol; Website: www.sunnysideethanol.com

Prince Edward Island (1)

Atlantic Branded Beef Management; Montague, PE; Start: 2002; Membership: N/A; Jobs: N/A; Status: In development; Type: Beef; Output: 500 head per week; Startup cost: $9 million (C$14 million); Website: www.producer.com/articles/20020926/livestock/20020926ls02.html

Rhode Island (1)

Rhode Island Dairy Farms Cooperative; 800-746-3934; Start: N/A; Members: 5; Jobs: N/A; Status: Operational; Type: Fluid milk; Output: N/A; Startup cost: N/A; Website: www.rhodyfresh.com

Saskatchewan (1)

Western Pasta; Weyburn, SK; Start: 2000; Members: 800; Jobs: N/A but 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: N/A; Website: www.agrivantage.ab.ca/marketingchoicereport.pdf

South Dakota (19)

Dakota Ethanol, LLC /Lake Area Corn Processors; P.O. Box 100, Wentworth, SD 57075; Start: 1999; Members: 1,000; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 43 mgy ethanol, 14 mby corn; Startup cost: $44 million; Website: www.dakotaethanol.com

Dakota Value Capture Cooperative (DVCC); Pierre, SD; Start: 2000; Members: 1,000; Jobs: N/A but 60 projected; Status: Failed equity drive although $18 million raised in farmer equity plus $6 million in federal grants; Type: Ethanol and livestock; Output: 15 mgy ethanol, 105,000 ddgs, 30,000 finished cattle per year; Startup cost: $62 million
Great Plains Ethanol/Dakota Corn Processors Cooperative, LLC; 46569 SD Highway 44, P.O. Box 217, Lennox, SD 57039, 605-647-5179; Start: 2001; Members: 500; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn; Startup cost: $52 million ($18 million farmer equity); Website: www.greatplainsethanol.com

Heartland Grain Fuels, LP—Aberdeen; 38469 133rd Street, Aberdeen, SD 57401, 605-225-0520; Start: 1993; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 8 mgy ethanol; Startup cost: N/A; Website: www.distillersgrains.com/heartlandGrainFuels.htm

Heartland Grain Fuels, LP—Huron; 694 W. Park Avenue NW, Huron, SD 57350, 605-352-3561; Start: 1999; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 38,000 tons ddgs per year; Startup cost: N/A

James Valley Ethanol; P.O. Box 282, Groton, SD 57445; Start: 2001; Members: N/A; Jobs: 35; Status: In development/under construction; Type: Ethanol; Output: 45 mgy ethanol; Startup cost: $55 million; Website: www.jamesvalleyethanol.com

Millennium Ethanol, LLC; 300 N. Broadway Avenue, P.O. Box 357, Marion, SD 57043, 605-648-3941; Start: 2006; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.millenniumethanol.com

Multiple Community Co-op/MCC Dairy; P.O. Box 157, Veblen, SD 57270; Start: 1997; Members: 61; Jobs: 24; Status: Operational; Type: Dairy; Output: 23,000 pounds per year; Startup cost: N/A

Northern Lights Ethanol, LLC; 48416 144th Street, Big Stone City, SD 57216, 605-862-7902; Start: 2001; Members: 650; Jobs: 37; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.3 mby corn, 120,000 tons ddgs; Startup cost: $50 million; Website: www.northernlightsethanol.com

Pollock Area Dairy Cooperative; Pollock, SD, 605-889-2484; Type: Dairy

Progressive Energies/Platte Ethanol; P.O. Box 1024, Platte, SD 57369; Start: 1999; Members: N/A; Jobs: N/A but 12 projected; Status: In development; Type: Ethanol from corn and milo; Output: 18 mgy ethanol, 6.8 mby corn; Startup cost: $23 million; Website: www.platteethanol.com

Redfield Energy, LLC; 38650 171st Street, Redfield, SD 57469, 605-302-0090; Start: 2005; Members: N/A; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 160,000 tons ddgs; Startup cost: N/A; Website: www.redfieldenergy.com
SDAPV (South Dakota Ag Producer Ventures); P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2000; Members: 350; Jobs: 2; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $385,000; Website: www.sdapv.com

SDAPV—Dairy Development, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2002; Members: 140; Jobs: N/A but 28 projected; Status: In development with equity drive completed; Type: Dairy; Output: 2,500 head; Startup cost: $11.3 million; Website: www.sdapv.com

SDAPV—Dakota Premium Hay, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2001; Members: 122; Jobs: N/A; Status: In development/equity drive; Type: Alfalfa/grass high protein horse feed; Output: N/A; Startup cost: $525,000 in farmer equity; Website: www.sdapv.com

Sioux River Ethanol; 29619 Spur Avenue, Hudson, SD 57034; Members: 500; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 15 mby corn, 125,000 tons ddgs; Website: www.siouxriverethanol.com

South Dakota Soybean Processors; 100 Caspian Avenue, P.O. Box 500, Volga, SD 57071, 605-627-9240; Start: 1993; Members: 2,100; Jobs: 64; Status: Operational; Type: Soybean processing; Output: 27 mby soybean; Startup cost: $32.5 million; Website: www.sdsbp.com

Tri-State Corn Processors Cooperative --> North County Ethanol; P.O. Box 78, Rosholt, SD 57260, 605-537-4585; Start: 1994; Members: 250; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $16 million

U.S. BioEnergy Corporation; 111 Main Avenue, Suite 200, Brookings, SD 57006, 605-696-3153; Status: Numerous plants; Type: Ethanol from corn; Website: www.usbioenergy.net

**Tennessee (1)**

Ethanol Grain Processors; P.O. Box 95, Obion, TN 38240, 731-536-1286; Start: 2005; Members: 33; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A; Website: www.ethanolgrainprocessors.com

**Texas (7)**

21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com
Central Texas Ag Development (CTAD)/Blackland Ethanol; Rockdale, TX; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $65,000 USDA grant; Type: Ethanol; Output: 40 mgy; Startup cost: $55 million

High Plains Straw Cooperative/Stramit USA; East Loop 143, Perryton, TX 79070, 806-435-9303; Start: 1994; Members: 86; Jobs: N/A; Status: Bankrupt in 1996; Type: Straw fiber into cardboard and building materials; Output: N/A; Startup cost: $3 million; Websites: www.amarillonet.com/stories/050902/new_grantfor.shtml, www.kc.frb.org/Publicat/Exploring/RC01Mart.pdf, and www.perc.org/privateSolutions/straw.html

Organic Essentials Cotton Cooperative; 822 Baldridge Street, O’Donnell, TX 79351, 806-428-3486; Start: 1993; Members: 40; Jobs: 13; Status: Operational; Type: Organic cotton processed into various products; Output: 3,129 bales; Startup cost: N/A; Website: www.organicessentials.com

Panhandle Energies of Dumas, LP; Dumas, TX; Jobs: 36 projected; Status: Under construction; Type: Ethanol from corn and grain sorghum; Output: 30 mgy ethanol, 12 mby corn, 90,000 ddgs; Startup cost: $40 million

Plains Cotton Cooperative Association/American Cotton Growers; P.O. Box 2827, Lubbock, TX 79408, 806-763-8011; Start: 1987; Members: N/A; Jobs: 500; Status: Operational; Type: Cotton processed into textiles; Output: 120,000 bales per year processed into 36 million linear yards of cloth; Startup cost: $85 million; Website: www.pcca.com

Southwest Guar Cooperative; 807 N. 5th Street, Brownfield, TX 79316, 806-637-8096; Start: 2001; Members: N/A; Jobs: N/A; Status: In development with $500,000 USDA grant and $1 million USDA loan; Type: Guar beans; Output: 47.5 million pounds per year; Startup cost: N/A; Website: www.swguar.com

**Utah (1)**

Gorditos Meats; 984 W. 2000 S., Ogden, UT 84401; Start: 1996; Members: 12; Jobs: N/A; Status: Operational; Type: Pork processing for Hispanic markets; Output: 800 head per week; Startup cost: $220,000

**Vermont (1)**

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com
Virginia (2)

Green Virginia Ethanol Project; 691 Main Street, Reedville, VA 22539; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $211,650 USDA grant; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A

Virginia Farm Bureau Federation—Ethanol Project; P.O. Box 27552, Richmond, VA 23261; Start: N/A; Members: 5,000; Jobs: N/A; Status: In development with $44,750 USDA grant; Type: Ethanol from corn; Output: 40 mgy; Startup cost: N/A

Washington (4)

Columbia River Sugar Company; 321 S. Beech Street, Moses Lake, WA 98837, 509-766-1933; Type: Sugar

Island Grown Farmers Cooperative/Lopez Community Land Trust; P.O. Box 25, Lopez, WA 98261, 360-468-3723; Start: 2001; Members: 25; Jobs: 1; Status: Operational; Type: Beef processing using mobile facility; Output: 1,500 head per year; Startup cost: $150,000

Pacific Northwest Sugar Company, LP; P.O. Box 1939, Moses Lake, WA 98837; Start: 1997; Members: 65; Jobs: 200; Status: Bankrupt in 2002; Type: Sugar beets; Output: 95,000 tons per year; Startup cost: $20 million

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy ethanol, 15 mby barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Wisconsin (11)

Ace Ethanol, LLC; 815 W. Maple Street, Stanley, WI 54768, 715-644-2909; Start: 2002; Members: 60, with significant nonfarm membership; Jobs: 34 projected; Status: Operational; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 44,000 tons ddgs; Startup cost: $31 million; Website: www.aceethanol.com

Badger State Ethanol, LLC; 820 W. 17th Street, P.O. Box 317, Monroe, WI 53566, 608-329-3900; Start 2002; Members: 460 of which 285 are farmers; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.6 mby corn, 148,000 tons ddgs; Startup cost: $56 million/$18 million in equity; Website: www.badgerstateethanol.com/index.htm

Foremost Farms; P.O. Box 111, E10889A Penny Lane, Baraboo, WI 53913, 800-362-9196; Start: 1995; Members: 3,760; Jobs: 1,500; Status: Operational; Type: Dairy; Website: www.foremostfarms.com
Home Grown Wisconsin; P.O. Box 258015, Madison, WI 53725, 608-347-3054; Start: 1996; Members: 23; Jobs: 1; Status: Operational; Type: Organic vegetables delivered directly to upscale restaurants; Output: Suppliers to 31 restaurants in Chicago, Madison, and Milwaukee; Startup cost: N/A; Website: www.homegrownwisconsin.com

Organic Valley/CROPP (Coulee Region Organic Produce Pool) Cooperative; One Organic Way, LaFarge, WI 54639, 608-625-2602; Start: 1988; Members: 460; Jobs: 85; Status: Operational; Type: Organic vegetables and dairy products; Output: $77 million in sales (2000); Startup cost: N/A; Website: http://organicvalley.coop

Quality Beef Producers’ Cooperative/Quality Beef Processing, LLC; 10268 Blenker Road, Blenker, WI 54415, 715-652-2814; Start: 1996; Members: N/A; Jobs: N/A but 200 projected; Status: In development; Type: Beef; Output: 1,000 head of cattle per day; Startup cost: $36 million

Sustainable Woods Cooperative; P.O. Box 307, Lone Rock, WI 53566; Start: 1998; Members: 150; Jobs: 4; Status: Operational with $330,000 USDA grant; Type: Hardwood processing; Output: $140,000 sales; Startup cost: N/A; Website: www.sustainablewoods.com

United Wisconsin Grain Producers; W1231 Tessmann Drive, Friesland, WI 53935, 920-348-5016; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn, 128 tons ddgs; Website: www.uwgp.com

Utica Energy, LLC; OshKosh, WI; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 52 mgy; Startup cost: N/A; Website: www.uticaenergy.com

Western Wisconsin Energy, LLC; N10185 370th Street, Boyceville, WI 54725, 715-643-2602; Start: 2001; Members: N/A; Jobs: N/A but 36 projected; Status: N/A; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $56 million; Website: www.westernwisconsinenergy.com

Wisconsin Cranberry Cooperative; Wisconsin Rapids, WI; Start: 2001; Members: 70; Jobs: N/A; Status: In development; Type: Cranberries into beverage and food products; Output: N/A; Startup cost: N/A; Website: www.wiscranberry.com

Wyoming (1)

Mountain States Lamb Cooperative; 327 E. Center Street, Casper, WY 82602, 307-265-5250; Start: 1999; Members: 127; Jobs: N/A; Status: Operational; Type: Lamb and wool processing; Output: 400,000 sheep; Startup cost: N/A; Website: www.mslamb.com
Part IV. Producer Cooperatives by Operational Status

Operational (216)

Operating as a Closed Cooperative (214)

21st Century Alliance of Michigan—Cooperative Headquarters; 2145 Leppeck Road, Ubly, MI 48475; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Thumb Oilseed and are investigating a dry bean processing facility; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

21st Century Grain—Farmer’s Elevator/Panhandle Corn/Panhandle Milling, Inc.; P.O. Box 804, Canyon, TX 79015, 806-258-7253; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Food-grade corn, wheat, and soybean; Output: 3-million bushel commercial grain elevator that can mill 3,000 cwt of wheat flour daily. Panhandle Corn Products is a corn cleaning and bagging operation that can handle 900,000 pounds of food grade corn a day; Startup cost: N/A; Websites: www.21stcenturygrain.com

21st Century Producers—New Mexi-Kan Milling; 315 Houston Street, Suite C, Manhattan, KS 66502, 800-748-8034; Start: 1997; Members: 375; Jobs: N/A; Status: Operational; Type: Wheat processing flour mill; Output: N/A; Startup cost: N/A; Website: www.21stcenturygrain.com

Ace Ethanol, LLC; 815 W. Maple Street, Stanley, WI 54768, 715-644-2909; Start: 2002; Members: 60, with significant nonfarm membership; Jobs: 34 projected; Status: Operational; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 44,000 tons ddgs; Startup cost: $31 million; Website: www.aceethanol.com

Adkins Energy; 4350 W. Coalena Road, Lena, IL 61048, 815-369-9173; Start: 1996; Members: 420; Jobs: 70; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 13.5 mby corn, 106,000 tons ddgs; Startup cost: $68.5 million; Website: www.adkinsenergy.com

Ag Guild; 19580 E. 1300 North Road, Bloomington, IL 61704; Start: 1998; Members: 38; Jobs: N/A; Status: Operational; Type: Soybean marketing; Output: 20,000 acres in production; Startup cost: $17,000; Website: www.agguild.com
Ag Ventures Alliance; 2023 S. Federal Street, Mason City, IA 50401, 515-423-0844; Start: 1998; Members: 1,113; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Members have invested in Golden Oval Egg, Golden Oval Egg II, Minnesota Soybean Processors, and Midwest Soybean Processors; Startup cost: $278,250; Website: www.agventuresalliance.com

Agra Resources /EXOL; 78242 150th Street, Albert Lea, MN 56007, 507-373-8895; Start: 1999; Members: 486; Jobs: 38; Status: Operational; Type: Ethanol; Output: 36 mgy ethanol, 13 mby corn, 110,500 tons ddgs; Startup cost: $46 million; Website: www.exolmn.com

AgraMarke Quality Grains, Inc. -->LifeLine Foods, LLC; 2811 S. 11th Street, Saint Joseph, MO 64503, 816-279-1651; Start: 2001; Members: N/A; Jobs: 95; Status: Operational; Type: Ethanol, dry milled corn products; Output: Corn flour, masa, ethanol (in development); Startup cost: N/A; Website: www.lifeline-foods.com/default.asp

Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56165, 877-333-2676; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.buycorn.com

Al Corn Clean Fuels; P.O. Box 184, Claremont, MN 55924, 507-528-2494; Start: 1996; Members: 354; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 104,857 tons ddgs; Startup cost/Equity raised: $32 million/$9.25 million; Website: www.al-corn.com

All Natural Beef Cooperative/Nature’s Premium All Natural Beef; Route 1, Box 117, Bronson, KS 66716; Start: 1997; Members: 20; Jobs: N/A; Status: Operational; Type: Natural beef processing; Output: 11 head per week; Startup cost: N/A

Alma’s Meats; 113 S. Country Road, Higginsville, MO 64037, 660-674-2314; Start: 1944; Type: Premium beef and pork processing and locker plant; Status: Operational; Website: www.almameats.com

Amazing Energy; 2404 W. Highway 30, P.O. Box 309, Woodbine, IA 51442, 800-590-2827; Start: 2002; Members: 800; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 90,000 tons ddgs; Startup cost: N/A; Website: www.amzenergy.com

Amazing Grains Cooperative; 405 Main Street SW, Ronan, MT 59864, 877-278-6585; Start: 2001; Members: 56; Status: Operational; Type: Gluten-free milled flour and grains; Website: www.amazinggrains.com

American Crystal Sugar—Cooperative Headquarters; 101 N. Third Street, Moorhead, MN 56560, 218-236-4383; Start: 1973; Members: 2,600—See data for individual plants; Jobs: 495 permanent, 1,035 seasonal workers, 1,530 total workers; Status: Operational; Type: Sugar beets; Output: See data for individual plants; Startup cost: $86 million; Website: www.crystalsugar.com
American Crystal Sugar—Crookston; P.O. Box 600, Crookston, MN 56716; Start: 1973; Members: 290; Jobs: 100 permanent, 160 seasonal, 260 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Drayton; P.O. Box 190, Drayton, ND 58225; Start: 1973; Members: 550; Jobs: 90 permanent, 160 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 4,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—East Grand Forks; P.O. Box 357, East Grand Forks, MN 56721; Start: 1973; Members: 503; Jobs: 145 permanent, 265 seasonal, 410 total; Status: Operational; Type: Sugar beets; Output: 5,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Hillsboro; RR 2, Box 42, Hillsboro, ND 58045; Start: 1973; Members: 300; Jobs: 100 permanent, 170 seasonal, 270 total; Status: Operational; Type: Sugar beets; Output: 5,900,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

American Crystal Sugar—Moorhead; 2500 N. 11th Street, Moorhead, MN 56560; Start: 1973; Members: 511; Jobs: 60 permanent, 270 seasonal, 330 total; Status: Operational; Type: Sugar beets; Output: 4,000,000 cwt of sugar per year; Startup cost: N/A; Website: www.crystalsugar.com

Badger State Ethanol, LLC; 820 W. 17th Street, P.O. Box 317, Monroe, WI 53566, 608-329-3900; Start 2002; Members: 460 of which 285 are farmers; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.6 mby corn, 148,000 tons ddgs; Startup cost: $56 million/$18 million in equity; Website: www.badgerstateethanol.com/index.htm

Bayside Best Beans; 418 Union Street, Seibwaing, MI 48759; Start: 1993; Members: 8; Jobs: N/A; Status: Operational; Type: Colored beans; Output: N/A; Startup cost: N/A; Website: www.baysidebestbean.com

Big River Resources Cooperative (BRRC); 15210 103rd Street, West Burlington, IA 52655, 319-753-1100; Start: 2002; Members: 500; Jobs: 32 projected; Status: Operational; Type: Ethanol from corn; Output: 40 mgy; Startup cost: $55 million/$13 million in farmer equity; Website: www.bigriverresources.com/index.php

Blue Diamond Growers; 1809 C Street, Sacramento, CA 95814-1009, 916-442-0771; Start: 1910; Members: 3,600; Jobs: 600; Status: Operational; Type: Almonds; Output: $410,000,000 sales in 2001; Startup cost: N/A; Website: www.bluediamond.com
Buckwheat Growers Association of Minnesota; 206 Aldrich Avenue SE, Wadena, MN 56482, 218-631-9212; Start: 1996; Members: 36; Jobs: N/A; Status: Operational; Type: Buckwheat and other grains processed for livestock feed; Output: N/A; Startup cost: N/A; Website: www.buckwheatgrowers.com/index.htm

Bushmills Ethanol, Inc.; P.O. Box 628, West Highway 12, Atwater, MN 56209, 320-974-8050; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 tons ddgs; Website: www.bushmillsethanol.com

Cal/West Seeds; P.O. Box 1428, Woodland, CA 95776, 530-666-3331; Status: Operational; Type: Seeds; Website: www.calwestseeds.com/index.cfm

Calcot, Ltd.; P.O. Box 259, Bakersfield, CA 93302, 661-327-5961; Start: 1927; Members: 1,475; Jobs: N/A; Status: Operational; Type: Cotton; Output: 1.3 million bales; Startup cost: N/A; Website: www.calcot.com

California Dairies, Inc.; 2000 N. Plaza Drive, Visalia, CA 93291, 559-625-2200; Start: 1999; Members: 680; Status: Operational; Type: Dairy; Output: 14 billion pounds milk per year; Website: www.californiadairies.com

Central Dakota Cattle Association; 402 Western Avenue, Maddock, ND 58348, 701-438-2753; Status: Operational; Type: Beef cattle; Output: 3,500 head

Central Dakota Growers; 602 8th Avenue, Jamestown, ND 58401, 701-252-1315; Start: 1993; Members: N/A; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A

Central Equity Milk Cooperative, Inc.; P.O. Box 31, Mountain Grove, MO 65711; Members: 159; Status: Operational; Type: Dairy, milk

Central Minnesota Ethanol Cooperative (CMEC); 18312 Riverwood, Little Falls, MN 56345, 320-632-1614; Start: 1996; Members: 800; Jobs: 27; Status: Operational; Type: Ethanol from corn; Output: 20 mgy, 7 mby corn, 60,000 tons ddgs; Startup cost: N/A; Website: www.centralmethanol.com

Central Missouri Poultry Producers; 39082 Highway 66, California, MO 65014; Start: N/A; Jobs: N/A; Status: Operational; Type: Poultry litter; Output: Poultry litter; Startup cost: N/A; Website: www.earlybirdcompost.com

Chignik Seafood Producers Alliance; Chignik, AK; Start: 2002; Members: 77; Jobs: 60; Status: Operational; Type: Salmon catching and processing; Output: 1 million fish; Startup cost: N/A
Chippewa Valley Ethanol Company (CVEC), LLLP; 406 15th Street S., Benson, MN 56215, 320-843-4813; Start: 1994; Members: 875; Jobs: 35; Status: Operational; Type: Ethanol; Output: 20 mgy in 2002 (Increasing in 2003 to 40 mgy ethanol, 16 mby corn, 130,000 tons ddgs); Startup cost: N/A; Website: www.cvec.com/main.htm

Cloverdale Growers’ Alliance/Prairie Pork Producers, LLP; P.O. Box 667, Mandan, ND 58554; Start: 1999; Members: 70; Jobs: N/A; Status: Operational; Type: Pork; Output: 100,000 hogs per year; Startup cost: N/A; Website: www.cloverdalefoods.com

Commonwealth Agri-Energy, LLC; 4895 Pemboke Road, P.O. Box 766, Hopkinville, KY 42241, 270-475-4415; Start: 2002; Members: 2,300; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 20 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $32 million; Website: www.commonwealthagrienergy.com

Corn Plus Ethanol --> includes Gold-Eagle Cooperative and Central Iowa Renewable Energy, LLC; P.O. Box 280, 1303 Highway 3 East, Goldfield, IA 50542, 866-838-0683; Start: 1994; Members: 651; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 17 mby corn, 170,000 tons ddgs; Startup cost: $36 million; Website: www.cornlp.com (combined with CORN, LP)

Corn-er Stone Co-op/Agri-Energy, LLC; 502 S. Walnut, Luverne, MN 56156, 507-283-9297; Start: 1998; Members: 201; Jobs: N/A; Status: Operational; Type: Corn/Ethanol; Output: 21 mgy; Startup cost: $21 million

Dakota Aquaculture Cooperative; Box 219, Carrington, ND 58421, 701-652-1130; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Fish; Output: N/A; Startup cost: N/A

Dakota Ethanol, LLC/Lake Area Corn Processors; P.O. Box 100, Wentworth, SD 57075; Start: 1999; Members: 1,000; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 43 mgy ethanol, 14 mby corn; Startup cost: $44 million; Website: www.dakotaethanol.com

Dakota Growers Pasta Company; 1 Pasta Avenue, P.O. Box 21, Carrington, ND 58421, 701-652-2855; Start: 1993; Members: 1,100; Jobs: 435; Status: Operational; Type: Pasta; Website: www.dakotagrowers.com

Dakota Halal Canning Company, Inc.; 426 7th Avenue S., New Rockford, ND 58356; Start: 2001; Members: N/A; Jobs: 20; Status: Operational; Type: Halal meat products; Output: N/A; Startup cost: N/A

Dakota Lamb Growers Cooperative; 201 12th Street SW, Hettinger, ND 58639, 701-567-2723; Start: 1999; Members: 180; Jobs: N/A; Status: Operational; Type: Lamb; Output: 28,000 head of sheep per year; Startup cost: N/A; Website: www.dakotalamb.com
Dakota Pride Cooperative/Meridian Seeds, LLC; P.O. Box 2136, Jamestown, ND 58402; Start: 1998; Members: 105; Jobs: N/A; Status: Operational; Type: Seed development, including top seed varieties of peas, wheat, flax, canola, barley, dry beans, and soybeans; Output: N/A; Startup cost: N/A; Website: www.dakotapride.coop

Delaware County Meats, LLC; 3240 210th Street, Dyersville, IA 52040, 877-875-6388; Start: 1999; Members: N/A; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.delawarecountymeats.com

Delta Pride Catfish; 1301 Industrial Parkway, Indianola, MS 38751; Start: 1981; Members: 115; Jobs: 700; Status: Operational; Type: Fish processing—catfish; Output: 100 million pounds per year; Startup cost: N/A; Website: www.deltapride.com

DENCO (Diversified Energy Company); P.O. Box 111, County Road #22, Morris, MN 56267, 320-589-2931; Start: 1991; Members: 345; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 18 mgy ethanol, 7.4 mby corn, 80,000 ddgs; Startup cost: N/A; Website: www.dencollc.com

DeWeese Biofuels, LLC; 301 Parker Street, DeWeese, NE 68934; Start: 2004; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A

Diamond Walnut Growers; 1050 S. Diamond Street, P.O. Box 1727, Stockton, CA 95201, 209-467-6000; Start: 1912; Members: 1,900; Jobs: 400 full-time plus another 200 during harvest; Status: Operational, now publicly traded; Type: Walnut processing; Output: 253,000 tons (2001); Startup cost: N/A; Website: www.diamondnuts.com

Drayton Grain Processors; P.O. Box 129, Drayton, ND 58225, 701-454-3430; Start: 1995; Members: 1,100; Jobs: N/A; Status: Operational; Type: Wheat into dough; Output: N/A; Startup cost: N/A

Earthwise Processors, LLC; 4111 30th Avenue S., Moorhead, MN 56560, 218-287-5510; Start: 2000; Members: 5; Jobs: 18; Status: Operational; Type: Soybean processing; Website: www.sunopta.com

East Kansas Agri-Energy, LLC; 1304 S. Main, P.O. Box 225, Garnett, KS 66032, 785-448-2888; Start: 2000; Members: 47; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy, 171 tons ddgs; Startup cost: $47 million; Website: www.ekaellc.com

Eden Natural; P.O. Box 87, State Center, IA 50247, 641-483-2292; Start: 1998; Members: 85; Jobs: N/A; Status: Operational; Type: Hog processing and marketing; Output: 30 hogs per week; Startup cost: N/A; Website: www.betterpork.com
EnviroPork/North Dakota Pig Cooperative; 1918 42nd Street NE, Larimore, ND 58251; Start: 1997; Members: 27; Jobs: N/A; Status: Operational; Type: Hog farrowing; Output: 5,000 sows producing 100,000 piglets per year; Startup cost: N/A

Ethanol 2000, LLP/Southwest Minnesota Agrifuels Co-op; 40212 510th Street, Bingham Lake, MN 56118, 507-831-0063; Start: 1995; Members: 244; Jobs: 28; Status: Operational; Type: Ethanol from corn; Output: 30 mgy ethanol, 11 mby corn, 93,500 tons ddgs; Startup cost: $33 million; Website: www.ethanol2000.com

Ethanol Grain Processors; P.O. Box 95, Obion, TN 38240, 731-536-1286; Start: 2005; Members: 33; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A; Website: www.ethanolgrainprocessors.com

Ewenity Dairy Cooperative; RR 1, Conn, ON N0G 1N0; Start: 2001; Members: N/A; Jobs: N/A; Status: Operational; Type: Sheep milk; Output: N/A; Startup cost: N/A; Website: www.ewenity.com

EYC Wind Group, LLC; 35200 County Road DD.75, Wray, CO 80758; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: Wind energy; Output: 10 megawatts; Startup cost: N/A

Farm Connect; P.O. Box 396, Crookston, MN 56716, 888-654-5077; Start: 2000; Members: 650; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $1 million; Website: www.farmconnect.com

Farm Fresh Poultry Co-op; Harriston, ON; Start: 1999; Members: 40; Jobs: 85; Status: Operational; Type: Poultry processing; Output: 2.2 million pounds per week; Startup cost: $3.2 million (C$5 million)

Farmer Direct Foods, Inc./founded by American White Wheat Producers Association (AWWPA); P.O. Box 326, Atchison, KS 66002, 800-372-4422; Start: 2002; Members: N/A; Jobs: N/A; Status: Operational; Type: White wheat processing; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

Farmer’s Cooperative/Farmland Industries Swine Program; 110 S. Keokuk, Keota, IA 52248, 515-636-3748; Start: 1987; Members: N/A; Jobs: 47; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A

Farmers Cooperative of Hanska; P.O. Box 6, Hanska, MN 56041, 507-439-6244; Status: Operational; Website: www.hanskaco.com

Foremost Farms; P.O. Box 111, E10889A Penny Lane, Baraboo, WI 53913, 800-362-9196; Start: 1995; Members: 3,760; Jobs: 1,500; Status: Operational; Type: Dairy; Website: www.foremostfarms.com
Franklin County Goat Producers Cooperative; Franklin County Extension Center, 103 S. Bickett Boulevard, Louisburg, NC 27549; Start: 2001; Members: 40; Jobs: N/A; Status: Operational—pilot project; Type: Goat meat—halal certified; Output: N/A; Startup cost: N/A; Website: www.ordergoat.com

Frontier Ethanol, LLC; 1562 320th Street, Gowrie, IA 50543, 515-352-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn; Startup cost: N/A; Website: www.frontierethanol.com

Gateway Beef Cooperative; 13712 Business Highway 54, Bowling Green, MO 63334; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef products to restaurants; Output: N/A; Startup cost: N/A

Glacial Lakes Energy, LLC; P.O. Box 933, 301-20th Avenue SE, Watertown, ND 57201, 605-882-8480; Start: 2001; Members: 800; Jobs: 34; Status: Operational; Type: Ethanol from corn; Output: 13.5 mby corn, 40 mgy ethanol, 130,000 tons ddgs; Startup cost: $54 million; Website: www.glaciallakesenergy.com

Golden Cheese Company of California; 1138 W. Rincon Street, Corona, CA 92880, 800-842-0246; Status: Operational; Type: Ethanol from cheese whey; Website: http://ourworld.compuserve.com/homepages/gccc

Golden Gem Growers, Inc.; P.O. Box 609503, Orlando, FL 32860, 800-366-4440; Start: 1947; Members: 450; Jobs: 800; Status: Operational; Type: Oranges

Golden Grain Energy, LLC; 951 N. Line Avenue, New Hampton, IA 50659, 888-443-2676; Start: 2002; Members: 740; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $55 million; Website: www.goldengrainenergy.com

Golden Oval Eggs, LLC—Renville; P.O. Box 615, 1800 Park Avenue E., Renville, MN 56284, 320-329-8182; Start: 1994; Members: 681; Jobs: N/A; Status: Operational; Type: Egg production; Output: 2 million laying hens housed in 16 barns, 1.4 million eggs per day; Startup cost: N/A; Website: www.goldenovaleggs.com

Golden Oval Eggs—Thompson; 13780 450th Street, Thompson, IA 50478, 641-584-2050; Start: 2000; Members: 250 new members from Iowa; Jobs: 20; Status: Operational; Type: Egg production; Output: 1.9 million eggs per day (3.8 million projected), 2.7 million laying eggs (5.5 million projected), 80 million pounds of liquid egg per year (160 million projected), 2.8 mby corn, 0.4 mby soybean; Startup cost: $30 million; Website: www.goldenovaleggs.com
Golden Ridge Cheese Cooperative; 23051 20th Street, Cresco, IA 52136, 563-547-3714; Start: N/A; Members: 40; Jobs: 20; Status: Operational; Type: Cheese; Output: N/A; Startup cost: N/A; Website: www.goldenridgecheese.com

Golden Triangle Energy Cooperative; 15053 Highway 111, Craig, MO 64437, 660-683-5646; Start: 1999; Members: 275; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 40,000 tons ddgs, 6 mby corn; Startup cost: $21.5 million; Website: www.goldentriangleenergy.com

Gorditos Meats; 984 W. 2000 S., Ogden, UT 84401; Start: 1996; Members: 12; Jobs: N/A; Status: Operational; Type: Pork processing for Hispanic markets; Output: 800 head per week; Startup cost: $220,000

Granite Falls Energy, LLC; P.O. Box 216, 15045 Highway 23 SE, Granite Falls, MN 56241, 320-564-3100; Start: 2001; Members: 900; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 14 mby corn, 40+ mgy ethanol, 113,000 tons ddgs; Startup cost: N/A; Website: www.granitefallsenergy.com

Grassland Beef, LLC; U.S. Wellness Meats, 17260 State Highway A, Monticello, MO 63457, 877-383-0051; Start: N/A; Members: 5 families; Jobs: N/A; Status: Operational; Type: Grass-fed beef; Output: N/A; Startup cost: N/A; Website: www.grasslandbeef.com/index.html

Great North Marketing Co-operative; Orillia, ON; Start: 1999; Members: 32; Jobs: N/A; Status: Operational; Type: Deer/venison; Output: 1,400 per year, $650,000; Startup cost: $160,000 in farmer equity

Great Plains Ethanol/Dakota Corn Processors Cooperative, LLC; 46569 SD Highway 44, P.O. Box 217, Lennox, SD 57039, 605-647-5179; Start: 2001; Members: 500; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn; Startup cost: $52 million ($18 million farmer equity); Website: www.greatplainsethanol.com

Great Plains Oil/Kiowa County Growers, Inc.; 307 E. 15th, P.O. Box 866, Eads, CO 81036, 719-438-5621; Start: 1999; Members: 30; Jobs: 3; Status: Operational; Type: Bio-based engine oil from sunflower, canola, and soybean oil; Output: 40,000 gallons of oil; Startup cost: $900,000; Website: www.greatplainsoil.net

Green River Cattle Company; P.O. Box 82, 101 Industrial Park Road, Suite 1, Greensburg, KY 42743, 270-932-9677; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A; Website: www.greenrivercattle.com
Hazelnut Growers of Oregon; P.O. Box 626, Cornelius, OR 97113, 503-648-4176; Start: 1984; Members: 170; Jobs: 250; Status: Operational; Type: Hazelnuts; Output: N/A; Startup cost: N/A; Website: www.hazelnut.com

Heartland Corn Products; Highway 19 East, P.O. Box A, Winthrop, MN 55396, 507-647-5000; Start: 1995; Members: 502; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 35 mgy ethanol, 122,000 tons per year ddgs; Startup cost: N/A

Heartland Farm Foods, LLC; #1 Mitchell Road, Montgomery City, MO 63361, 573-564-1600; Start: 2001; Members: 39; Jobs: N/A; Status: Operational; Type: Home-canning recipes for beef products; Output: N/A; Startup cost: $1 million; Website: www.heartlandfarmfoods.com/index.htm

Heartland Fish Cooperative; 3783 X Avenue, Manning, IA 51455; Start: 2003; Members: 4; Jobs: N/A; Status: Operational; Type: Fresh-frozen rainbow trout and walleye pike fillets; Output: 50,000 pounds per year; Startup cost: $260,000

Heartland Grain Fuels, LP—Aberdeen; 38469 133rd Street, Aberdeen, SD 57401, 605-225-0520; Start: 1993; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 8 mgy ethanol; Startup cost: N/A; Website: www.distillersgrains.com/heartlandGrainFuels.htm

Heartland Grain Fuels, LP—Huron; 694 W. Park Avenue NW, Huron, SD 57350, 605-352-3561; Start: 1999; Members: N/A; Jobs: 10; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 38,000 tons ddgs per year; Startup cost: N/A

Heartland Premium Aged Beef; West Lafeyette, IN, 317-345-5479; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Premium beef; Output: N/A; Startup cost: N/A

Home Grown Wisconsin; P.O. Box 258015, Madison, WI 53725, 608-347-3054; Start: 1996; Members: 23; Jobs: 1; Status: Operational; Type: Organic vegetables delivered directly to upscale restaurants; Output: Suppliers to 31 restaurants in Chicago, Madison, and Milwaukee; Startup cost: N/A; Website: www.homegrownwisconsin.com

Imperial Organic Processing; 4231 59th Street SE, Napoleon, ND 58561, 701-424-3742; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Organic grain producers’ co-op processes and organic grains; Output: Organic grain; Startup cost: N/A

Ingreen Valley Growers; Ingersoll, ON; Start: N/A; Members: 73; Jobs: N/A; Status: Operational; Type: Vegetables; Output: N/A; Startup cost: $135,000 (C$210,000)
Innovative Growers, LLC; 2023 S. Federal, Mason City, IA 50401, 641-423-0844; Start: 2000; Members: N/A; Jobs: N/A; Status: Operational; Type: Specialty grain supply; Output: N/A; Startup cost: N/A; Website: www.innovativegrowers.com

Interstate Value-Added Cooperative; RR 1, Box 113, Glenville, MN 56036; Start: 1994; Members: 70; Jobs: N/A; Status: Operational; Type: Eggs; Output: N/A; Startup cost: N/A; Website: N/A

Iowa Ethanol, LLC; 3638 Fir Avenue, Hanlontown, IA 50444; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy, 16 mby corn; Startup cost: N/A; Website: www.iowaethanol.com

Iowa Premium Pork; P.O. Box 71009, Clive, IA 50325, 515-225-7675; Start: 1998; Members: 1,400; Jobs: N/A; Status: Operational; Type: Marketing and processing hogs; Output: N/A; Startup cost: N/A

Island Grown Farmers Cooperative/Lopez Community Land Trust; P.O. Box 25, Lopez, WA 98261, 360-468-3723; Start: 2001; Members: 25; Jobs: 1; Status: Operational; Type: Beef processing using mobile facility; Output: 1,500 head per year; Startup cost: $150,000

JYY, Inc. dba Maui Upcountry Jams and Jellies; 1574 Kekaulike Avenue, Kula, HI 96790; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Fruit Processing

Kona Pacific Farmers Cooperative; P.O. Box 309, Captain Cook, HI 96704, 808-328-2411; Start: 1995; Members: 300; Jobs: N/A; Status: Operational; Type: Kona coffee and Hawaii-grown Macadamias; Output: 300,000 pounds per year; Startup cost: N/A; Website: www.kpfc.com

Lake Cumberland Milling, LLC; 221 Old Highway 90, Monticello, KY 42633, 606-348-8134; Start: 2004; Members: 27; Jobs: N/A; Status: Operational; Type: Soybean meal, oil and soy hulls

Lincolnland Agri-Energy; 10406 N. 1725th Street, Palestine, IL 62451, 618-586-2321; Start: 1999; Members: 453; Jobs: 29; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup Cost: $54 million; Website: www.lincolnlandagrienergy.com

Little Sioux Corn Processors; 4808 F Avenue, Marcus, IA 51035, 712-376-2800; Start: 2001; Members: 500; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby corn, 130,000 tons ddgs; Startup cost: $54 million; Website: www.littlesiouxcornprocessors.com

Maine Coast Sea Vegetables; 3 Georges Pond Road, Franklin, ME 04634, 207-565-2907; Start: 1971; Members: >30; Jobs: N/A; Status: Operational; Type: Sea vegetables; Output: 50,000 pounds per year; Startup cost: N/A; Website: www.seaveg.com
Massachusetts Woodland Cooperative; P.O. Box 9660, North Amherst, MA 01059; Start: 2001; Members: 22; Jobs: N/A; Status: Operational; Type: Timber processing—green certified; Output: 3,000 acres of forest land; Startup cost: N/A; Website: www.masswoodlands.coop

Meadowbrook Farms Cooperative (formerly American Heritage Farms/American Premium Foods); Processing in Rantoul, IL/HQ at 10 S. Jackson Street, Suite 400, Belleville, IL 62220, 618-222-1188; Start: 1998; Members: 200; Jobs: 310; Status: Operational; Type: Hogs; Output: 15,000 hogs per week; Startup cost: $28 million/$12.6 million in farmer equity; Website: www.farms.coop

MG Grass Seed, LLC (now Northern Excellence Seed, LLC); 300 Highway 11 South, Williams, MN 56686, 218-783-2215; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Grass seed processing; Output: N/A; Startup cost: N/A

Michigan Ethanol, LLC; Caro, MI 48723; Start: 2000; Members: 380; Jobs: 38; Status: Operational; Type: Corn into ethanol; Output: 40 mgy ethanol, 16 mby, 120,000 tons ddgs; Startup cost: $50 million; Website: www.michiganethanol.com

Michigan Sugar; 2600 S. Euclid Avenue, Bay City, MI 48706, 989-686-0161; Start: 2002; Members: 1,300; Jobs: 450 full-time and 1,750 seasonal workers; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.michigansugar.com

Michigan Sugar Beet Growers Cooperative; Carollton, MI; Start: 2001; Members: 1,400; Jobs: 350 full-time and 1,150 seasonal workers; Status: Operational; Type: Sugar beets; Output: 500 million pounds per year; Startup cost: $55 million

Michigan Turkey Producers Cooperative; 2140 Chicago Drive SW, Wyoming, MI 49509, 616-245-2221; Start: 2000; Members: 15; Jobs: 200 on-farm and 300 in the processing facility; Status: Operational; Type: Turkey processing; Output: 4.25 million pounds per year generating $70 million in annual sales; Startup cost: $20 million; Website: www.miturkey.com

Mid-Missouri Energy; RR 2, Box 5A, Malta Bend, MO 65339, 660-595-0144; Start: 2002; Members: 100; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $60 million; Website: www.midmissourienenergy.com

Midwest Emu Growers Alliance; 34226 Sybil Lake Road, Vergas, MN 56587; Start: 1996; Members: 92; Jobs: N/A; Status: Operational; Type: Emu processed into meat and oil products; Output: N/A; Startup cost: N/A
Midwest Grain Processors Cooperative; 1660 428th Street, Lakota, IA 50451, 515-886-2222; Start: 2001; Members: 978; Jobs: 30; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn, 145,000 tons ddgs; Startup cost: $59 million; Website: www.mgpethanol.com

Midwest Investors; 1800 Park Avenue E., Renville, MN 56284; Start: 1994; Members: 266; Jobs: N/A; Status: Operational; Type: Cooperative Business Development Venture; Output: Investments in Golden Oval Egg and United Mills; Startup cost: $3,850,000

Midwest Organic Farmers Co-op; 100A S. Lafayette Street, Newton, IL 62448, 618-783-4601; Members: 84; Status: Operational; Type: Organic products; Website: www.midwestorganic.com

MinAqua Fisheries; Box 659, Renville, MN 56284, 320-329-3380; Start: 1996; Members: 320; Jobs: 10; Status: Operational; Type: Soybean meal fed to Tilapia fish; Output: 1,680,000 million pounds of live fish per year, $2.5 million annual sales; Startup cost: $4.1 million

Minn-Dak Farmers Cooperative; 7525 Red River Road, Wahpeton, ND 58075, 701-642-8411; Start: 1972; Members: 497; Jobs: 150 full-time and 320 part-time; Status: Operational; Type: Sugar beets; Output: 800,000 tons per year; Startup cost: $60 million; Website: www.mdf.coop

Minnesota Bison Marketing; 25594 Jolanne Lane, Bovey, MN 55709, 218-245-0160; Start: 2000; Members: 16; Jobs: N/A; Status: Operational; Type: Buffalo meat; Output: $70,000 annual sales; Startup cost: N/A

Minnesota Certified Pork; Minnesota Certified Program, Minnesota Department of Agriculture, 90 W. Plato Boulevard, Saint Paul, MN 55107; Start: 2000; Members: 25; Jobs: N/A; Status: Operational; Type: Pork branding and certification program; Output: N/A; Startup cost: N/A

Minnesota Energy; 777 W. Borden Avenue, P.O. Box 218, Buffalo Lake, MN 55314, 320-833-5939; Start: 1994; Members: 325; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 12 mgy ethanol, 4.8 mby corn, 34,000 tons ddgs; Startup cost: N/A; Website: www.me3.org/issues/ethanol/platsmn.html

Minnesota Soybean Processors; P.O. Box 100, Brewster, MN 56119, 507-842-6677; Start: 2000; Members: 1,600; Jobs: 36; Status: Operational; Type: Soybean processing; Output: 140,000 tons of crude soybean oil each year; Startup cost: $50 million/$21.5 million raised by farmers; Website: www.mnsoy.com

Minnesota Valley Alfalfa Producers (MnVAP); P.O. Box 1680, Willmar, MN 56201, 320-231-2400; Start: 1994; Members: 500; Jobs: N/A; Status: Operational; Type: Alfalfa processing and biomass energy production from crop residue; Output: 5,000 tons per month of alfalfa pellets; Startup cost: N/A; Website: www.mnvap.com
Missouri Ethanol, LLC; 809 N. Pine, Laddonia, MO 63352, 573-373-1260; Start: 2006; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy; Startup cost: N/A; Website: www.missouriethanol.com

Missouri Farms Dairy; 269 Goodwood Farm Drive, Elsberry, MO 63343; Start: 2004; Members: 150; Jobs: N/A; Status: Operational; Type: Dairy; Output: N/A; Startup cost: N/A; Website: www.comfycows.com

Missouri Masa; Route 1, Box 226, Arbela, MO 63432; Start: 2004; Members: N/A; Jobs: N/A; Status: Operational; Type: Flour processing, corn into flour for tortillas

Missouri Northern Pecan Growers, LLC; 3400 Industrial Parkway, Highway 71 North, Nevada, MO 64772, 417-667-3501; Start: 1999; Members: 9; Jobs: N/A; Status: Operational with $131,000 USDA grant; Type: Pecan cleaning, packaging, and marketing; Output: N/A; Startup cost: N/A; Website: www.mopecans.com

Mornington Heritage Cheese and Dairy Co-operative; RR 1, Gadshill, ON N0K 1J0, 866-995-9903; Start: 2001; Members: 26; Jobs: 40; Status: Operational; Type: Dairy/cheese; Output: N/A; Startup cost: N/A; Website: www.morningtondairy.com

Mountain States Lamb Cooperative; 327 E. Center Street, Casper, WY 82602, 307-265-5250; Start: 1999; Members: 127; Jobs: N/A; Status: Operational; Type: Lamb and wool processing; Output: 400,000 sheep; Startup cost: N/A; Website: www.mslamb.com

Mountain View Harvest Cooperative/Gerard’s Bakery; 4226 Weld County Road #22, Longmont, CO 80504, 303-772-4710; Start: 1996; Members: 227; Jobs: 143; Status: Operational; Type: Wheat into par-baked bread products; Output: $12 million in sales (FY99); Startup cost: $6 million; Website: www.mvhcoop.com

Multiple Community Co-op/MCC Dairy; P.O. Box 157, Veblen, SD 57270; Start: 1997; Members: 61; Jobs: 24; Status: Operational; Type: Dairy; Output: 23,000 pounds per year; Startup cost: N/A

National Grape Cooperative, Inc.; 2 S. Portage Street, Westfield, NY 14787, 716-326-5200; Start: 1933; Members: 1,400; Status: Operational; Type: Grapes; Website: www.nationalgrape.com

Naturally Iowa, LLC; 1518 S. 16th Street, Clarinda, IA 51632, 712-542-6455; Start: 2002; Members: 25; Status: Operational; Type: Organic dairy processing

Nebraska Energy, LLC --> Aventine Renewable Energy, Inc.; 1205 S. O Road, Aurora, NE 68818, 402-694-3635; Start: 1993; Members: 229; Jobs: 48; Status: Operational; Type: Ethanol from corn; Output: 55 mgy; Startup cost: $68 million

Nebraska Farmers Choice Cooperative; 1320 20th Street, Auburn, NE 68305, 402-274-5682; Start: 2001; Members: 16; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: N/A; Website: www.nebraskafarmerschoice.com

Nebraska Sandhills Yellow Perch; Whitman, NE; Start: 1998; Members: 40; Jobs: N/A; Status: Operational; Type: Fish processing; Output: N/A; Startup cost: N/A

New North Florida Cooperative; 3806 Union Road, Marianna, FL 32446, 850-352-2400; Start: 1997; Members: 13; Jobs: N/A; Status: Operational; Type: Vegetables; Output: 50,000 pounds per month; Startup cost: N/A

Norpac Foods Incorporated; 930 W. Washington, Stayton, OR 97383, 503-769-2101; Start: 1924; Members: 250; Jobs: 1,100; Status: Operational; Type: Vegetable processing; Output: $260 million annual sales; Startup cost: N/A; Website: www.norpac.com

North American Bison Cooperative; 1658 Highway 281, New Rockford, ND 58356, 701-947-2502; Start: 1993; Members: 400; Jobs: N/A; Status: Operational; Type: Buffalo meat processing; Output: 12,000 bison per year; Startup cost: $2.4 million

North American Fish Farmers Cooperative; P.O. Box 98, Binford, ND 58416, 701-676-2620; Start: 1994; Members: 150; Jobs: N/A; Status: Operational; Type: Fish from local grains; Output: N/A; Startup cost: N/A; Website: http://renewingthecountryside.org/index.php?option=&mode=region&task=view&category=10&Itemid=43&limit=1&limitstart=3

North Dakota Elk Growers; P.O. Box 222, Medora, ND 58645, 701-623-4454; Start: N/A; Members: 108; Jobs: N/A; Status: Operational; Type: Elk raised for meat and leather products; Output: N/A; Startup cost: N/A; Website: www.northdakotaelkgrowers.com

Northeast Iowa Specialty Meats; 1320 20th Street, Auburn, NE 68305, 888-234-1488; Status: Operational; Type: Specialty meats; Website: www.iowa-natural-meats.com

Northeast Missouri Grain Processors; 30211 Major Avenue, Macon, MO 63552, 660-385-2789; Start: 1998; Members: 311; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 22 mgy, 5 mby corn; Startup cost: $23 million; Website: www.nemog.com

Northern Dakota Pigs Cooperative; 1918 42nd Street, Fargo, ND 58251, 701-397-5211; Start: 1997; Members: 25; Status: Operational; Type: Sow farrowing; Output: N/A; Startup cost: N/A

Northern Lights Ethanol, LLC; 48416 144th Street, Big Stone City, SD 57216, 605-862-7902; Start: 2001; Members: 650; Jobs: 37; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 14.3 mby corn, 120,000 tons ddgs; Startup cost: $50 million; Website: www.northernlightsethanol.com
Northern Plains Ratite Consortium dba Minnesota Emu, Inc.; 24200 Fairwood Lane, Nevis, MN 56467, 218-652-2303; Status: Operational; Type: Emu oil products for pain relief, skin, and nutrition

Northern Valley Growers Cooperative; Box 130, Hoople, ND 58243; Start: 1997; Members: 23; Jobs: 5; Status: Operational; Type: Potatoes; Output: 2.4 million pounds per year; Startup cost: $2.5 million

Northern Vineyards Winery; 402 N. Main Street, Stillwater, MN 55082-5051, 651-430-1032; Start: 1983; Members: 16; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: 2,500 cases of wine per year, generating $400,000 in sales (1998); Startup cost: $20,000; Website: www.northernvineyards.com

Northstar Ethanol, LLC; 19200 499th Avenue, Lake Crystal, MN 56055, 507-726-2473; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.5 mby corn; Website: www.northstarethanol.com

Ocean Spray; 1 Ocean Spray Drive, Middleboro, MA 02346, 508-946-1000; Start: 1930; Members: 930; Jobs: 2,000; Status: Operational; Type: Cranberry and grapefruit processed into beverages and food products; Output: Annual sales of $1.1 billion; Startup cost: N/A; Website: www.oceanspray.com

Organic Essentials Cotton Cooperative; 822 Baldridge Street, O’Donnell, TX 79351, 806-428-3486; Start: 1993; Members: 40; Jobs: 13; Status: Operational; Type: Organic cotton processed into various products; Output: 3,129 bales; Startup cost: N/A; Website: www.organicessentials.com

Organic Valley/CROPP (Coulee Region Organic Produce Pool) Cooperative; One Organic Way, LaFarge, WI 54639, 608-625-2602; Start: 1988; Members: 460; Jobs: 85; Status: Operational; Type: Organic vegetables and dairy products; Output: $77 million in sales (2000); Startup cost: N/A; Website: http://organicvalley.coop

Ostrich Producers Cooperative of the Midwest; 2486 171st Avenue, Decorah, IA 52101, 612-541-9391; Start: 1995; Members: 80; Jobs: N/A; Status: Operational; Type: Ostrich and other ratite processing; Output: N/A; Startup cost: N/A

Otter Creek Ethanol; 4970 260th Street, Ashton, IA 51232, 712-724-6604; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 16 mby corn; Startup cost: N/A; Website: www.ottercreekethanol.com

Ozark Mountain Pork Cooperative; 1504 E. 4th Street, Mountain View, MO 65548, 417-934-5850; Start: 2003; Members: 34; Jobs: N/A; Status: Operational; Type: Pork processing; Output: N/A; Startup cost: $790,000
Phenix Biocomposites, LLC; P.O. Box 609, Mankato, MN 56002, 507-388-3434; Start: 1994; Members: 1,000; Jobs: 100; Status: Operational after restructuring; Type: Soybeans processed into soy flour, and then combined with recycled paper to create particle board; Output: 45 million square feet per year particle board; Startup cost: $23 million; Website: www.phenixbiocomposites.com

Pine Lakes Corn Processors, LLC; 33371 170th Street, Steamboat Rock, IA 50672, 641-868-2676; Start: N/A; Members: 421; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 15 mgy, 5.6 mby corn, 36,000 tons ddgs, 33,000 tons wdgs; Startup cost: $20.6 million; Website: www.pinelakecorn.com

Plains Cotton Cooperative Association/American Cotton Growers; P.O. Box 2827, Lubbock, TX 79408, 806-763-8011; Start: 1987; Members: N/A; Jobs: 500; Status: Operational; Type: Cotton processed into textiles; Output: 120,000 bales per year processed into 36 million linear yards of cloth; Startup cost: $85 million; Website: www.pcca.com

Platte Valley Fuel Ethanol, LLC; Central City, NE; Jobs: 36; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Website: www.plattevalleyfuelethanol.com

Pork America/American Pork of Iowa; Estherville, IA; Start: 2000; Members: 2,000; Jobs: 12 (planned for 40); Status: Operational; Type: Hogs; Output: 240 hogs per day (planning for 600); Startup cost: N/A

Prairie Land Seafood/Illinois Fish Farmers Cooperative; P.O. Box 235, 5565 State Route 154, Pinckneyville, IL 62274; Start: 1999; Members: 44; Jobs: 40; Status: Operational; Type: Fish processing (e.g., catfish, hybrid-striped bass, and freshwater shrimp); Output: 100,000 pounds per week; Startup cost: $13 million

Prairie Organic/Northern Plains Organic Marketing Cooperative; P.O. Box 106, Steele, ND 58482, 701-258-7085; Start: 1994; Members: 35; Jobs: N/A; Status: Operational; Type: Organic grain processing and marketing; Output: N/A; Startup cost: N/A

Pro-Corn; 701 N. Industrial Drive, P.O. Box 440, Preston, MN 55965, 507-765-4548; Start: 1998; Members: 170; Jobs: 26; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 14 mby corn, 120,000 tons ddgs; Startup cost: N/A; Website: www.pro-corn.com

Producers Alliance; 1701 N. Towanda Avenue, Bloomington, IL 61701, 309-557-2241; Start: 1999; Members: 350; Jobs: 3; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: N/A; Website: http://producers-alliance.com
Purchase Area Aquaculture Cooperative, Inc.; 11525 State Route 94, Farmington, KY 42040, 270-382-3100; Start: 2000; Members: 50; Jobs: 37; Status: Operational; Type: Catfish farming and processing; Output: 500,000 pounds per year; Startup cost: $1.5 million

Quad County Corn Processors; 6059 159th Street, Galva, IA 51020, 712-282-4628; Start: 2000; Members: 415; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 18 mgy, 6.6 mby corn, 55,700 tons ddgs; Startup cost: $23 million; Website: www.quad-county.com

Ranchers Renaissance; 19201 E. Main Street, Suite 104, Parker, CO 80134, 303-662-1945; Start: 1997; Members: 25; Jobs: N/A; Status: Operational; Type: Cattle farrowing and processing operation; Output: 120,000 head per year; Startup cost: N/A; Website: www.ranchersrenaissance.com

Renewable Energy Group; 406 First Street, P.O. Box 128, Ralston, IA 51459, 712-667-3500; Start: 2003; Members: N/A; Jobs: 30; Status: Operational; Type: Biodiesel: turnkey operations; Output: 640 mgy (own and third-party turnkey operations); Startup cost: N/A; Website: www.renewable-energy-group.com/index.html

Rhode Island Dairy Farms Cooperative; 800-746-3934; Start: N/A; Members: 5; Jobs: N/A; Status: Operational; Type: Fluid milk; Output: N/A; Startup cost: N/A; Website: www.rhodyfresh.com

SDAPV (South Dakota Ag Producer Ventures); P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2000; Members: 350; Jobs: 2; Status: Operational; Type: Cooperative Business Development Venture; Output: N/A; Startup cost: $385,000; Website: www.sdapv.com

Sheyenne Valley Processing Company (Dakota Halal)/Central Dakota Cattle Association (CDCA); P.O. Box 358, Harvey, ND 58341; Start: 2001; Members: 56 who own 51% of the shares in the company; Jobs: 19 to start, with potential for 45 total workers; Status: Operational; Type: Beef processed to meet Halal (Islamic) standards; Output: 5,000 head of cattle per year; Startup cost: $3 million, $560,000 in farmer equity

Sho-Me Ethanol, LLC; 807 W. Main, P.O. Box 158, Richmond, MO 64085; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: N/A

Sho-Me Livestock; 601 Johnson Avenue, Belle, MO 65013, 573-859-6681; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Beef processing; Output: Meat pies and meat products; Startup cost: N/A; Website: N/A

Sioux River Ethanol; 29619 Spur Avenue, Hudson, SD 57034; Members: 500; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 45 mgy ethanol, 15 mby corn, 125,000 tons ddgs; Website: www.siouxriverethanol.com
Siouxland Energy & Livestock Coop; 3890 Garfield Avenue, Sioux Center, IA 51250, 712-722-4904; Start: 1999; Members: 391; Jobs: 15; Status: Operational; Type: Ethanol from corn; Output: 25 mgy ethanol, wdgs, and syrup; Startup cost: $18 million; Website: www.siouxlandenergy.com

Small Farms Cooperative; NE; Start: 1999; Members: 30; Status: Operational; Type: Natural meat marketing co-op; Website: http://72.14.203.104/search?q=cache:tzG5r2sHUAIJ

Smith Island Crab Meat Cooperative; 3019 Union Church Road, Tylerton, MD 21866, 410-968-1344; Start: 1993; Members: 15; Jobs: 15 members are the jobs; Status: Operational; Type: Crab meat caught and packaged; Output: 19,000 pounds per year; Startup cost: $180,000; Website: http://crabs.maryland.com/index3.html

Snake River Sugar Company; 3184 Elder Street, Boise, ID 83705, 208-383-6500; Start: 1994; Members: N/A; Jobs: N/A; Status: Operational; Type: Sugar beets; Output: N/A; Startup cost: N/A; Website: www.srcoop.com

South Dakota Soybean Processors; 100 Caspian Avenue, P.O. Box 500, Volga, SD 57071, 605-627-9240; Start: 1993; Members: 2,100; Jobs: 64; Status: Operational; Type: Soybean processing; Output: 27 mby soybean; Startup cost: $32.5 million; Website: www.sdsbp.com

Southeast Milk, Inc.; 1950 SE County Highway 484, Belleview, FL 34420, 800-598-7866; Start: 1998; Members: 300+; Status: Operational; Type: Dairy processing and shipping; Website: www.southeastmilk.org

Southern Minnesota Beet Sugar Cooperative; 83550 County Road 21, Renville, MN 56284, 320-329-8305; Start: 1975; Members: 558; Jobs: 265 full-time and 340 part-time; Status: Operational; Type: Sugar beets; Output: 2.2 million tons per year; Startup cost: $60 million; Website: www.smbsc.com

Southwest Iowa Egg Cooperative; 75868 Victoria Road, Massena, IA 50022, 712-779-3447; Start: 1999; Members: 275; Jobs: N/A; Status: Operational; Type: Eggs; Output: 650,000 laying hens producing 156 million eggs per year worth $7 million in sales; Startup cost: N/A

Stateline Bean Producers; 401 S. Beltline, P.O. Box 2188, Scoffsbluff, NE 69363, 308-262-1222; Start: 2003; Members: N/A; Jobs: 19; Status: Operational; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Website: www.statelinebean.com

Sun Valley Potatoes, Inc.; 100S 375W, Paul, ID 83347, 208-438-2605; Start: 1973; Members: 20; Jobs: N/A; Status: Operational; Type: Potatoes; Output: N/A; Startup cost: N/A; Website: www.idaho-potatoes.com
Sunbelt Goat Producers Cooperative, Inc.; P.O. Box 5726, Sandersville, GA 31082, 478-553-1003; Start: N/A; Members: 180; Jobs: N/A but 19 projected; Status: Operational; Type: Goat meat; Output: 450 head per week; Startup cost: $2.6 million; Website: www.sunbeltgoat.com

Sunrise Energy Co-op; P.O. Box 301, Blairstown, IA 52209, 319-454-0033; Start: 1995; Members: 600; Jobs: 20; Status: Operational; Type: Ethanol from corn and livestock; Output: 6 mgy, 15,500 tons ddgs; Startup cost: $9 million

Sustainable Woods Cooperative; P.O. Box 307, Lone Rock, WI 53566; Start: 1998; Members: 150; Jobs: 4; Status: Operational with $330,000 USDA grant; Type: Hardwood processing; Output: $140,000 sales; Startup cost: N/A; Website: www.sustainablewoods.com

Tall Corn Ethanol, LLC; 1015 Grant Avenue, Coon Rapids, IA 50058; Start: 2000; Members: 500; Jobs: 35; Status: Operational; Type: Ethanol from corn; Output: 40 mgy, 15 mby, 123,750 tons ddgs; Startup cost: $55 million; Website: www.tallcornethanol.com

Thumb Oilseed Producers’ Cooperative; 2145 Leppeck Road, Ubly, MI 48475, 989-658-2344; Start: 1997; Members: 210; Jobs: N/A; Status: Operational; Type: Soybean processing into industrial and edible oils; Output: 1 mby; Startup cost: $1.5 million; Website: www.thumboilseed.com

Tifton Quality Peanuts, LLC; 995 Bruce Lane, Tifton, GA 31794, 229-387-8765; Start: N/A; Members: 106; Jobs: 55; Status: Operational; Type: Peanuts; Output: N/A; Startup cost: $20 million

TransCon Ag, Inc.; P.O. Box 688, Concordia, MO 64020, 913-764-7669; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Brewing from various grains; Output: N/A; Startup cost: N/A; Website: www.transconag.com

Trenton Agri Products, LLC; HC2 Box 147, Trenton, NE 69044, 308-334-5100; Start: N/A; Members: N/A; Jobs: 32; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A; Website: www.trentonagriproducts.com

Tri-State Corn Processors Cooperative --> North County Ethanol; P.O. Box 78, Rosholt, SD 57260, 605-537-4585; Start: 1994; Members: 250; Jobs: 20; Status: Operational; Type: Ethanol from corn; Output: 14 mgy ethanol, 7 mby corn, 65,000 tons ddgs; Startup cost: $16 million

Triumph Foods, LLC; 5302 Stockyards Expressway, Saint Joseph, MO 64504, 816-396-2802; Start: 2003; Members: 38; Jobs: N/A; Status: Operational; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.triumphfoods.com
Two Rivers Grape and Wine Cooperative; 1400 W. Clay Street, Osceola, IA 50213; Start: 2001; Members: 86; Jobs: N/A; Status: Operational; Type: Wine from grapes; Output: N/A; Startup cost: $2.5 million

United Cooperative Farmers, Inc.; 22 Kimball Place, P.O. Box 2330, Fitchburg, MA 01420, 978-345-4103; Start: N/A; Members: 400; Jobs: N/A; Status: Operational; Type: Feed manufacturing and animal nutrition; Output: N/A; Startup cost: N/A; Website: www.ucf-inc.com

United Mills; Box 610, Renville, MN 56284, 320-329-3141; Start: 1994; Members: See information on Midwest Investors; Jobs: 10; Status: Operational; Type: Corn and soybean-based livestock feed; Output: 300,000 tons of feed per year largely to other NGCs, including Golden Oval Eggs and ValAdCo in Renville; Startup cost: N/A

U.S. BioEnergy Corporation; 111 Main Avenue, Suite 200, Brookings, SD 57006, 605-696-3153; Status: Numerous plants; Type: Ethanol from corn; Website: www.usbioenergy.net

U.S. Premium Beef; P.O. Box 20103, Kansas City, MO 64195, 866-877-2525; Start: 1996; Members: 1,404; Jobs: 1,000; Status: Operational; Type: Cattle processing; Output: 11,000 head per week; Startup cost: $38 million; Website: www.uspremiumbeef.com

United Wisconsin Grain Producers; W1231 Tessmann Drive, Friesland, WI 53935, 920-348-5016; Start: N/A; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn, 128 tons ddgs; Website: www.uwgp.com

Utica Energy, LLC; OshKosh, WI; Start: 2003; Members: N/A; Jobs: N/A; Status: Operational; Type: Ethanol from corn; Output: 52 mgy; Startup cost: N/A; Website: www.uticaenergy.com

Vermont Quality Meats Cooperative; 23 Brock Lane, Orwell, VT 05760; Start: 1999; Members: 52; Jobs: N/A; Status: Operational; Type: Marketing and processing meat from cattle, lamb, goat, and fowl to upscale restaurants; Output: $600,000 in sales; Startup cost: $150,000; Website: www.vermontqualitymeats.com

Voyager Ethanol, LLC; 4724 380th Street, Emmetsburg, IA 50036, 866-852-8211; Start: N/A; Members: N/A; Jobs: 40; Status: Operational; Type: Ethanol from corn; Output: 50 mgy, 17.5 mby corn; Startup cost: N/A; Website: www.voyagerethanol.com

West Liberty Foods—Sigourney; 22034 200th Street, Sigourney, IA 52591; Start: 2000; Members: See WLF—West Liberty information; Jobs: 250; Status: Operational; Type: Turkey and other meat processing; Output: See WLF—West Liberty data; Startup cost: N/A; Website: www.wlfoods.com
West Liberty Foods—West Liberty dba Iowa Turkey Growers Cooperative; 207 W. 2nd Street, P.O. Box 318, West Liberty, IA 52776, 319-627-4217; Start: 1996; Members: 68; Jobs: 1,100; Status: Operational; Type: Turkey processing; Output: 120 million tons per year generating $135 million in revenue; Startup cost: $16.2 million; Website: www.wlfoods.com

Western Illinois Grape Producers; RR 1, Box 72, Nebo, IL 62355, 217-734-9307; Start: N/A; Members: 7; Jobs: N/A; Status: Operational; Type: Grape growing and wine production; Output: 22 acres in grape production; Startup cost: N/A

Western Iowa Energy, LLC; 3695 Needham Avenue, Wall Lake, IA 51466, 712-664-2173; Start: 2005; Members: N/A; Jobs: N/A; Status: Operational; Type: Biodiesel; Output: 30 million gallons of biodiesel annually; Startup cost: N/A; Website: www.westerniowaenergy.com/index.php

Western Plains Energy, LLC; 3022 County Road 18, Oakley, KS 67748, 785-672-8810; Start: 2001; Members: 200; Jobs: N/A; Status: Operational; Type: Ethanol from corn and milo; Output: 30 mgy ethanol, 11 mby corn or milo, 90,000 tons ddgs; Startup cost: N/A; Website: www.westernplainsenergy.biz

Western Sugar Cooperative; 7555 E. Hampden Avenue, Suite 600, Denver, CO 80231, 303-830-3939; Start: 2002; Members: 1,353; Status: Operational; Type: Sugar; Website: www.westernsugar.com

Westlock Terminals, NGC; Box 5809, Westlock, AB T7P 2P6; Start: 2002; Members: 100; Jobs: 5; Status: Operational; Type: Wheat processing and marketing; Output: N/A; Startup cost: $812,000 (C$1.25 million); Website: www.westlockterminals.com

Whole Farm Cooperative; 33 Second Street South, Long Prairie, MN 56347, 320-732-3023; Members: 30; Status: Operational; Type: Grocery; Website: www.wholefarmcoop.com

Wholesome Harvest; P.O. Box 277, Colo, IA 50056, 641-377-7777; Start: 2001; Members: 40; Jobs: N/A; Status: Operational; Type: Organic poultry and meats; Output: Premium organic poultry and meats; Startup cost: N/A; Website: www.wholesomeharvest.com

Operational—Conversion to/Acquired by/Partnership with Investor-Owned Firm (4)

Golden Growers Cooperative/ProGold Cooperative; 1321 23rd Street, Suite L, Fargo, ND 58108, 701-298-4050; Start: 1993; Members: 1,850; Jobs: N/A; Status: Operational in partnership with Cargill; Type: High fructose corn syrup; Output: 85,000 bu corn per day; Startup cost: $261 million; Website: www.alerusagcoopstock.com/webagcoop.nsf/e5fbca2223eab0778625712a007a1cad/59c6385d603388da86257060005c2829?OpenDocument
Minnesota Corn Processors—Columbus, NE 68601; See MCP—Marshall, MN; Start: 1991; Members: 300; Jobs: N/A; Status: Acquired by ADM; Type: Ethanol from corn; Output: 100 mgy, 77 mby; Startup cost: N/A

Minnesota Corn Processors—Marshall; 901 Highway 59, Marshall, MN 56258, 507-537-2676; Start: 1980; Members: 5,400; Jobs: 300; Status: Acquired by ADM and, therefore, no longer operates as a cooperative; Type: Ethanol from corn; Output: 40 mgy, 57 mby; Startup cost: $50 million

ValAdCo; Box 392, Renville, MN 56284; Start: 1993; Members: 130; Jobs: 22; Status: Now privately owned as Christensen Farms, LLC; Type: Hog breeding using members’ corn; Output: 10,000 head per year, $20 million in sales; Startup cost: N/A

**In Development (130)**

**In Development (53)**

Agraria/Ultimate Co-op; P.O. Box 2136, Jamestown, ND 58402; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Farmer-owned and supplied upscale restaurants; Output: N/A; Startup cost: $3 million; Website: www.ndfu.org/PDF/AGRARIA.pdf

Atlantic Branded Beef Management; Montague, PE; Start: 2002; Membership: N/A; Jobs: N/A; Status: In development; Type: Beef; Output: 500 head per week; Startup cost: $9 million (C$14 million); Website: www.producer.com/articles/20020926/livestock/20020926ls02.html

Bootheel Ethanol, LLC/SEMO Ethanol Cooperative; 167 Mitchell, Malden, MO 63863; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mgy ethanol; Startup cost: N/A

Central Iowa Soy Producers; Jefferson, IA; Start: 2002; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: N/A; Startup cost: N/A

Chesapeake Fields Farmers, LLC; 125 Dixon Drive, Chestertown, MD 21620, 866-844-8833; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Small grains processed into products, including dough/baked goods; Output: N/A; Startup cost: N/A; Website: www.chesapeakefieldsfarmers.com

Crosswind Energy, LLC; 47902 170th Avenue, Laurens, IA 50554; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Wind energy; Output: N/A; Startup cost: N/A

Family Farms Pork Cooperative; Shelbina, MO; Start: 1999; Members: 250; Jobs: 100 projected; Status: In development; Type: Hog processing; Output: 2,400 head per day; Startup cost: $18.5 million
Family Quality Pork Processors (FQPP); Box 146, Petersburg, NE 68652; Start: 1999; Members: 215; Jobs: 30 projected; Status: In development; Type: Hog processing; Output: 210,000 per year; Startup cost: $8 million

Farmers Oilseed Cooperative; P.O. Box 748, Tifton, GA 31793, 229-391-2551; Start: 2001; Members: 112; Jobs: 53 projected; Status: In development; Type: Soybeans and canola; Output: 190,000 tons per year; Startup cost: $52 million; Website: www.emergingcrops.org/farmersoilseed

Garden State Ethanol; 1200 Columbus-Florence Road, Bordentown, NJ 08505, 609-499-5566; Start: 2001; Members: 18; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 14 mby corn, 121,000 tons ddgs; Startup cost: $60 million; Website: www.gardenstateethanol.com

Gold Energy, LLC; 1183 6th Street S., Wahpeton, ND 58075, 701-883-5783; Start: 2006; Members: N/A; Jobs: 40-45 predicted; Status: In development; Type: Ethanol from corn; Output: 100 million gallons ethanol; Startup cost: $145 million

Grain Growers Cooperative; P.O. Box 429, Zebulon, NC 27597, 919-404-0925; Start: 1999; Members: 250; Jobs: N/A but 40 projected; Status: In development; Type: Soybean, biodiesel, edible soybeans; Output: 9 mby, 10-12 mgy; Startup cost: $45 million

Grant 4-D Farms; 707 E. 600 N., Rupert, ID 83350, 208-531-5149; Start: 2005; Members: 86; Jobs: N/A; Status: In development; Type: Straw for ethanol; Output: N/A; Startup cost: $31 million

Heartland Agdeavor Association; 5898 Cleveland Avenue, Suite A, Columbus, OH 43231, 614-818-4466; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Venture Capital Farmers Alliance; Output: N/A; Startup cost: N/A

Illini Bio-Energy LLC; 3600 Wabash Avenue, Suite C, Springfield, IL 62711, 217-726-9523; Start: 2004; Members: N/A; Jobs: 38; Status: In development; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 168 tons ddgs; Startup cost: N/A; Website: www.illinibioenergy.com

Illinois River Energy, LLC; 1201 S. Seventh Street, Suite 110, Rochelle, IL 61068, (815) 561-0650; Start: 2002; Members: 53; Jobs: N/A but 30 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol, 17.8 mby corn; Startup cost: $53.3 million; Website: www.illinoisriverenergy.com

Illinois Valley Ethanol; Grundy County, IL; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Indiana Bio-Energy, LLC; 55 S. State Street, Indianapolis, IN 46201; Start: 2004; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: N/A; Startup cost: N/A
Iroquois Bio-Energy Cooperative; 6317 E. 181st Avenue, Hebron, IN 46341; Start: 2000; Members: 300; Jobs: 40; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: $55 million; Website: www.ibecethanol.com

James Valley Ethanol; P.O. Box 282, Groton, SD 57445; Start: 2001; Members: N/A; Jobs: 35; Status: In development/under construction; Type: Ethanol; Output: 45 mgy ethanol; Startup cost: $55 million; Website: www.jamesvalleyethanol.com

Magic Valley Energy Coalition; Twin Falls, ID, 208-654-2807; Start: 2002; Members: N/A; Jobs: N/A but 33 projected; Status: In development (feasibility study completed); Type: Ethanol (corn or wheat); Output: 40 mgy ethanol, 321,000 wdgs; Startup cost: $50 million

Maui Ethanol, LLC; Maui, HI; Status: Obtaining equity; Type: Ethanol from corn

Mid-Atlantic BioFuels/Maryland Grain Producers Utilization Board; 53 Slama Road, Edgewater, MD 21037; Start: 2001; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from barley; Output: 15 mgy, 7 mby barley;Startup cost: $31 million; Websites: www.marylandgrain.com and www.midatlanticbiofuels.com

Midwest Ethanol Producers, Inc.; 103 S. 4th Street, Suite 2A, O’Neill, NE 68763, 402-336-1108; Start: 2004; Members: N/A; Jobs: 45 projected; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol, 256,000 tons ddgs; Startup cost: $140 million; Website: www.midwestethanol.com

Minnesota Agri-Power (subsidiary of MnVAP); Box 1680, Willmar, MN 56201, 320-231-2400; Start: 2002; Members: 500; Jobs: 200 projected; Status: In development; Type: Alfalfa crop residue gasified to generate electricity; Output: 75 megawatts of electricity; Startup cost: $200 million

Minnesota Agro-Forestry Cooperative; WesMin RC&D Council, 910 Highway 29, North #103, Alexandria, MN 56308; Start: 1997; Members: 33; Jobs: N/A; Status: In development; Type: Poplar tree to produce paper pulp and wood products such as fiber board; Output: 100,000 cords (25,000 acres) of wood per year; Startup cost: N/A; Website: http://snrs.unl.edu/forestry/Dooley.pdf

Missouri Food and Fiber; 523 S. Main, P.O. Box 688, Concordia, MO 64020, 573-635-3819; Start: 1997; Members: 134; Jobs: N/A; Status: In development; Type: Soybean—IP marketing; Output: N/A; Startup cost: N/A; Website: www.mof2.com

Missouri Value Processors Cooperative; P.O. 104778, Jefferson City, MO 65110; Start: 1999; Members: N/A; Jobs: N/A; Status: In development; Type: Soybean; Output: 9 mby soybean; Startup cost: $22.5 million; Website: www.mosoy.org
Nevada Wildland Seed Producers; 1135 Central Avenue, Lovelock, NV 89419; Start: 2003; Members: N/A; Jobs: N/A; Status: In development; Type: Seed; Output: N/A; Startup cost: N/A

Northern Innovative Communities—Country Pride Cooperative; P.O. Box 344, Hillman, MI 49746, 989-742-3368; Start: 1998; Members: 17; Jobs: N/A; Status: In development; Type: Organic beef processing; Output: N/A; Startup cost: N/A; Website: www.northcountrypride.org/cpc

Northwest Cotton Growers; Hugoton, KS; Start: 2002; Members: 5; Jobs: N/A but 15 projected; Status: In development; Type: Cotton; Output: 45,000 bales for a 90-day ginning period; Startup cost: $3.2 million

Oat Technologies/North Dakota Oat Growers; P.O. Box 607, Mott, ND 58646; Start: 1999; Members: 250; Jobs: N/A; Status: In development; Type: Oats processed into lecithin, sterols, antioxidants, oils, defatted soluble fiber, proteins, and starches; Output: 51,700 tons per year; Startup cost: $40 million

Parkland Agricultural Resource Cooperative (PARC Group); Dauphin, MB; Start: 2000; Members: 5,200; Jobs: N/A but 40 projected; Status: In development; Type: Ethanol from corn; Output: 22 mgy; Startup cost: $32.5 million (C$50 million); Website: www.parconline.ca

Parkland Industrial Hemp Growers; Unit C – #21 3rd Avenue NE, Dauphin, MB R7N 0Y5, 204-629-HEMP; Start: 1999; Members: 59; Jobs: 15; Status: In development; Type: Hemp processed into fiber products; Output: 20,000 acres per year; Startup cost: $11 million ($15 million); Website: www.pihg.net

Patriot Renewable Fuels, LLC; 137 S. State Street, Geneseo, IL 61254, 309-944-3872; Start: 2005; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 100 mgy ethanol; Startup cost: N/A; Website: www.henrycountyethanol.com/index.html

Prairie Creek Ethanol, LLC; Wesley, IA; Start: 2006; Members: N/A; Jobs: 45; Status: In development; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Prairie Pasta Producers; P.O. Box 297, Crosby, ND 58730, 306-453-6380; Start: 1999; Members: 660; Jobs: 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: $80 million (C$120 million)

Premium Ag Products, LLC; P.O. Box 157, Shelbyville, MO 63469, 573-633-2340; Start: N/A; Members: 200-300; Jobs: ~18; Status: In development; Type: Specialty grains cleaning and bagging facility; Output: N/A; Startup cost: N/A; Website: www.premiumagproducts.com
Progressive Energies/Platte Ethanol; P.O. Box 1024, Platte, SD 57369; Start: 1999; Members: N/A; Jobs: N/A but 12 projected; Status: In development; Type: Ethanol from corn and milo; Output: 18 mg/y ethanol, 6.8 m/y corn; Startup cost: $23 million; Website: www.platteethanol.com

Progressive Pork Producers Cooperative; London, ON; Start: 2000; Members: 450; Jobs: N/A; Status: In development; Type: Pork; Output: 700,000 head per year; Startup cost: N/A

Quality Beef Producers’ Cooperative/Quality Beef Processing, LLC; 10268 Blenker Road, Blenker, WI 54415, 715-652-2814; Start: 1996; Members: N/A; Jobs: N/A but 200 projected; Status: In development; Type: Beef; Output: 1,000 head of cattle per day; Startup cost: $36 million

Rice Straw Cooperative; P.O. Box 562, Biggs, CA 95917; Start: 1992; Members: 8; Jobs: N/A but 65 projected; Status: In development; Type: Rice straw into ethanol; Output: 23 mg/y ethanol, 300,000 tons of rice straw per year; Startup cost: $100 million

Southeast Missouri (SEMO) Ethanol; Malden, MO; Start: 2000; Members: N/A; Jobs: N/A; Status: In development; Type: Ethanol from corn; Output: 15 mg/y ethanol; Startup cost: $13 million/$3 million in farmer equity

Southernmost Illinois Ag Alliance; P.O. Box 69, Vienna, IL 62995; Start: 2002; Members: 50; Employees: N/A; Status: In development; Type: Specialty grains processing; freshwater prawns; Output: 15,000 pounds of prawn; Startup cost: N/A

Southwest Fibre Cooperative; Killarney, MB; Start: 2002; Members: 100; Jobs: N/A; Status: In development; Type: Switchgrass and straw into ethanol; Output: N/A; Startup cost: N/A

Sunbelt Pork Coop; P.O. Box 2703, Douglas, GA 31534, 912-384-9224; Start: 1997; Members: 92; Jobs: N/A; Status: In development; Type: Hog processing; Output: 5,000 hogs per day; Startup cost: $60 million

Treasure Valley Renewable Resources; Weiser, ID; Start: 2002; Members: N/A; Jobs: N/A; Status: In development (feasibility study completed); Type: Ethanol (corn, potatoes, sugar beets); Output: 16 mg/y ethanol, 7 m/y corn, wheat, barley; Startup cost: N/A

Valley Vegetables Cooperative; Concordia, KS, 785-243-1652; Start: 1999; Members: 42; Jobs: N/A; Status: In development; Type: Processing sweet corn and other vegetables; Output: 1,000 acres of sweet corn per year; Startup cost: $4 million

Value Added Products Cooperative/Value Added Partners, LLC; 2101 College Avenue, Alva, OK 73717, 580-327-0400; Start: 1999; Members: 724; Jobs: 15 projected; Status: In development; Type: Wheat into dough products (pizza dough primarily); Output: 1.5 million bushels of wheat per year; Startup cost: $20 million; Website: www.vapcoop.com
Western Illinois Ethanol Project; 24228 U.S. Highway 54, Pittsfield, IL 62363, 217-285-6075; Start: 2002; Members: N/A; Jobs: N/A but 60 projected; Status: In development; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn; Startup cost: $52 million; Website: www.wiepllc.com

Western New York Energy, LLC; P.O. Box 188, Mt. Morris, NY 14510, 585-658-3322; Jobs: 58 projected; Status: In development; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: 87.4 million; Website: www.wnyenergy.com

Western Pasta; Weyburn, SK; Start: 2000; Members: 800; Jobs: N/A but 95 projected; Status: In development; Type: Wheat into pasta; Output: N/A; Startup cost: N/A; Website: www.agrivantage.ab.ca/marketingchoicereport.pdf

Wisconsin Cranberry Cooperative; Wisconsin Rapids, WI; Start: 2001; Members: 70; Jobs: N/A; Status: In development; Type: Cranberries into beverage and food products; Output: N/A; Startup cost: N/A; Website: www.wiscranberry.com

**In Development with Grants (28)**

21st Century Alliance of Michigan—Bean Processors; 2145 Leppeck Road, Ubly, MI 48475; Start: N/A; Members: 150; Jobs: N/A; Status: In development with $50,000 USDA grant; Type: Dry bean; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/usapa.html

American Natural Soy Processors, LLC; Cherokee, IA 51012, 712-225-3500; Start: 2001; Members: N/A; Jobs: 10; Status: In development with $478,578 USDA grant; Type: Organic edible soybeans; Output: N/A; Startup cost: N/A

American White Wheat Producers Association (AWWPA); P.O. Box 326, 511 Commercial, Atchison, KS 66002, 913-367-4422; Start: 1990; Members: 300; Jobs: N/A; Status: In development with $499,997 USDA grant; Type: White wheat processed into flour for artisan bakeries in metro areas; Output: N/A; Startup cost: N/A; Website: www.awwpa.com

BioMass Agri-Products, LLC; 1235 870th Street, Harlan, IA 51537; Start: 1999; Members: 29; Jobs: N/A; Status: In development with +$5,000,000 in grants and loans; Type: Crop fibers processed into fuel, fiber, and chemical products; Output: 20,000 tons of corn stover per year; Startup cost: $5 million; Website: www.extension.iastate.edu/ag/success/eukenj2.htm

Central Texas Ag Development (CTAD)/Blackland Ethanol; Rockdale, TX; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $65,000 USDA grant; Type: Ethanol; Output: 40 mgy; Startup cost: $55 million
Eastern States Bison Cooperative; RR 9, Box 9100, Lake Ariel, PA 18436; Start: 1999; Members: 30; Jobs: N/A; Status: In development with $109,000 USDA grant; Type: Bison processing; Output: N/A; Startup cost: N/A

Empire Ethanol Producers Cooperative; Ontario County, NY; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $20,000 USDA grant; Type: Ethanol from corn; Output: N/A; Startup cost: N/A

Golden State Grain Growers Cooperative; P.O. Box 2267, Woodland, CA 95776; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with a $39,000 USDA grant; Type: Wheat into par-baked bread products; Output: N/A; Startup cost: $15 million (projected)

Great Lakes Pork Cooperative; 21149 Roosevelt Road, South Bend, IN 46614-4820, 989-658-8908; Start: 2001; Members: 110; Jobs: N/A; Status: In development with a $90,000 USDA grant/feasibility study on purchasing processing location; Type: Pork processing; Output: 2,400 hogs per day; Startup cost: $14 million

Green Virginia Ethanol Project; 691 Main Street, Reedville, VA 22539; Start: 2002; Members: N/A; Jobs: N/A; Status: In development with $211,650 USDA grant; Type: Ethanol from corn; Output: 40 mgy ethanol; Startup cost: N/A

ILLI-Mex Alliance, LLC; 708 Vandeveer Street, Morrisonville, IL 62546, 217-526-3123; Start: 2000; Members: 2,000; Jobs: N/A; Status: In development with $40,000 USDA grant; Type: Corn processed into tortillas; Output: N/A; Startup cost: N/A

Iowa Cooperative; Ames, IA; Start: 1991; Members: 76; Jobs: N/A; Status: In development with $195,000 USDA grant; Type: Ethanol, biotechnology, and bio-pharming; Output: N/A; Startup cost: $40 million; Website: www.iowacoop.com

Iowa Quality Producers Alliance, LLC; 53020 Hitchcock Avenue, Lewis, IA 51544, 712-769-2650; Start: 2000; Members: 80; Jobs: N/A; Status: In development with $100,000 USDA grant; Type: Corn and soybean specialty grain marketing and processing; Output: N/A; Startup cost: N/A

Iso-Straw Cooperative; 209 W. 4th Street, P.O. Box 158, Finley, ND 58230, 701-524-1630; Start: 1992 but reincorporated after bankruptcy in 1998; Members: 70; Jobs: N/A but 200 projected; Status: In development with $497,000 USDA grant; Type: Wheat and barley straw into fiberboard, paper, and building materials; Output: 400,000 tons of wheat and barley per year; Startup cost: N/A

Land of Lincoln Agriculture Coalition; P.O. Box 686, Rochester, IL 62563, 217-525-1173; Start: 2001; Members: 30; Jobs: N/A; Status: In development with $18,000 AgriFirst grant; Type: Ethanol and soybean processing; Output: N/A; Startup cost: N/A; Website: www.lolac.org
Mid-America Biofuels, LLC; P.O. Box 105401, Jefferson City, MO 65110, 816-460-5710; Start: 2001; Members: N/A but sponsored by the Missouri Soybean Association; Jobs: N/A; Status: In development with $450,000 USDA grant; Type: Biofuels from soybeans; Output: N/A; Startup cost: N/A

Mississippi Valley Processors; 3735 Shelby 255, Shelbyville, MO 63469, 573-633-2310; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $66,000 USDA and $175,000 MDA grants; Type: Soybean and soy-diesel; Output: 9 mby soybean; Startup cost: $32 million

National Trail Ag Coalition, now called National Trail Biodiesel Group, LLC; 207½ E. Jourdan Street, P.O. Box 21, Newton, IL 62448; Start: 2001; Members: N/A; Jobs: N/A but 15 projected; Status: In development with $62,000 in IDA grant money; Type: Soybean into biodiesel and livestock feed; Output: 14.6 mby soybean into 308,000 tons soybean meal; Startup cost: $30 million; Websites: www.nationaltrailagcoalition.com and www.ntagco.com

Oklahoma Farmers Union Sustainable Energy (OKFUSE), LLC; 6200 NW 2nd Avenue, P.O. Box 24000, Oklahoma City, OK 73127, 405-603-1102; Start: 2001; Members: 7; Jobs: N/A; Status: In development with $231,000 USDA grant; Type: Ethanol from barley (hull-less); Output: 24,000 bu year; Startup cost: N/A; Website: www.okfarmersunion.com

Olathe Potato Growers Cooperative; 430 Highway 348, Olathe, CO 81425, 970-323-5913; Start: N/A; Members: N/A; Jobs: N/A; Status: In development with $41,300 USDA grant; Type: Ethanol from potatoes; Output: N/A; Startup cost: N/A

Pacific Rim Ethanol, LLC; Ritzville, WA; Start: 1999; Members: 1,100; Jobs: 70 projected; Status: In development with $500,000 USDA grant; Type: Ethanol from barley and wheat; Output: 40 mgy ethanol, 15 mby barley, 4 mby wheat, 16 million pounds of wheat gluten produced per year; Startup cost: $133 million; Website: www.cpccities.org/news04.htm

Peaks and Prairies Oil Seed Growers Cooperative; Thompson Falls, MT 59873; Start: 2002; Members: 5; Jobs: N/A but 50 projected; Status: In development with $46,300 USDA grant; Type: Canola processed into biodiesel; Output: 10 mgy; Startup cost: N/A

Premium Producers Association; Vincennes, IN; Start: N/A; Members: 152; Jobs: N/A but 30 projected; Status: In development with $155,000 in USDA grants; Type: Wheat processed into flour for tortillas; Output: 50 million pounds per year; Startup cost: $4.9 million

Sangre de Cristo Growers Coop, LLC; Route 522, Costilla, NM 87524; Start: 1995; Members: 20; Jobs: N/A; Status: In development with $33,000 USDA grant; Type: Wheat, organic processed into bread products; Output: 144,000 pounds (1999); Startup cost: N/A
Southwest Guar Cooperative; 807 N. 5th Street, Brownfield, TX 79316, 806-637-8096; Start: 2001; Members: N/A; Jobs: N/A; Status: In development with $500,000 USDA grant and $1 million USDA loan; Type: Guar beans; Output: 47.5 million pounds per year; Startup cost: N/A; Website: www.swguar.com

Tidewater Soy Processors; Pantego, NC; Start: 1999; Members: N/A; Jobs: N/A; Status: In development with $21,000 USDA grant; Type: Soybean processing; Output: N/A; Startup cost: N/A

Upper Mississippi Family Meats Cooperative; 26046 Giard Road, McGregor, IA 52157, 563-873-3385; Start: N/A; Members: 12; Jobs: N/A; Status: In development with $36,300 USDA grant; Type: Multi-species meat processing plant; Output: N/A; Startup cost: N/A

Virginia Farm Bureau Federation—Ethanol Project; P.O. Box 27552, Richmond, VA 23261; Start: N/A; Members: 5,000; Jobs: N/A; Status: In development with $44,750 USDA grant; Type: Ethanol from corn; Output: 40 mgy; Startup cost: N/A

**Equity Drive (20)**

American Native Beef; P.O. Box 310, Talihina, OK 74571, 866-751-6398; Start: N/A; Members: 150; Jobs: N/A but 200 projected; Status: Equity drive; Type: Beef; Startup cost: $20 million; Website: www.okfarmersunion.com/cooperatives.php?id=4

Bootheel Agri-Energy; 1214 Linn Street, Sikeston, MO 63801; Start: N/A; Members: N/A; Jobs: N/A; Status: Equity drive, possibly merging with another entity; Type: Ethanol from corn; Output: 100 mgy; Startup cost: N/A

Coahoma County Bio-Energy, Inc.; Clarksdale, MS; Start: 2006; Jobs: ~50; Status: Beginning equity drive; Type: Ethanol from corn; Output: 100 million gallons per year; Startup cost: $131 million

Dakota Renewable Fuels, LLC; 1325 23rd Street S., Fargo, ND 58103; Start: 2001; Members: N/A; Jobs: 35; Status: Equity drive; Type: Corn into ethanol; Output: 30 mgy ethanol, 11 mby corn; Startup cost: $46 million/$18.4 million farmer equity

East Central Ag Products; Laddonia, MO 63352, 573-373-2232; Start: 2002; Members: 500; Jobs: N/A but 32 projected; Status: Equity drive; Type: Ethanol; Output: 30 mgy ethanol, 11 mby corn and/or milo per year, 92,000 tons ddgs; Startup cost: $48 million

Great Plains Dough Products; P.O. Box 1285, Chickasha, OK 73023, 405-224-6074; Start: 2001; Members: N/A; Jobs: N/A; Status: In development—equity drive; Type: Wheat into dough products; Output: 2.4 mby wheat; Startup cost: N/A
Great River Soy Processing Cooperative; 515 Laurelwood, P.O. Box 99, Sikeston, MO 63801, 573-471-3700; Start: 2003; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Biodiesel; Output: Plant to be in Lilbourn; Startup cost: N/A

Iroquois Bio-Energy Company, LLC (IBEC); P.O. Box 218, Rensselaer, IN 47978, 219-866-5990; Start: 2005; Jobs: 32 projected; Status: Finished equity drive; Type: Ethanol from corn; Output: 40 mgy; Website: www.ibecethanol.com

Maui Ethanol, LLC; Maui, HI; Status: Obtaining equity; Type: Ethanol from corn

Millennium Ethanol, LLC; 300 N. Broadway Avenue, P.O. Box 357, Marion, SD 57043, 605-648-3941; Start: 2006; Members: N/A; Jobs: N/A; Status: Equity drive; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.millenniumethanol.com

Northwest Ethanol, LLC; P.O. Box 4505, Sherwood, OH 43556, 419-899-3846; Start: 2001; Members: 140; Jobs: N/A but 30 projected; Status: In development with failed equity drive that only raised $1.7 million of $12 million needed in farmer equity; Type: Ethanol from corn; Output: 30 mgy ethanol; Startup cost: $42 million; Websites: www.northwestethanol.com, www.ocianews.com/services/clippings/sexfm0kiXl.html, and www.northwestethanol.com/nwe_prospectus.pdf

Paseo Biofuels; Kansas City, MO; Start: 2006; Members: N/A; Jobs: N/A; Status: Beginning equity drive; Type: Biofuels; Output: N/A; Startup cost: Equity drive looking to raise $24 million

Prairie Horizon Agri-Energy, LLC; 205 F Street, Phillipsburg, KS 67661; Start: 2004; Members: 300; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn and milo; Output: 40 mgy, 15 mby, 125,000 tons ddgs; Startup cost: $56.4 million; Website: www.prairiehorizon.com

Prairie Pride Inc.; 2119 E. Austin Boulevard, Nevada, MO 64772, 417-667-3300; Start: 2005; Members: N/A; Jobs: N/A; Status: Finishing equity drive; Type: Soybeans to biodiesel; Output: 30 mgy; Startup cost: N/A; Website: www.prairieprideinc.us

Redfield Energy, LLC; 38650 171st Street, Redfield, SD 57469, 605-302-0090; Start: 2005; Members: N/A; Jobs: N/A; Status: Finished equity drive; Type: Ethanol from corn; Output: 50 mgy, 18 mby corn, 160,000 tons ddgs; Startup cost: N/A; Website: www.redfieldenergy.com

SDAPV—Dairy Development, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2002; Members: 140; Jobs: N/A but 28 projected; Status: In development with equity drive completed; Type: Dairy; Output: 2,500 head; Startup cost: $11.3 million; Website: www.sdapv.com
SDAPV—Dakota Premium Hay, LLC; P.O. Box 66, Canton, SD 57013, 605-764-6905; Start: 2001; Members: 122; Jobs: N/A; Status: In development/equity drive; Type: Alfalfa/grass high protein horse feed; Output: N/A; Startup cost: $525,000 in farmer equity; Website: www.sdapv.com

Seaway Valley Farmers Energy Cooperative; 2121 Industrial Park Road, RR 1, Cornwall, ON K6H 5R5; Start: 2000; Members: 2,400; Jobs: 40; Status: In development/equity drive; Type: Ethanol from corn; Output: 15 mg, 6.25 mby corn; Startup cost: $56 million

Southern Iowa Bioenergy, LLC; 207 N. Main Street, Des Moines, IA 50309, 641-784-3510; Start: 2005; Members: N/A; Jobs: 40; Status: Equity drive; Type: Biodiesel; Output: 30 mg; Startup cost: N/A; Website: www.sibebiodiesel.com/index.html

Sunnyside Ethanol, LLC; Smithton, PA; Start: 2003; Members: N/A; Jobs: 55 projected; Status: Equity drive; Type: Ethanol from corn; Output: 45 mg ethanol; Website: www.sunnysideethanol.com

**Evaluation/Feasibility Stage (4)**

Agassiz Energy; Valley Technology Park, 510 County Road 71, Crookston, MN 56716, 218-281-8442; Start: 2004; Members: 30; Jobs: ~35; Status: Evaluation stage; Type: Ethanol from corn; Output: N/A; Startup cost: $110 million; Website: www.agassizenergy.com/index.html

Blackhawk Biofuels, LLC; 210 W. Spring Street, Freeport, IL 61032, 815-232-3186; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Biodiesel from soybeans; Output: N/A; Startup cost: N/A; Website: www.blackhawkbiofuelsllc.com

NEDAK Ethanol, LLC; P.O. Box 391, Atkinson, NE 68713, 402-925-5570; Start: 2004; Members: N/A; Jobs: N/A; Status: Offering membership units; Type: Ethanol from corn; Output: 44 mg; Startup cost: 90 million; Website: www.nedakethanol.com/index.htm

NEK-SEN Energy Partners; 205 S. 8th Street, Sabetha, KS 66534; N/A; Start: 2005; Members: N/A; Jobs: N/A; Status: Feasibility stage; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.nek-senenergy.com

**Membership Drive (1)**

Soyex Cooperative; IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Membership drive; Type: Soy-based adhesive; Output: N/A; Startup cost: N/A; Website: www.agventuresalliance.com/projects/soyex.html
Under Construction (24)

Arkalon Energy, LLC; 300 N. Lincoln Avenue, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: N/A; Website: www.conestogaenergy.com

Blue Flint Ethanol; 2841 Third Street SW, Underwood, ND 58576, 701-442-7500; Status: Under construction; Type: Ethanol from corn; Website: www.blueflintethanol.com

Bonanza Bioenergy (subsidiary of Conestoga Energy); 7 E. 11th Street, Liberal, KS 67901; Start: 2006; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 55 mgy; Startup cost: N/A; Website: www.conestogaenergy.com

Central Illinois Energy (CIE); P.O. Box 111, Canton, IL 61520, 309-668-3299; Start: 2002; Members: 300; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 37 mgy, 13 mby, 125,000 tons ddgs; Startup cost: $48 million; Website: www.centralillinoisenergy.com

Central Indiana Ethanol, LLC; 2955 W. Delphi Pike, Marion, IN 46952, 765-384-4001; Start: 2004; Members: N/A; Jobs: 40 projected; Status: Under construction; Type: Ethanol from corn; Output: 48 mgy ethanol, 17 mby corn

Conestoga Energy Partners, LLC; 1519 E. Fulton Terrace, Garden City, KS 67846; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol; Output: Building three plants in KS: Bonanza Bioenergy, Arkalon Energy, and Ethanol Energy, Inc.; Startup cost: N/A; Website: www.conestogaenergy.com/About.htm

Empire Biofuels, LLC; Seneca Falls, NY; Start: 2002; Members: 18; Jobs: 35; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: $80 million

Generation II Ethanol, LLC dba Heron Lake Bioenergy, LLC; P.O. Box 198, 201 10th Street, St. Heron Lake, MN 56137, 888-385-3835; Start: 2001; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: N/A; Startup cost: N/A; Website: www.heronlakebioenergy.com

Horizon Ethanol, LLC; 2601 320th Street, P.O. Box 483, Jewell, IA 50103, 515-827-6050; Start: 2005; Members: N/A; Jobs: 40; Status: Under construction; Type: Ethanol from corn; Output: 62 mgy, 21 mby corn; Website: www.horizonethanol.com

Husker Ag, LLC; P.O. Box 10, 54048 Highway 20, Plainview, NE 68769, 402-582-4446; Start: 2000; Members: 500; Jobs: 29; Status: Under construction; Type: Ethanol from corn; Output: 20 mgy, 8 mby corn; Startup cost: $35 million; Website: www.huskerag.com
Iowa Quality Beef Supply Cooperative; 2055 Ironwood Court, P.O. Box 1490, Ames, IA 50014, 515-296-2266; Start: 2001; Members: 854; Jobs: 10 but 600 projected; Status: Under construction; Type: Beef processing; Output: 300,000 head per year; Startup cost: $15 million

James Valley Ethanol; P.O. Box 282, Groton, SD 57445; Start: 2001; Members: N/A; Jobs: 35; Status: In development/under construction; Type: Ethanol; Output: 45 mgy ethanol; Startup cost: $55 million; Website: www.jamesvalleyethanol.com

Kearney Area Ag Producers Alliance (KAAPA) Ethanol, LLC; P.O. Box 238, 8450 KAAPA Lane, Minden, NE 68959, 308-743-2217; Start: 2001; Members: 522; Jobs: 30; Status: Under construction; Type: Ethanol from corn; Output: 40 mgy ethanol, 16 mby corn, 350,000 tons wdgs; Startup cost: $48 million/$18 million farmer equity; Website: www.kaapaethanol.com

Liberty Renewable Fuels; P.O. Box 335, Owosso, MI 48867; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 110 mgy; Startup cost: $160 million; Website: www.libertyrf.com

Lincolnway Energy, LLC; 59511 W. Lincoln Highway, Nevada, IA 50201, 515-382-8899; Start: 2004; Members: 942; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy, 18.5 mby corn; Startup cost: $83 million; Website: www.lincolnwayenergy.com/index.htm

Panhandle Energies of Dumas, LP; Dumas, TX; Jobs: 36 projected; Status: Under construction; Type: Ethanol from corn and grain sorghum; Output: 30 mgy ethanol, 12 mby corn, 90,000 ddgs; Startup cost: $40 million

Pinnacle Ethanol, LLC; Corning, IA; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 60 mgy, 21 mby corn, 178,000 tons ddgs; Website: www.pinnacleethanol.com

Red Trail Energy, LLC; P.O. Box 11, 3682 Highway 8 South, Richardton, ND 58652, 701-974-4733; Start: 2003; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy ethanol; Startup cost: $61 million; Website: www.redtrailenergyllc.com

Renewable Power of Missouri, LLC; 3055 W. Arrow Street, P.O. Box 894, Marshall, MO 65340, 913-383-8653; Start: 2002; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 30 mgy; Startup cost: N/A

Siouxland Ethanol; P.O. Box 147, Jackson, NE 68743, 402-632-2676; Start: 2005; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 50 mgy; Startup cost: N/A; Website: www.siouxlandethanol.com
SoyMor Cooperative/SoyMor Biodiesel, LLC; 78238 150th Street, Albert Lea, MN 56007, 507-448-0124; Start: 2004; Members: N/A; Jobs: N/A; Status: Under construction; Type: Lecithin and biodiesel; Output: N/A; Startup cost: N/A; Website: www.soymor.com

Sterling Ethanol, LLC; 450 Angus Avenue, Sterling, CO 80751; Members: N/A; Jobs: N/A; Status: Under construction; Type: Ethanol from corn; Output: 42 mgy, 15 mby corn, 352,000 ddgs, 120,000 tons CO2; Startup cost: N/A; Website: www.sterlingethanol.com

Val-E Ethanol LLC; 48627 Val-E Road, P.O. Box 287, Ord, NE 68862, 308-728-1447; Start: 2006; Members: N/A; Jobs: 35 projected; Status: Under construction; Type: Ethanol from corn; Output: 45 mgy; Startup cost: $75 million

West Liberty Foods—Mt Pleasant; Mt. Pleasant, IA; Start: 2002; Members: See WLF—West Liberty information; Jobs: 108; Status: Under construction; Type: Turkey processing; Output: 20 million pounds per year; Startup cost: $7 million; Website: www.wlfoods.com

Inactive (22)

21st Century Alliance—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance—Cooperative Headquarters; 315 Houston Street, Suite C, Manhattan, KS 66502, 785-587-8798; Start: 1986; Members: 1,000; Jobs: N/A; Status: Inactive; Type: Cooperative Business Development Venture; Output: See affiliated 21st Century Alliance entities; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Alliance—Dairies Cooperative of Washington County; 6105 Flush Road, St. George, KS 66535; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Members obligated to deliver corn, grain sorghum, or alfalfa hay to dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyalliance.com

21st Century Alliance—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyalliance.com

21st Century Dairies Cooperative—Ladder Creek Dairy; RR 1, Box 300, Tribune, KS 67879; Start: 1999; Members: 120; Jobs: 25; Status: Inactive; Type: Dairy; Output: 2,100 cows in 60 stall rotary parlor, with capacity for 2,800 cows; Startup cost: $2.4 million equity
21st Century Grain Processing; 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Identity preserved wheat; Output: N/A; Startup cost/Equity raised: N/A; Website: www.21stcenturygrain.com

21st Century Grain Processing—New Mexi-Kan Grain Processing Cooperative; Rincon NM, c/o 21st Century Alliance HQ, 315 Houston Street, Suite C, Manhattan, KS 66502; Start: 1997; Members: 550; Jobs: N/A; Status: Inactive; Type: Wheat for tortillas and bread; Output: 11.5 mby wheat; Startup cost: $5.7 million; Website: www.21stcenturygrain.com

21st Century Producers—Bean Processing Cooperative; P.O. Box 6, East Second and Clark Street, Sharon Springs, KS 67758, 785-852-4203; Start: 1998; Members: 76; Jobs: N/A; Status: Inactive; Type: Pinto beans; Output: 220,000 cwt; Startup cost: N/A; Website: www.21stcenturyproducers.com/bean%20processing.htm

21st Century Producers—Golden Forest AG Fibers; 7600 SW 40th Street, Cunningham, KS 67035, 316-532-2350; Start: 2000; Members: 200; Jobs: N/A; Status: Inactive; Type: Crop fibers; Output: 200,000 acres planted annually; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—Grain Merchandising, LLC; 315 Houston Street, Suite C, Manhattan, KS 66502, 877-984-7246; Start: 2000; Members: N/A; Jobs: N/A; Status: Inactive; Type: Wheat; Output: N/A; Startup cost: N/A; Website: www.21stcenturyproducers.com

21st Century Producers—Washington County Dairy; 1510 10th Road, Linn, KS 66953, 785-348-5576; Start: 1999; Members: 94; Jobs: 22; Status: Inactive; Type: Dairy; Output: 1,400 cows at 78 pounds of milk per cow; Startup cost: $5 million; Website: www.21stcenturyproducers.com/Washington%20County%20Dairy.htm

Bloomfield Produce; Hillsboro, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Carrots; Output: N/A; Startup cost: N/A

Bushel 42 Pasta Company/Heartland Durum Growers Cooperative; 1 Durum Wheat Drive, P.O. Box 47, Crosby, ND 58730, 612-929-2420; Start: 1999; Members: 250; Jobs: 58; Status: Inactive; Type: Wheat into pasta; Output: 850,000 bushels per year, 35 million pounds of pasta; Startup cost: N/A; Website: www.bushel42.com

Dakota Beef Cooperative; 3201 Nygren Drive NW, Mandan, ND 58554; Start: 2001; Members: N/A; Jobs: N/A; Status: Inactive; Type: Beef; Output: N/A; Startup cost: N/A; Website: http://governor.nd.gov/media/news-releases/2001/09/010912c.html
Heart of the Valley Cooperative; Box 338, Portland, ND 58274, 701-786-3843; Start: 1994; Members: Owned by two other cooperatives, including the Central Valley Bean and the Mayport Farmers Co-op; Jobs: N/A; Status: Inactive—failed equity drive; Type: Dry edible beans; Output: N/A; Startup cost: N/A; Websites: www.smallgrains.org/SpringWh/Sept97/StatusRe.htm and www.smallgrains.org/SpringWh/dec98/prices.htm

Heartland Fibers, LLC; 14445 Highway 23 NE, Spicer, MN 56288, 320-796-6995; Start: 1998; Members: N/A but seeking 600; Jobs: N/A; Status: Inactive—failed equity drive; Type: Crop residues into fibers, paper, and cardboard; Output: 140,000 tons of paper per year; Startup cost: $100 million (estimated); Websites: www.theindependent.com/Archive/010698/stories/010698/new_heartland06.html and www.earthisland.org/eijournal/summer98/eia_sum98b.htm

Heartland Organic Marketing Cooperative; 2512 270th Street, Greenfield, IA 50849, 515-743-6442; Start: 1992; Members: 200; Jobs: 12; Status: Inactive; Type: Organic soybeans, corn, and oats; Output: 200,000 bushels soybean per year, 30,000 bushels corn per year, generating sales of $2 million; Startup cost: N/A; Website: www.iira.org/pubsnew/publications/IVARDC_CS_166.pdf

Northeast Iowa Ethanol, LLC; Box 14, Manchester, IA 52057, 563-927-8090; Start: 2000; Members: 253; Jobs: 20; Status: Inactive; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.6 mby corn, 36,000 tons ddgs; Startup cost: $21 million

Prairie Farmer Cooperative; Dawson, MN; Start: 1999; Members: 73; Jobs: 42; Status: Inactive; Type: Hog processing; Output: 250 hogs per day; Startup cost: $6 million

Semolina Specialties/Bushel 42; Crosby, ND; Start: N/A; Members: N/A; Jobs: N/A; Status: Inactive; Type: Flavored pasta products; Output: N/A; Startup cost: N/A

Superior Pork Producers; Elgin, ND; Start: 1996; Members: N/A; Jobs: N/A; Status: Inactive; Type: Hogs; Output: N/A; Startup cost: N/A; Website: N/A

United Spring Wheat Processors; Fargo, ND; Status: Inactive; Type: Wheat; Website: wwwumanitoba.ca/afs/agric_economics/ardi/unitedspring.html

**Status Unknown (68)**

1Soy Inc.; Missouri Biofuel Producers, Inc., 110 High Valley Drive, Chesterfield, MO 63851; Type: Soy products; Website: www.mosoy.org/news/releases/2004/051204_1Soy_CarbCraze.asp
Advanced BioEnergy, LLC; 137 N. 8th Street, Geneva, NE 68361, 763-226-2701; Start: N/A; Members: N/A; Jobs: N/A; Status: N/A; Type: Ethanol from corn; Output: 100 mgy; Startup cost: $60 million; Website: www.advancedbioenergy.com

AgGrow Oils; Carrington, ND; Start: 1997; Members: 432; Jobs: N/A; Status: Bankrupt; Type: Crambe (oilseed) crushing; Output: 200 tons per day; Startup cost: $8 million

Ag Processing, Inc.; 12700 W. Dodge Road, Omaha, NE 68154, 800-247-1345; Type: Soybean processing; Website: www.agp.com

Agri-Ethanol Products, LLC; 3209 Gresham Lake Road, Suite 111, Raleigh, NC 27615; Type: Ethanol from corn; Website: www.aepnc.com/index.html

Alchem Limited, LLLP; 35 Division Street, Grafton, ND 58237, 701-352-0602; Start: 1983; Type: Ethanol from corn; Website: www.alchemethanol.com

Cattlemen’s Texas Longhorn Beef Cooperative; HC 65, Box 277, Animas, NM 88020; Start: 1997; Members: N/A; Jobs: N/A; Status: Failed equity drive; Type: Beef; Output: 5,000 head per year; Startup cost: $185,000; Website: wwwctlr.org

Central Missouri Bio Energy; 341 17th Avenue S., Clinton, IA 52732; Start: 2006; Members: 20; Jobs: N/A; Status: N/A; Type: N/A; Output: 10 mgy biodiesel plant; Startup cost: N/A; Website: www.ccbebiodiesel.com

Clifco New Energy Co-op Ethanol Processing; RR 1, Box 4, Clifford, ND 58016; Start: 1994; Members: N/A; Jobs: N/A; Status: Dissolved as of 1998; Type: Ethanol; Output: N/A; Startup cost: N/A

Clinton County Bio Energy; 341 17th Avenue S., Clinton, IA 52732; Start: 2006; Members: 20; Jobs: N/A; Status: N/A; Type: N/A; Output: 10 mgy biodiesel plant; Startup cost: N/A; Website: www.ccbebiodiesel.com

Columbia Crush, LLC; 73754 Emigrant Road, Pendleton, OR 97801; Start: 2004; Members: 12; Jobs: N/A; Status: N/A; Type: Biodiesel; Output: N/A; Startup cost: N/A; Website: www.harvestcleanenergy.org/index.html

Columbia River Sugar Company; 321 S. Beech Street, Moses Lake, WA 98837, 509-766-1933; Type: Sugar

Consolidated Catfish Companies, LLC; P.O. Box 271, South City Limits Road, Isola, MS 38754, 662-962-3101; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Raising catfish and processing; Output: N/A; Startup cost: N/A; Website: www.countryselect.com
Dakota Dairy Specialties; 201 S. West Street, Hebron, ND 58638, 701-878-4411; Start: 1995; Members: 50 but 40 at time of bankruptcy; Jobs: N/A; Status: Bankrupt; Type: Dairy; Output: N/A; Startup cost: $1.6 million

Dakota Prairie Beef Cooperative; HCR 01, Box 24A, Dunn Center, ND 58626, 701-548-8264; Start: 1997; Members: 142; Jobs: 8; Status: N/A; Type: Custom finishing beef cattle; Output: 10,000 head per year; Startup cost: N/A; Website: www.dakotaprairiebeef.com

Dakota Rabbit Cooperative; Center, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Rabbit; Output: N/A; Startup cost: N/A; Website: N/A

Dakota Value Capture Cooperative (DVCC); Pierre, SD; Start: 2000; Members: 1,000; Jobs: N/A but 60 projected; Status: Failed equity drive although $18 million raised in farmer equity plus $6 million in federal grants; Type: Ethanol and livestock; Output: 15 mgy ethanol, 105,000 ddgs, 30,000 finished cattle per year; Startup cost: $62 million

Elkhorn Valley Ethanol, LLC; Elkhorn, NE; Type: Ethanol from corn; Website: www.elkhornvalleyethanol.com

Farmers Choice Pasta Cooperative, LLC; 1 Farmers Choice Drive, Leeds, ND 58401, 701-466-2405; Start: 1995; Members: 328; Jobs: 17; Status: Bankrupt; Type: Wheat into pasta; Output: N/A; Startup cost: $20 million; Website: http://minneapolisedfed.org/pubs/fedgaz/95-07/fg957a.cfm

Farmer’s Rice Cooperative, Inc.; P.O. Box 15223, Sacramento, CA 95851, 800-326-2799; Type: Rice; Website: www.farmersrice.com/index.htm

Farmers Union Feedlot Association; Jamestown, ND; Start: 1997; Members: N/A; Jobs: N/A; Status: N/A; Type: Feed and finishing lots; Output: N/A; Startup cost: N/A

Great Lakes Grain; Chicago, IL; Type: Ethanol from corn; Website: www.greatlakesgraininc.com

Great Northern Garlic Growers Cooperative; 3520 30th Street NW, Minot, ND 58703, 701-839-6036; Start: 1995; Members: N/A; Jobs: N/A; Status: Cooperative never operational and is now a sole proprietorship; Type: Garlic and other vegetables; Output: N/A; Startup cost: N/A

Green Plains Renewable Energy, Inc.; 7945 W. Sahara, Suite 107, Las Vegas, NV 89117, 702-363-9307; Start: 2005; Type: Ethanol from corn; Output: 50 mgy ethanol; Website: www.gpreethanol.com

GREEN: Green Renewable Energy, Ethanol & Nutrition; Type: Ethanol from corn
Hawkeye Renewables; 21050 140th Street, Iowa Falls, IA 50126, 641-648-8910; Type: Ethanol from corn; Website: www.hawkrenew.com

High Plains Straw Cooperative/Stramit USA; East Loop 143, Perryton, TX 79070, 806-435-9303; Start: 1994; Members: 86; Jobs: N/A; Status: Bankrupt in 1996; Type: Straw fiber into cardboard and building materials; Output: N/A; Startup cost: $3 million; Websites: www.amarillonet.com/stories/050902/new_grantfor.shtml, www.kc.frb.org/Publicat/Exploring/RC01Mart.pdf, and www.perc.org/privatesolutions/straw.html

Indiana Family Farms Pork Marketing Cooperative; 2000 W. 8th Street, Anderson, IN 46016, 219-297-3078; Start: 1997; Members: 76; Jobs: N/A; Status: Never operational as a cooperative but is operational as a sole proprietorship; Type: Hog processing; Output: N/A; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/aug99/prosper.htm

Indiana Uplands Grape Growers’ Cooperative, Inc.; 19816 Huber Road, Borden, IN 47106; Type: Grapes; Website: www.indianauplands.com

Michigan Alfalfa Processors; Akron, MI; Start: 1999; Members: 179; Jobs: 16; Status: Bankrupt in 2001; Type: Alfalfa bagged and bulked for livestock feed; Output: 30,000 tons per year; Startup cost: $4.5 million

Mid-Atlantic Biodiesel Company, LLC; 12764 Whitesville Road, Delmar, DE 19940; Type: Biodiesel

Midwest Renewable Energy, LLC; Sutherland, NE; Type: Ethanol from corn; Output: 15 mgy ethanol, 5.5 mby corn, 100,000 ton wdgs; Website: www.mreethanol.com

Minwind Energy, LLC; 800 S. Kniss Avenue #2, Luverne, MN 56156; Start: 2002; Members: 66; Type: Electricity generation from wind; Output: 15.4 MW capacity

Miss-Lou Blueberry Growers Association Cooperative; Highway 26 West, Poplarville, MS 39470, 601-795-4525; Type: Blueberries; Website: www.missloublueberrygrowers.com

Missouri’s Best Beef, Inc.; 5098 Girtstown Road, Mountain Grove, MO 65711; Type: Beef; Website: www.mobestbeef.com

Montana Feed & Fuel; Type: Ethanol from corn; Website: www.mtfeedfuel.com

Niman Ranch Pork Cooperative; 1025 E. 12th Street, Oakland, CA 94606, 866-808-0304; Members: 500; Type: Meat marketing; Website: www.nimanranch.com
North Central Cattle Feeder Cooperative; Box 1189, New Town, ND 58763, 701-627-4624; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Cattle feeders; Output: N/A; Startup cost: N/A

Northern Lights Vegetable Cooperative; Box 189, Brooten, MN 56219; Start: 1995; Members: 65; Jobs: N/A; Status: Bankrupt in 1998; Type: Sweet corn and peas processing; Output: 9,000 acres of corn and peas; Startup cost: $10 million; Websites: www.iira.org

Northern Plains Organic Grains; Steele, ND; Start: 1993; Members: N/A; Jobs: N/A; Status: N/A; Type: Organic grains; Output: N/A; Startup cost: N/A

Northern Plains Premium Beef (NPPB); Belle Fourche, ND; Start: 1993; Members: 1,055; Jobs: 800 projected; Status: Dissolved in 1998/failed equity drive; Type: Beef processing; Output: 300,000 head of cattle per year; Startup cost: $56 million/$11 million raised in farmer equity

Northern Produce; Hatton, ND; Start: 1995; Members: N/A; Jobs: N/A; Status: N/A; Type: Vegetable; Output: N/A; Startup cost: N/A

Oregon Trail Beef Cooperative; Start: 1999; Type: Beef

Pacific Coast Producers; 631 N. Cluff Avenue, Lodi, CA 95240; Website: www.pcoastp.com

Pacific Ethanol Inc.; 5711 N. West Avenue, Fresno, CA 93711, 559-435-1771; Type: Ethanol from corn; Website: www.pacificethanol.net

Pacific Northwest Sugar Company, LP; P.O. Box 1939, Moses Lake, WA 98837; Start: 1997; Members: 65; Jobs: 200; Status: Bankrupt in 2002; Type: Sugar beets; Output: 95,000 tons per year; Startup cost: $20 million

Pinal Energy, LLC; Maricopa, AZ; Type: Ethanol from corn; Website: www.pinalenergyllc.com

Pollock Area Dairy Cooperative; Pollock, SD, 605-889-2484; Type: Dairy

Producers Renewable Products, LLC; 855 Village Center Drive, Suite 136, North Oaks, MN 55127, 800-550-8957; Start: 1994; Members: N/A; Jobs: N/A; Status: N/A; Type: Corn oil, soybean oil, and ethyl (grain) alcohol to manufacture personal care and household cleaning products; Output: N/A; Startup cost: N/A

Quality Pork; P.O. Box 50, Crosby, ND 58730, 701-965-4222; Start: 1991; Members: N/A; Jobs: N/A; Status: N/A; Type: Premium pork products; Output: N/A; Startup cost: N/A; Website: N/A
Ranchers Choice Cooperative; 10800 E. Bethany Drive, 4th Floor, Aurora, CO 80014, 303-752-5800; Start: 1996; Members: 100; Jobs: N/A; Status: Bankrupt; Type: Kosher processing of cattle, sheep, or bison; Output: N/A; Startup cost: $1.2 million

Rocky Mountain Sugar Growers Cooperative, see the Western Sugar Cooperative—Name changed; Denver, CO; Website: www.westernsugar.com

Root River Market Cooperative; Houston, MN; Start: 1999; Type: Grocery

SantaFe Family Farms Cooperative; P.O. Box 1486, Santa Cruz, NM 87505, 505-471-3345

Snoflake Products Cooperative; 126 W. Johnson Street, Warren, MN 56762; Start: 1996; Members: 60; Jobs: N/A; Status: Bankrupt in fall of 1997; Type: Carrots; Output: 800 acres; Startup cost: N/A; Websites: www.smallgrains.org/Springwh/Sept97/StatusRe.htm and www.smallgrains.org/springwh/dec98/prices.htm

Southwest Georgia Escapes; Still Pond Vineyard and Winery, 1575 Still Pond Road, Arlington, GA 39813, 229-792-6382; Website: http://southwestgeorgiaescapes.com

Southwest Iowa Soy Cooperative; 2507 Quince Avenue, Corning, IA 50841, 515-333-2595; Start: 1997; Members: 58; Jobs: N/A; Status: Bankrupt in 1999; Type: Soybean processing; Output: 75,000 bushels per year; Startup cost: $530,000; Website: http://farmindustrynews.com/mag/farming_high_hopes_high/index.html

Spring Wheat Bakers/United Spring Wheat Growers; 4614 Amber Valley Parkway, Fargo, ND 58104; Start: 1996; Members: 2,800; Jobs: N/A; Status: Bankrupt in fall 2002; Type: Hard red wheat processed into specialty breads in Atlanta, Georgia, facility; Output: 1.2 mby wheat to produce 60 million pounds of product; Startup cost: $23 million; Websites: www.umanitoba.ca/afs/agric_economics/ardi/unitedspring.html and www.grandforks.com/mld/grandforks/news/4228603.htm

Sugarland Harvesting Company; 5500 Flaghole Road, Clewiston, FL 33440

Sunbelt Organic Gold; Douglas, GA; Start: 2003

SunFresh of Florida Marketing Cooperative; 1755 Lakeside Avenue, St. Augustine, FL 32086; Website: www.sunfreshofflorida.com

Tallgrass Prairie Producers Cooperative; RR 1, Box 53, Elmdale, KS 66850; Start: 1995; Members: 10; Jobs: 1; Status: Dissolved in 2000; Type: Beef—grain fed; Output: 145,000 pounds per year; Startup cost: N/A; Website: www.rurdev.usda.gov/rbs/pub/may99/survive.html
Treasure Valley Forest Products; 1760 E. Yamhill, Boise, ID 83716

United Sugar Corporation; Bloomington, MN; Start: 1994

Walton Bean Growers Cooperative; 100 Second Avenue, Englevale, ND 58033; Start: 1994; Members: 163; Jobs: N/A; Status: Dissolved in 2002; Type: Edible bean processing (e.g., pinto, kidney, or navy beans); Output: 90,000 cwt; Startup cost: $4.1 million

Wescott Agri Products, Inc.; 28085 County Road 25, Elgin, MN 55932, 800-551-6183; Website: www.wescottagriproducts.com/index.html

Western Dakota Pork Cooperative; RR 1, Box 52, Scranton, ND 58653, 701-275-6810; Start: N/A; Members: 69; Jobs: 12; Status: N/A; Type: Hogs raised on members’ barley; Output: Barley growers feed 1,200 sow farrow-to-finish operation; Startup cost: N/A

Western Wisconsin Energy, LLC; N10185 370th Street, Boyceville, WI 54725, 715-643-2602; Start: 2001; Members: N/A; Jobs: N/A but 36 projected; Status: N/A; Type: Ethanol from corn; Output: 40 mgy ethanol, 15 mby corn; Startup cost: $56 million; Website: www.westernwisconsinenenergy.com
Part V. Research and Outreach Centers

1. Ag Marketing Resource Center  
   1111 NSRIC  
   Iowa State University  
   Ames, IA 50011  
   Phone: 866-277-5567  
   www.agmrc.org

2. Agriculture Innovation Center  
   P.O. Box 630, 1616 Missouri Boulevard  
   Jefferson City, MO 65102  
   Phone: 866-466-8283  
   www.aginnovationcenter.org

3. American Farmland Trust  
   1200 18th Street, NW, Suite 800  
   Washington, DC 20036  
   Phone: 202-331-7300  
   www.farmland.org

4. Appropriate Technology Transfer for Rural Areas (ATTRA)  
   P.O. Box 3657  
   Fayetteville, AR 72702  
   Phone: 800-346-9140  
   http://attra.ncat.org

5. Arthur Capper Cooperative Center  
   305 Waters Hall  
   Kansas State University  
   Manhattan, KS 66506  
   Phone: 913-532-1508  
   www.agecon.ksu.edu/accc/Default.htm

6. BC Institute for Co-operative Studies  
   University of Victoria  
   Victoria BC V8W 2Y2  
   Phone: 250-472-4539  
   http://web.uvic.ca/bcics
7. Canadian Cooperative Association
   Co-operative House
   400 - 275 Bank Street
   Ottawa, Ontario K2P 2L6
   Phone: 613-238-6711
   www.coopscanada.coop

8. Center for Cooperatives
   1 Shields Drive
   University of California at Davis
   Davis, CA 95616
   Phone: 530-752-2408
   http://cooperatives.ucdavis.edu

9. Center for Integrated Agriculture Systems
   1450 Linden Drive
   University of Wisconsin
   Madison, WI 53706
   Phone: 608-262-5200
   www.wisc.edu/cias/contact/index.html

10. Center for New Crops and Plant Products
    625 Agriculture Mall Drive
    Purdue University
    West Lafayette, IN 47907
    Phone: 765-494-1329
    www.hort.purdue.edu/newcrop

11. Center for Rural Affairs
    101 S. Tallman Street, P.O. Box 406
    Walthill, NE 68067
    Phone: 402-846-5428
    www.cfra.org

12. Center for the Study of Cooperatives
    154 Diefenbaker Centre
    University of Saskatchewan
    Saskatoon, SK S7N 5B8
    Phone: 306-966-8509
    http://coop-studies.usask.ca
13. Coady International Institute
   St. Francis Xavier University
   P.O. Box 5000
   Antigonish, NS B2G 2W5
   Phone: 902-867-3960
   www.stfx.ca/institutes/coady/ie_index.html

14. Communities by Choice
   General Delivery
   Sisters, OR 97759
   Phone: 541-549-1929
   www.communitiesbychoice.org

15. Cooperative Development Foundation
    1401 New York Avenue, NW, Suite 1100
    Washington, DC 20005
    Phone: 202-638-6222
    www.coopdevelopment.coop

16. Cooperative Development Services
    131 W. Wilson Street, Suite 400
    Madison, WI 53703
    Phone: 608-258-4396
    www.cdsus.coop/vaa.html

17. Co-operative Enterprise Centre
    300 - 637 Bay Street
    Victoria, BC V8T 5L2
    Phone: 877-543-6451
    http://co-opinfo.com

18. Cooperative Enterprise Program
    Cornell University
    Ithaca, NY 14853
    Phone: 607-255-8800
    http://cooperatives.aem.cornell.edu

19. Delta Land and Community
    920 Highway 153
    Imrya, AR 72003
    Phone: 870-673-6346
    www.deltanetwork.org
20. Illinois Farming Alternative and Rural Revitalization Methods (I-FARRM)
   Southern Illinois University at Carbondale
   Carbondale, IL 62901
   Phone: 618-536-4451
   www.siu.edu/~i-farrm

21. Illinois Institute for Rural Affairs
   518 Stipes Hall
   Western Illinois University
   Macomb, IL 61455
   Phone: 309-298-2281
   www.iira.org

22. Illinois Specialty Farm Products
   1301 W. Gregory Drive
   University of Illinois
   Urbana, IL 61801
   Phone: 217-244-6978
   http://web.aces.uiuc.edu/value/index.htm

23. Illinois Stewardship Alliance
   P.O. Box 648
   Rochester, IL 62563
   Phone: 217-498-9707
   www.illinoisstewardshipalliance.org

24. Illinois Value-Added Rural Development Center
   518 Stipes Hall
   Western Illinois University
   Macomb, IL 61455
   Phone: 309-298-2674
   www.value-added.org

25. International Cooperative Alliance
   15, Route des Morillons
   1218 Grand-Saconnex
   Geneva, Switzerland
   Phone: (+41) 022-929-88-88
   www.coop.org
26. Iowa Institute for Cooperatives
   2515 Elwood Drive, Suite 104
   Ames, IA 50010
   Phone: 515-292-2667
   www.iacoops.org

27. ISU Extension—Value Added Agriculture
   100 EES Building, Haber Road
   Iowa State University
   Ames, Iowa 50011
   Phone: 515-294-0588
   www.extension.iastate.edu/Pages/valag

28. Joint Center for Sustainable Communities
   National Association of Counties
   440 First Street, NW
   Washington, DC 20001
   Phone: 202-393-6226
   www.naco.org/programs/comm_dev/center

29. Kerr Center for Sustainable Agriculture
   P.O. Box 588
   Poteau, OK 74953
   Phone: 918-647-9123
   www.kerrcenter.com

30. Leopold Center for Sustainable Agriculture
   209 Curtiss Hall
   Iowa State University
   Ames, IA 50011
   Phone: 515-294-3711
   www.ag.iastate.edu/centers/leopold

31. Minnesota Institute for Sustainable Agriculture
   411 Borlaug Hall
   University of Minnesota
   St. Paul, MN 55108
   Phone: 612-625-8235
   www.misa.umn.edu
32. Missouri Alternatives Center
   531 Clark Hall
   University of Missouri
   Columbia, MO 65211
   Phone: 573-882-1905
   http://agebb.missouri.edu/mac/about.htm

33. National Cooperative Business Association
   1401 New York Avenue, NW, Suite 1100
   Washington, DC 20005
   Phone: 202-638-6222
   www.ncba.coop

34. National Cooperative Business Association
   1401 New York Avenue, NW, Suite 1100
   Washington, DC 20005
   Phone: 202-638-6222
   www.ncba.coop

35. National Council of Farmers Cooperatives
   50 F Street, NW, Suite 900
   Washington, DC 20001
   Phone: 202-626-8700
   www.ncfc.org

36. NCR - 194 Research on Cooperatives
   460 Heady Hall
   Iowa State University
   Ames, IA 50011
   Phone: 515-294-7318
   www.agecon.ksu.edu/accc/nr194

37. ND Coordinating Council for Co-ops
   P.O. Box 727, 3201 Nygren Drive NW
   Mandan, ND 58554
   Phone: 800-234-0518
   www.ndarec.com/rural-development.htm

38. Northern Great Plains Inc.
   P.O. Box 475, 510 County Road 71
   Crookston, MN 56716
   Phone: 218-281-8459
   www.ngplains.org
39. Quentin Burdick Center for Cooperatives
   301 Morrill Hall, P.O. Box 5636
   North Dakota State University
   Fargo, ND 58105
   Phone: 701-231-1016
   www.ag.ndsu.nodak.edu/qbcc/index.htm

40. Rocky Mountain Farmers Union
   Cooperative Development Center
   10800 E. Bethany Drive
   Aurora, CO 80014
   Phone: 303-752-5800
   www.co-ops.org

41. Rural Illinois Cooperative Development Center
   150 E. Pleasant Hill Road
   Southern Illinois University
   Carbondale, IL 62901
   Phone: 618-536-4451
   www.siu.edu/~econdev/cbs/ricdc

42. Small Farms@USDA
   Cooperative State, Research, Education, and Extension Service
   Stop 2215
   Washington, DC 20250
   Phone: 800-583-3071
   www.reeusda.gov/smallfarm

43. Southern Rural Development Center
   Box 9656, 410 Bost Extension Building
   Mississippi State, MS 39762
   Phone: 662-325-3207
   http://srdc.msstate.edu

44. Sustainable Agriculture Network
   10300 Baltimore Avenue
   Building 046 BARC-WEST
   Beltsville, MD 20705-2350
   Phone: 301-504-6425
   www.reeusda.gov/ecs/sustag.htm
45. Sustainable Agriculture Research and Education (SARE)
   Stop 2223
   1400 Independence Avenue, SW
   Washington, DC 20250-2223
   Phone: 202-720-5384
   www.sare.org

46. The Land Institute
   2440 E. Water Well Road
   Salina, KS 67401
   Phone: 785-823-5376
   www.landinstitute.org

47. University of Wisconsin–Center for Co-ops
   229 Taylor Hall, 427 Lorch Street
   University of Wisconsin–Madison
   Madison, WI 53706
   Phone: 608-262-3981
   www.wisc.edu/uwcc

48. USDA–Rural Business/Cooperative Service
   USDA/RBS, Room 5045-S,
   Mail Stop 3201
   1400 Independence Avenue SW
   Washington, DC 20250-3201
   Phone: 202-690-4730
   www.rurdev.usda.gov/rbs/index.html

49. Value Added Agricultural Development Center
   303 Illinois Avenue SW
   Huron, SD 57350
   Phone: 605-352-9177
   www.sdvalueadded.com

50. Wallace Foundation
   53020 Hitchcock Avenue
   Lewis, IA 51544
   Phone: 712-769-2650
   www.wallacefdn.org